



LEE COUNTY BOARD OF COMMISSIONERS
DENNIS WICKER CIVIC CENTER
ROOM 103
1801 NASH STREET
SANFORD, NC 27330

December 15, 2023

MINUTES

Roll Call

Present: Dr. Andre Knecht, Robert Reives, Cameron Sharpe, Kirk Smith, Bill Carver, Mark Lovick, Taylor Vorbeck

BREAKFAST - 8:00 AM

CALL TO ORDER - 8:30 AM

Chairman Kirk Smith called the meeting to order at 8:30 a.m.

I. BUSINESS ITEM - 8:30 AM

I.A Needs-Based Public School Capital Fund 23-24 Grant Applications

Lee County Schools Superintendent Dr. Chris Dossenbach presented four projects that could be submitted for the Needs-Based Public School Capital Fund 23-24 Grant. The grants requires a County match of 5%. He noted that these projects have been in in the schools' Capital Improvements Plan (CIP) for several years. There is a need to build regulation-size gyms at East and West Lee Middle Schools, as well as renovations and an HVAC system at Lee County High School and an auditorium and six classrooms at Southern Lee High School. The deadline to apply for the grants is January 5, 2024. The Board of Education approved the applications at their meeting on Tuesday. If the grants are awarded, other projects would move up on the CIP list. Dr. Dossenbach said if a grant is received, the school district could not apply for this grant again for two years and construction must begin within two years of funding. Dr. Dossenbach said the district will have a second test on the Lee Senior stadium during Christmas regarding cracks and structural safety. There is one estimate that it will cost \$1.5 to \$3 million to fix the stadium, which would still be cheaper than building a new one. That project would not qualify for the grant because students are not in it daily. The bus garage also wouldn't

qualify for the same reason. The Lee Early College building could be submitted in the future for this grant. The projects submitted would be awarded fully funded or not at all.
Needs-Based Public School Capital Fund Grant Applications_revised.pdf

Motion: Motion to approve the four Needs-Based Public School Capital Fund 23-24 Grant applications.

Mover: Bill Carver

For: 5 - Kirk Smith, Bill Carver, Mark Lovick, Taylor Vorbeck, Cameron Sharpe

Absent: 2 - Robert Reives, Dr. Andre Knecht

Motion Result: Passed

II. CAPITAL ITEM PROJECTS & MAINTENANCE PLAN - 8:45 AM

II.A Capital Improvement Plan (CIP) Timeline

Budget and Management Analyst Ben McQueary presented the Capital Improvement Plan (CIP) and a potential new timeline. General Services Director Ryan Faulk and former General Services Director Russell Spivey were also present to discuss the County's maintenance projects that will be coming to the Board. A copy of their joint presentation is attached and incorporated into these minutes. Mr. Faulk noted there are many projects that need to be addressed in next fiscal year's budget and everything presented thus far has already been backed up by engineering reports. Staff will need to prioritize these projects, which will be done based on the needs of the buildings.

Commissioner Andre Knecht arrived at 8:51 a.m.

Commissioner Robert Reives arrived at 8:53 a.m.

II.B Capital Maintenance Plan

This item was addressed in conjunction with the previous item.

County Facility List FY24.pdf

Facility Maintenance FY25-FY30.pdf

II.C Central Carolina Community College Project Updates

Central Carolina Community College (CCCC) Dr. Lisa Chapman and Harnett County Provost Dr. Jon Matthews, who is now overseeing facilities for the College, provided updates on current CCCC projects, a copy of which is attached and incorporated into these minutes. The executive suite has been completed in the Moore Center, which Dr. Chapman and CCCC leadership are now occupying. Vinfast is still moving forward with their plant, but at a slower rate than originally planned. The industry services classes in the Central Carolina Enterprise Park will be moving into the Moore Center during the first phase of renovations. Dr. Chapman said that while they had asked for \$50 million from the legislators, the \$10.6 million received will be enough to complete phase one of the Moore Center.

II.D County Warehouse & COLTS Facility

County Manager Lisa Minter presented the County's financial contributions towards the Central Carolina Community College's E. Eugene Moore Center thus far, a copy of which is attached and incorporated into these minutes. Senator Jim Burgin allowed the County to use part of the Senator's \$550,000 State budget allocation towards this project for the hazardous waste cleanup, but it will not cover the entirety of the cost. Ms.

Minter would like direction from the Board to use this allocation, plus funds from the general fund to cover \$538,000 of the cleanup.

Ms. Minter then presented a concept of a County warehouse and County of Lee Transit System (COLTS) facility at the Lee County Schools Jonesboro Elementary site, a copy of which is attached and incorporated into these minutes. The Board of Education is going to ask for a new school bus garage and to demolish the old Jonesboro School building. The County needs a warehouse with office space to have a combined COLTS and storage facility. Ms. Minter proposed partnering with the schools for their bus garage staff to service the County's COLTS vans, which is similar to what Chatham County does. Development Services Director Brandon Key said staff identified a need for a 30,000 sq/ft warehouse to accommodate both office and storage space, with the entire site fenced in. Staff has reached out to several firms and they estimate \$150/sq. foot for this large of a building. The County currently spends close to \$30,000 per year for storage space. Ms. Minter has spoken to the school district and their major concern with shared maintenance is that they have not been able to fully staff their bus garage. This project would be several years away and with the school district's current classified pay study being conducted, Ms. Minter believes school staffing would increase once the pay plan is funded. The school district would use the old bus garage as a maintenance facility and build a new bus garage. Ms. Minter said the County has some debt capacity to be able to fund this project. The Board gave consensus to move forward.

Jonesboro Elementary School - Lee County Storage - Warehouse.pptx

II.E Library Main Branch Building

Chairman Kirk Smith called for a break at 10:24 a.m. for 15 minutes.

County Manager Lisa Minter presented several options for use of the Library main branch facility located on Hawkins Avenue, after the new Library is built. A copy of the presentation is attached and incorporated into these minutes. The County thought it would sell the building; however, office space continues to be an issue for many departments. Another option would be to move the Board of Elections, Veterans Services, and the Tax Office into the building. Development Services Director Brandon Key advised that 49 offices could fit in the space, but additional parking would be needed during elections. Renovations are estimated at \$4.5 million, with a new building costing \$9.1 million. Ms. Minter asked for direction from the Board. The building in its current state is expensive to maintain due to the energy inefficiencies, aging HVAC, and problems caused by the skylight; however, these are things that can be addressed with a renovation. If the Board moved forward with moving the above departments to the building, the Community Support Services department could eventually move into the space where Elections currently is located. Commissioner Lovick asked staff to check with First Presbyterian Church to see if they would be amenable to allow parking during elections. The Board ultimately gave consensus to keep the building and explore parking options.

BREAK - 10:15 AM

III. LME/MCO - 10:30 AM

III.A LME/MCO Update

Chairman Kirk Smith broke the meeting for lunch at 12 p.m. The Board returned to this item, which is now item IV.A, at 12:30 p.m.

Chairman Smith gave an update on Lee County's LME/MCO, which was sent to him by the State Department of Health and Human Services Secretary via email, which is attached and incorporated into these minutes. Chairman Smith said there were questions about the recently built facilities by the Sandhills Center. These are all being handled by the Secretary by December 31, 2023.

IV. LEE COUNTY STRATEGIC PLAN - 10:45 AM

IV.A New Strategic Plan

Clerk to the Board/Communications Specialist Hailey Hall noted the County is in the fourth year of the current Strategic Plan, which was designed to last for five years. Staff would like direction from the Board regarding development of a request to solicit proposals for the creation of a new Strategic Plan. Ms. Hall provided a form to the Board and asked the Commissioners to complete it and to provide vision and direction for a new Strategic Plan. Staff is requesting that the form be submitted no later than January 22, 2024, which is the second Commissioner meeting scheduled in January.

Strategic Plan Feedback Form.docx

V. OPIOID USE DISORDER TREATMENT PRESENTATION - 11:00 AM

V.A Presentation on Medications for Opioid Use Disorder

This item was moved up in the agenda to accommodate Dr. Morse and is now item III.

Assistant County Manager of Government Support, Angelina Noel, introduced Dr. Eric Morse, MD, who provided a presentation on Medications for Opioid Use Disorder. A copy of the presentation is attached and incorporated into these minutes. Dr. Morse discussed the effectiveness of evidence-based treatment programs, including suboxone and methadone that have a proven track record for reducing or eliminating drug addiction. Opioid Treatment Programs at clinics require check-ins during treatment and clients will see a counselor, a nurse, and the medical director once a year, with a minimum of two counseling sessions per month for a year. Dr. Morse provides training to jail staff and Emergency Room personnel and would be willing to provide that to the County. He suggested looking into Cumberland and New Hanover County's Law Enforcement Assisted Diversion and Stanley County's post overdose response team, which he believes are effective programs. He noted that Narcan is effective and useful and suggested it should be placed with every AED. Ms. Noel noted that there are four Office Based Opioid Treatment Centers in Sanford and one clinic in Sanford that has an Opioid Treatment Program. In March, Sanford Treatment Center saw roughly 130 clients without a funding source for treatment. That number is now approximately 160.

2023 MOUD in Lee County.pptx

LUNCH - 11:45 AM

VI. OPIOID STRATEGIC PLAN - 12:30 PM

VI.A Opioid Settlement Funds Strategic Plan Presentation

Assistant County Manager of Government Support Angelina Noel presented the plan, a copy of which is attached and incorporated into these minutes. This is an 18-year plan, and there will likely be some changes to it throughout its lifetime.

Commissioner Cameron Sharpe left at 12:46 p.m.

The State Department of Health and Human Services reports opioid-related data annually, and staff will follow that data and update the Board annually. If information is reported more frequently, staff will report back on a quarterly basis. County Attorney Whitney Parrish said the Memorandum of Agreement (MOA) for the opioid funding also requires the County to report annually, both financially and with performance measures. It also requires the County to meet annually and report to our municipalities, which can be completed at the Interlocal meetings.

Opioid Strategic Plan.pdf

Opioid Settlement Funds-Final.pptx

VI.B Proposed Funding Resolution to Direct the Expenditure of Opioid Settlement Funds
This was discussed in conjunction with the previous item and will be on the agenda at the January 8, 2024 meeting.

Opioid Settlement Funding Resolution-draft.docx

VII. BUDGET ITEMS - 1:30 PM

VII.A Courthouse Renovations, LCGC Renovations and Park Projects

County Manager Lisa Minter provided the Board a handout with the cost breakdown for the Historic Courthouse, Government Center, and Parks projects. Of the \$2.2 million allocated to the three projects, \$1,105,500 is unused and could be transferred back to the General Fund for use on other projects.

VII.B Grant Administrator Position

County Manager Lisa Minter addressed the Grant Administrator position request by the Board at their October 2, 2023 meeting. Staff prepared a job description to be within the Finance Department at a grade 70. Ms. Minter said that Senator Jim Burgin asked the County to use \$50,000 of his \$550,000 allocation to the County for this position. Staff will work on including performance measures for the position.

Lee County Grant Administrator Job Description.docx

Motion: Motion to authorize the addition of a Grant Administrator position and proceed with advertisement.

Mover: Taylor Vorbeck

For: 5 - Robert Reives, Kirk Smith, Bill Carver, Mark Lovick, Taylor Vorbeck

Absent: 2 - Dr. Andre Knecht, Cameron Sharpe

Motion Result: Passed

VII.C Non-profit Funding Discussion

Commissioner Andre Knecht left at 1:23 p.m.

County Manager Lisa Minter noted that the Board has allocated \$65,000 for non-profits for the last few years. Currently, there are no checks and balances for the non-profits that receive funding and they do not report on how funds were spent. Ms. Minter would like to implement service-based contracts for specific services the non-profits provide for accountability. The Board gave consensus to open the application process to any non-profit, but to use service-specific contracts. Ms. Minter recommended reviewing the applications received before adjusting the capped amount of \$65,000.

Final Nonprofit funding policy.pdf

Sample Contract.pdf

VII.D Other Budget Items Discussion

County Manager Lisa Minter opened up the discussion for any additional budget items and provided a handout with the ARPA revenue loss funds. The Board had allocated funds to the Bob Hales Center air conditioning project; however, this project will not be feasible in the next year or two. The County had received a grant of \$826,000 with a \$100,000 County match for the Historic Courthouse. The County will more than likely need a new justice center, though the jail feasibility study is still underway. Ms. Minter presented options for use of the funds for the Board's consideration.

Commissioner Taylor Vorbeck left at 1:53 p.m.

The Board of Commissioners had agreed to provide ARPA funds of \$180,000 to match grants received by the Town of Broadway for its water project but Broadway to date has been unable to secure grant funding for this project. The Board gave consensus on finishing the Historic Courthouse project. Ms. Minter will bring a recommendation to the Board on that project. Chairman Kirk Smith asked that the additional parking and sidewalks at Horton Pool be added to the list, as they are safety issues. Commissioner Robert Reives noted that the new development across the street is also going to install sidewalks, so the County should also install sidewalks. The Board gave consensus to keep the tax rate the same.

ADJOURN

Motion: Motion to adjourn. The Board adjourned at 1:58 p.m.

Mover: Mark Lovick

For: 4 - Robert Reives, Kirk Smith, Bill Carver, Mark Lovick

Absent: 3 - Dr. Andre Knecht, Cameron Sharpe, Taylor Vorbeck

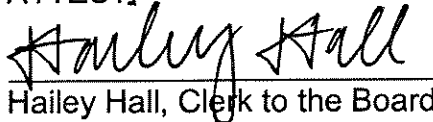
Motion Result: Passed



Kirk Smith, Chairman

Lee County Board of Commissioners

ATTEST:



Hailey Hall, Clerk to the Board



Needs-Based Public School Capital Fund

2023-24 Grant Application

Application Deadline: January 5, 2024

Rev. 11/13/2022

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NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND **FY2023-24 GRANT APPLICATION**

PROGRAM CRITERIA

Date: 11/21/2023

MAXIMUM AWARD

Grant award maximums are as follows:

- Up to \$42 million for an Elementary School
- Up to \$52 million for a Middle School
- Up to \$62 million for a High School

An applicant may not apply for projects that exceed an aggregate amount greater than the maximum grant award amounts listed above in any single year.

Applications will be reviewed in the context of projected enrollment to evaluate the reasonableness of project size and scope.

REPORTING

Grant recipients are required to submit a report by April 1 of each year, with each grant funds distribution request, and upon completion of the project, detailing: the use of grant funds, progress on the project, and impact of the project on the county's school capital plan.

Grant funds will be disbursed in a series of payments based on the progress of the project. To receive a distribution, the grant recipient must submit a request for distribution, along with documentation of the expenditures for which the distribution is requested, and evidence that the matching requirement has been met. DPI will provide grant recipients with Reporting and Distribution Request forms following announcement of awards.

AGREEMENT

A county receiving Needs-Based grant funds is required to enter into an agreement with the Department of Public Instruction detailing the use of grant funds, in accordance with G.S. 115C-546.12.(a). DPI will provide grant recipients with Agreement Forms following announcement of awards. Signed Agreements are due within 60 days of award announcement.

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

PROGRAM CRITERIA

Date: 11/21/2023

EVALUATION

Applications are evaluated on critical needs, budget detail, and the following criteria per G.S. 115C-546.10.:

Prioritization	Definition/Calculation/Data Source
Tier Designation	Counties designated as development tier one areas. (NC Department of Commerce, 2023 NC Development Tier Designations)
Ability to Generate Tax Revenue	Total revenue generated by a one-cent per \$100 valuation increase in the county property tax rate. (NC State Treasurer, Analysis of Debt of North Carolina Counties 6-30-2022)
Ratio of Debt to Tax Revenue	<u>Debt</u> : Sum of County Debt from [General Obligation Bonds, Installment Purchase Debt, Special Obligation Bonds, QZABs and QSCBs, Certificates of Participation] (NC State Treasurer, Analysis of Debt of North Carolina Counties 6-30-2022) <u>Revenue</u> : Sum of County Revenues from Property Taxes, Other Taxes, and Sales Tax, FY 2021-22 (NC DOR, Statistical Abstract of North Carolina Taxes 2022, Advance Edition)
Critical Deficiency	The extent to which a project will address critical deficiencies in adequately serving the current and future student population.
Facility Construction	Projects with new construction or complete renovation of existing facilities.
Facility Replacement	Projects that will consolidate two or more schools into one new facility.
Applicant Status	Counties that have not received a grant in the previous three years.

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

CONTACT INFORMATION

Date: 11/21/2023

SUBMIT ONE APPLICATION PER SCHOOL CAMPUS – A PROJECT MAY INCLUDE MULTIPLE BUILDINGS

County: Lee
Primary Contact: Lisa Minter
Title: County Manager
Address: 408 Summit Drive, Sanford NC 27330
Phone: 919-718-4605
email: lminter@leecountync.gov

School Unit: Lee County Schools
Primary Contact: Stacie Eggers
Title: Assistant Superintendent of Operations
Address: 106 Gordon Street, Sanford NC 27330
Phone: 919-774-6226 ext. 7258 or 919-770-2751 (cell)
email: seggers@lee.k12.nc.us

APPLICATION SUBMITTAL

Submit completed applications and supporting materials by Friday, January 5, 2024, via email to:

Nathan Maune | School Planning Section Chief | 984-236-2919 | nathan.maune@dpi.nc.gov

SUBMITTAL CHECKLIST – SUBMIT ALL FILES IN PDF FORMAT

- Contact Information
- Application Form
- Project Narrative
- Budget Estimate
- Additional Documentation (as appropriate)
- Signed Assurance Page

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

PROJECT INFORMATION

Date: 11/21/2023

Project Title:
East Lee Middle School New Gym and Renovations

Location:
1337 Broadway Road Sanford NC 27330

Type of Facility:
Middle School Grades 5th - 8th

Short Description of Proposed School Construction Project:

The proposed project involves the construction of an updated gymnasium that meets the regulation standards for court size, ensuring our students have access to high-quality physical education and sports programs. Additionally, we plan to increase the seating capacity to accommodate the entire student body during school assemblies and provide adequate seating for spectators during sporting events. To maximize the impact of this project, we also aim to incorporate learning spaces for two additional classrooms within the gymnasium complex.

Describe the critical need this project addresses and the impact on student outcomes:

The existing gymnasium at East Lee Middle lacks a regulation-size court, hindering the full development of our students' physical education and sports programs. The inadequate seating capacity poses a significant challenge, as it prevents the entire student body from being accommodated during assemblies and forces spectators to stand during sporting events. This not only compromises the safety and comfort of our students and community members but also limits the potential for fostering school spirit and community involvement.

1. **Enhanced Physical Education Programs:** With a regulation-size court, our physical education programs can better align with national standards, offering students a more comprehensive and effective learning experience. This will contribute to improved physical fitness levels and overall well-being among our students.
2. **Increased Extracurricular Participation:** The updated gymnasium will provide a more inviting and inclusive space for extracurricular activities, encouraging greater participation in sports and other recreational programs. This will not only foster teamwork and leadership skills but also contribute to a sense of belonging among our students.
3. **Expanded Elective Opportunities:** The inclusion of two additional classrooms in the gymnasium complex will address the growing need for expanded elective opportunities. These classrooms will support diverse learning experiences, allowing us to offer a broader range of elective courses to better prepare students for high school and future educational and career opportunities.
4. **Community Engagement:** The improved gymnasium will serve as a hub for community events, bringing together students, parents, and community members. This increased engagement will foster a supportive environment for our students and strengthen the school-community bond.

The proposed gymnasium renovation project at East Lee Middle is crucial for addressing the current inadequacies in our facilities and creating a positive and inclusive learning environment. By enhancing the physical education programs, increasing extracurricular participation, expanding elective opportunities, and promoting community engagement, this project will have a lasting impact on student outcomes and contribute to the overall success of our school. We seek your support to make this transformative project a reality and provide our students with the facilities they need to thrive.

(please attach additional information as necessary)

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NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

PROJECT INFORMATION

Date: 11/21/2023

Was this project identified in the 5-year plan in the 2020-21 Facility Needs Survey? YES NO

If not, provide explanation and attach equivalent information:

Will this project replace any existing facilities? YES NO

If YES, which school(s): _____

How many students will be served by this project? 477

Has Advanced Planning been done for this project? YES NO

Have Construction Documents been completed for this project? YES NO

Anticipated or Actual Bid Date: July 1, 2024

Planned Start Date of Construction*: January 1, 2025

Planned Completion Date of Construction: June 2027

*Construction must begin within 24 months of grant award under G.S. 115C-546.12.(b).

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

PROJECT BUDGET

Date: 11/21/2023

Total NBPSCF Grant funding requested for this project: 10,608,745

Minimum NBPSCF Grant funding for project to proceed (optional): _____

Estimated Project Costs	Local (non-State)	NBPSCF Grant Funds	Total
Planning	\$ <u>27,587</u>	\$ <u>524,158</u>	\$ <u>551,745</u>
Construction	\$ <u>471,763</u>	\$ <u>8,963,492</u>	\$ <u>9,435,255</u>
Other Costs*	\$ <u>59,005</u>	\$ <u>1,121,095</u>	\$ <u>1,180,100</u>
Total	\$ <u>558,355</u>	\$ <u>10,608,745</u>	\$ <u>11,167,100</u>

*Project costs normally categorized as 'owner's direct costs' on a construction project – may include items such as site surveys, materials testing, site utilities, geotechnical reports, etc. Land acquisition costs are not eligible.

Source(s) of required Local Matching Funds:

Special County Appropriation

Have any of the Local Matching Funds been expended at the time of application?

YES NO

If YES, provide amount expended: _____

If YES, provide description of work: _____

Estimated Project Expenditures by Fiscal Year (show estimated period over which funds will be spent by Fiscal Year)

Total Planned Expenditures	2022-23 or earlier	2023-24	2024-25	2025-26 or later	Total
Local Matching Funds	\$	\$	\$27,587	\$530,768	\$558,355
Requested NBPSCF Grant Funds*	\$	\$	\$524,158	\$10,084,587	\$10,608,745
Total Estimated Expenditures by Fiscal Year	\$	\$	\$551,745	\$10,615,355	\$11,167,100

*Total requested grant funding cannot exceed maximum allowed under G.S. 115C-546.11.(c) .

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

ADDITIONAL DOCUMENTATION

Date: 11/21/2023

Any project funded with a grant from the Needs-Based Public School Capital Fund must follow the same review process as any other LEA capital project.

- A registered Architect and/or registered Engineer shall prepare the drawings and specifications in accordance with G.S. 133-1 through 133-4.1, as applicable.
- School Planning design review is required. Design documents must be submitted at appropriate intervals during design – SD, DD, and CD. Neither the LEA nor the County shall invest any funds in construction of the project until the review process is completed.
- Transmittal of drawings and specifications to School Planning must include the form at: <https://www.dpi.nc.gov/documents/schoolplanning/project-submittal-form/download>
- Design of the project should be in compliance with DPI School Planning Guidelines: <https://www.dpi.nc.gov/districts-schools/district-operations/school-planning>
- DPI Facility Design Guidelines can be found at: <https://www.dpi.nc.gov/documents/schoolplanning/facility-design-guidelines/download>
- DPI School Science Facility Requirements can be found at: <https://www.dpi.nc.gov/documents/schoolplanning/science-facilities-planner/download>
<https://www.dpi.nc.gov/documents/schoolplanning/science-safety-checklist/download>
- For projects involving the closing of an existing school, the LEA must follow these procedures: <https://www.dpi.nc.gov/documents/schoolplanning/school-closing-procedure/download>
- For projects involving the demolition of an existing school building, the LEA must follow the closing procedure noted above and must submit a Feasibility and Cost Analysis: <https://www.dpi.nc.gov/documents/schoolplanning/costfeas-1/download>
- DPI Lottery Capital Funding FAQ can be found at: <https://www.dpi.nc.gov/documents/schoolplanning/lottery-capital-funding-faq-document/download?attachment>

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

ASSURANCE PAGE

Date: 11/21/2023

By signing below, we assure the North Carolina Department of Public Instruction that we are officials of our respective organizations and we are authorized to submit this application on behalf of these organizations.

We certify the following:

- The information provided in this proposal is correct and complete.
- The project described in the application is within the parameters of the Needs-Based Public School Capital Fund as required in Article 38B of G.S. 115C-546, and that all of the required local funding is available and designated as a match for this project.
- All Needs-Based Public School Capital Fund grant proceeds and the required Local Matching funds will be used for the construction project described in the application.
- We will work cooperatively with the North Carolina Department of Public Instruction in monitoring and evaluating the progress of the project to meet statutory reporting requirements. We will report on project status and State and local funds expended by April 1 of each year, at the time of each distribution request, and within 90 days of project completion.
- Within 60 days of receiving a Needs-Based Public School Capital Fund grant award, we will enter into an agreement with the Department of Public Instruction detailing the use of grant funds, in accordance with G.S. 115C-546.12.(a).
- All applicable federal and state laws will be adhered to, including promotion of equal opportunity without regard to race, color, religion, gender, age, disability, political affiliation, or national origin.
- Generally accepted fiscal control and accounting procedures will be followed to ensure proper disbursement and accounting of funds from the Needs-Based Public School Capital Fund grant proceeds and required Local Matching funds.
- All Needs-Based Public School Capital Fund grant proceeds are subject to forfeiture provisions, requiring full repayment, in accordance with G.S. 115C-546.12.(c).

Kim D. Smith LEE COUNTY CHAIRMAN 12/15/2023
(Signature – Chair, County Commissioners) (Date)

Eric M. [Signature] 12/12/2023
(Signature – Chair, Board of Education) (Date)

Needs-Based Public School Capital Fund 2023-24 Grant Application

Application Deadline: January 5, 2024

Rev. 11/13/2022

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NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

PROGRAM CRITERIA

Date: 11/21/2023

BACKGROUND

The Needs-Based Public School Capital Fund was established to assist counties with their critical public school building capital needs. Grants from the NBPSCF are funded with revenue from the NC Education Lottery. Grant funds are available to eligible counties for construction of new school buildings and additions, repairs, and renovations of existing school facilities.

APPLICATION TIMELINE

- Guidance Issued October 13, 2023
- Application Opens November 13, 2023
- Application Deadline January 5, 2024

ELIGIBILITY

Counties with an adjusted market value of taxable real property of less than \$40 billion are eligible to apply for a grant under the NBPSCF program. The list of eligible counties is published by DPI annually prior to the NBPSCF application period. The list of eligible counties for FY2023-24 is available here: [FY23-24 Eligibility](#)

Grant funds must be used only for construction of new school buildings and additions, repairs, and renovations. Grant funds cannot be used for real property acquisition or for capital improvements to administrative buildings.

PROGRAM FUNDING

Funding appropriated for NBPSCF Grant awards exceeds \$254 million for FY2023-24.

MATCHING FUNDS

Counties receiving a grant are required to provide local matching funds from county funds, other non-state funds, or a combination of these sources, in accordance with G.S. 115C-546.11.(a). Local matching fund requirements range from 0% to 35% of the grant amount, and are published by DPI annually prior to the NBPSCF application period. The local match requirement applicable to the project is the published local match requirement in effect at the time of the grant award. Local matching requirements for FY2023-24 grant applicants are available here: [FY23-24 Local Matching Requirements](#)

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

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REPORTING

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EVALUATION

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Tier Designation	Counties designated as development tier one areas. (NC Department of Commerce, 2023 NC Development Tier Designations)
Ability to Generate Tax Revenue	Total revenue generated by a one-cent per \$100 valuation increase in the county property tax rate. (NC State Treasurer, Analysis of Debt of North Carolina Counties 6-30-2022)
Ratio of Debt to Tax Revenue	<u>Debt:</u> Sum of County Debt from [General Obligation Bonds, Installment Purchase Debt, Special Obligation Bonds, QZABs and QSCBs, Certificates of Participation] (NC State Treasurer, Analysis of Debt of North Carolina Counties 6-30-2022) <u>Revenue:</u> Sum of County Revenues from Property Taxes, Other Taxes, and Sales Tax, FY 2021-22 (NC DOR, Statistical Abstract of North Carolina Taxes 2022, Advance Edition)
Critical Deficiency	The extent to which a project will address critical deficiencies in adequately serving the current and future student population.
Facility Construction	Projects with new construction or complete renovation of existing facilities.
Facility Replacement	Projects that will consolidate two or more schools into one new facility.
Applicant Status	Counties that have not received a grant in the previous three years.

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION
CONTACT INFORMATION

Date: 11/21/2023

SUBMIT ONE APPLICATION PER SCHOOL CAMPUS – A PROJECT MAY INCLUDE MULTIPLE BUILDINGS

County: Lee

Primary Contact: Lisa G. Minter

Title: County Manager

Address: 408 Summit Drive, Sanford NC 27330

Phone: 919-718-4605

email: lminter@leecountync.gov

School Unit: Lee County Schools

Primary Contact: Stacie Eggers

Title: Assistant Superintendent of Operations

Address: 106 Gordon Street, Sanford NC 27330

Phone: 919-774-6226 ext. 7258 or 919-770-2751 (cell)

email: seggers@lee.k12.nc.us

APPLICATION SUBMITTAL

Submit completed applications and supporting materials by Friday, January 5, 2024, via email to:

Nathan Maune | School Planning Section Chief | 984-236-2919 | nathan.maune@dpi.nc.gov

SUBMITTAL CHECKLIST – SUBMIT ALL FILES IN PDF FORMAT

- Contact Information
- Application Form
- Project Narrative
- Budget Estimate
- Additional Documentation (as appropriate)
- Signed Assurance Page

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

PROJECT INFORMATION

Date: 11/21/2023

Project Title:
West Lee Middle School New Gym and Renovations

Location:
3301 Wicker Street Sanford NC 27330

Type of Facility:
Middle School Grades 6th - 8th

Short Description of Proposed School Construction Project:

The proposed project involves the construction of an updated gymnasium that meets the regulation standards for court size, ensuring our students have access to high-quality physical education and sports programs. Additionally, we plan to increase the seating capacity to accommodate the entire student body during school assemblies and provide adequate seating for spectators during sporting events. To maximize the impact of this project, we also aim to incorporate learning spaces for two additional classrooms within the gymnasium complex.

Describe the critical need this project addresses and the impact on student outcomes:

The existing gymnasium at West Lee Middle lacks a regulation-size court, hindering the full development of our students' physical education and sports programs. The inadequate seating capacity poses a significant challenge, as it prevents the entire student body from being accommodated during assemblies and forces spectators to stand during sporting events. This not only compromises the safety and comfort of our students and community members but also limits the potential for fostering school spirit and community involvement.

1. **Enhanced Physical Education Programs:** With a regulation-size court, our physical education programs can better align with national standards, offering students a more comprehensive and effective learning experience. This will contribute to improved physical fitness levels and overall well-being among our students.
2. **Increased Extracurricular Participation:** The updated gymnasium will provide a more inviting and inclusive space for extracurricular activities, encouraging greater participation in sports and other recreational programs. This will not only foster teamwork and leadership skills but also contribute to a sense of belonging among our students.
3. **Expanded Elective Opportunities:** The inclusion of two additional classrooms in the gymnasium complex will address the growing need for expanded elective opportunities. These classrooms will support diverse learning experiences, allowing us to offer a broader range of elective courses to better prepare students for high school and future educational and career opportunities.
4. **Community Engagement:** The improved gymnasium will serve as a hub for community events, bringing together students, parents, and community members. This increased engagement will foster a supportive environment for our students and strengthen the school-community bond.

The proposed gymnasium renovation project at West Lee Middle is crucial for addressing the current inadequacies in our facilities and creating a positive and inclusive learning environment. By enhancing the physical education programs, increasing extracurricular participation, expanding elective opportunities, and promoting community engagement, this project will have a lasting impact on student outcomes and contribute to the overall success of our school. We seek your support to make this transformative project a reality and provide our students with the facilities they need to thrive.

(please attach additional information as necessary)

6

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND **FY2023-24 GRANT APPLICATION**

PROJECT INFORMATION

Date: 11/21/2023

Was this project identified in the 5-year plan in the 2020-21 Facility Needs Survey? YES NO

If not, provide explanation and attach equivalent information:

Will this project replace any existing facilities? YES NO

If YES, which school(s): _____

How many students will be served by this project? 590

Has Advanced Planning been done for this project? YES NO

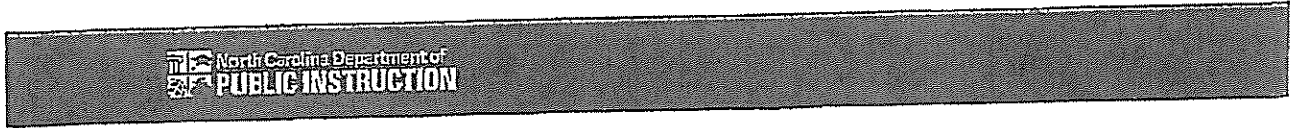
Have Construction Documents been completed for this project? YES NO

Anticipated or Actual Bid Date: July 1, 2024

Planned Start Date of Construction*: January 1, 2025

Planned Completion Date of Construction: June 2027

*Construction must begin within 24 months of grant award under G.S. 115C-546.12.(b) .



NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

PROJECT BUDGET

Date: 11/21/2023

Total NBPSCF Grant funding requested for this project: 10,608,745

Minimum NBPSCF Grant funding for project to proceed (optional): _____

Estimated Project Costs	Local (non-State)	NBPSCF Grant Funds	Total
Planning	\$27,587	\$524,158	\$551,745
Construction	\$471,763	\$8,963,492	\$9,435,255
Other Costs*	\$59,005	\$1,121,095	\$1,180,100
Total	\$558,355	\$10,608,745	\$11,167,100

*Project costs normally categorized as 'owner's direct costs' on a construction project – may include items such as site surveys, materials testing, site utilities, geotechnical reports, etc. Land acquisition costs are not eligible.

Source(s) of required Local Matching Funds:

Special County Appropriation _____

Have any of the Local Matching Funds been expended at the time of application?

YES NO

If YES, provide amount expended: _____

If YES, provide description of work: _____

Estimated Project Expenditures by Fiscal Year (show estimated period over which funds will be spent by Fiscal Year)

Total Planned Expenditures	2022-23 or earlier	2023-24	2024-25	2025-26 or later	Total
Local Matching Funds	\$	\$	\$27,587	\$530,768	\$558,355
Requested NBPSCF Grant Funds*	\$	\$	\$524,158	\$10,084,587	\$10,608,745
Total Estimated Expenditures by Fiscal Year	\$	\$	\$551,745	\$10,615,355	\$11,167,100

*Total requested grant funding cannot exceed maximum allowed under G.S. 115C-546.11.(c).

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

ADDITIONAL DOCUMENTATION

Date: 11/21/2023

Any project funded with a grant from the Needs-Based Public School Capital Fund must follow the same review process as any other LEA capital project.

- A registered Architect and/or registered Engineer shall prepare the drawings and specifications in accordance with G.S. 133-1 through 133-4.1, as applicable.
- School Planning design review is required. Design documents must be submitted at appropriate intervals during design – SD, DD, and CD. Neither the LEA nor the County shall invest any funds in construction of the project until the review process is completed.
- Transmittal of drawings and specifications to School Planning must include the form at: <https://www.dpi.nc.gov/documents/schoolplanning/project-submittal-form/download>
- Design of the project should be in compliance with DPI School Planning Guidelines: <https://www.dpi.nc.gov/districts-schools/district-operations/school-planning>
- DPI Facility Design Guidelines can be found at: <https://www.dpi.nc.gov/documents/schoolplanning/facility-design-guidelines/download>
- DPI School Science Facility Requirements can be found at: <https://www.dpi.nc.gov/documents/schoolplanning/science-facilities-planner/download>
<https://www.dpi.nc.gov/documents/schoolplanning/science-safety-checklist/download>
- For projects involving the closing of an existing school, the LEA must follow these procedures: <https://www.dpi.nc.gov/documents/schoolplanning/school-closing-procedure/download>
- For projects involving the demolition of an existing school building, the LEA must follow the closing procedure noted above and must submit a Feasibility and Cost Analysis: <https://www.dpi.nc.gov/documents/schoolplanning/costfeas-1/download>
- DPI Lottery Capital Funding FAQ can be found at: <https://www.dpi.nc.gov/documents/schoolplanning/lottery-capital-funding-faq-document/download?attachment>

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

ASSURANCE PAGE

Date: 11/21/2023

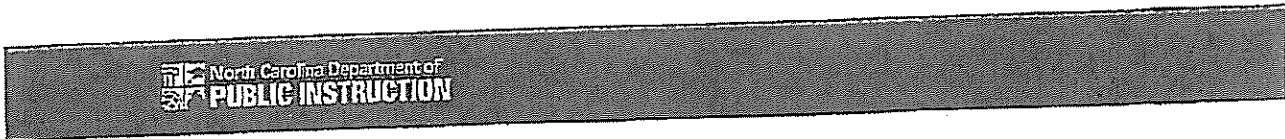
By signing below, we assure the North Carolina Department of Public Instruction that we are officials of our respective organizations and we are authorized to submit this application on behalf of these organizations.

We certify the following:

- The information provided in this proposal is correct and complete.
- The project described in the application is within the parameters of the Needs-Based Public School Capital Fund as required in Article 38B of G.S. 115C-546, and that all of the required local funding is available and designated as a match for this project.
- All Needs-Based Public School Capital Fund grant proceeds and the required Local Matching funds will be used for the construction project described in the application.
- We will work cooperatively with the North Carolina Department of Public Instruction in monitoring and evaluating the progress of the project to meet statutory reporting requirements. We will report on project status and State and local funds expended by April 1 of each year, at the time of each distribution request, and within 90 days of project completion.
- Within 60 days of receiving a Needs-Based Public School Capital Fund grant award, we will enter into an agreement with the Department of Public Instruction detailing the use of grant funds, in accordance with G.S. 115C-546.12.(a).
- All applicable federal and state laws will be adhered to, including promotion of equal opportunity without regard to race, color, religion, gender, age, disability, political affiliation, or national origin.
- Generally accepted fiscal control and accounting procedures will be followed to ensure proper disbursement and accounting of funds from the Needs-Based Public School Capital Fund grant proceeds and required Local Matching funds.
- All Needs-Based Public School Capital Fund grant proceeds are subject to forfeiture provisions, requiring full repayment, in accordance with G.S. 115C-546.12.(c).

Wendy Smith, LEE COUNTY CHAIR 10/15/2023
(Signature - Chair, County Commissioners) (Date)

Eric R. [Signature] 12/12/2023
(Signature - Chair, Board of Education) (Date)



Needs-Based Public School Capital Fund

2023-24 Grant Application

Application Deadline: January 5, 2024

Rev. 11/13/2022

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

PROGRAM CRITERIA

Date: 11/21/2023

MAXIMUM AWARD

Grant award maximums are as follows:

- Up to \$42 million for an Elementary School
- Up to \$52 million for a Middle School
- Up to \$62 million for a High School

An applicant may not apply for projects that exceed an aggregate amount greater than the maximum grant award amounts listed above in any single year.

Applications will be reviewed in the context of projected enrollment to evaluate the reasonableness of project size and scope.

REPORTING

Grant recipients are required to submit a report by April 1 of each year, with each grant funds distribution request, and upon completion of the project, detailing: the use of grant funds, progress on the project, and impact of the project on the county's school capital plan.

Grant funds will be disbursed in a series of payments based on the progress of the project. To receive a distribution, the grant recipient must submit a request for distribution, along with documentation of the expenditures for which the distribution is requested, and evidence that the matching requirement has been met. DPI will provide grant recipients with Reporting and Distribution Request forms following announcement of awards.

AGREEMENT

A county receiving Needs-Based grant funds is required to enter into an agreement with the Department of Public Instruction detailing the use of grant funds, in accordance with G.S. 115C-546.12.(a). DPI will provide grant recipients with Agreement Forms following announcement of awards. Signed Agreements are due within 60 days of award announcement.

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

PROGRAM CRITERIA

Date: 11/21/2023

EVALUATION

Applications are evaluated on critical needs, budget detail, and the following criteria per G.S. 115C-546.10.:

Prioritization	Definition/Calculation/Data Source
Tier Designation	Counties designated as development tier one areas. (NC Department of Commerce, 2023 NC Development Tier Designations)
Ability to Generate Tax Revenue	Total revenue generated by a one-cent per \$100 valuation increase in the county property tax rate. (NC State Treasurer, Analysis of Debt of North Carolina Counties 6-30-2022)
Ratio of Debt to Tax Revenue	<u>Debt</u> : Sum of County Debt from [General Obligation Bonds, Installment Purchase Debt, Special Obligation Bonds, QZABs and QSCBs, Certificates of Participation] (NC State Treasurer, Analysis of Debt of North Carolina Counties 6-30-2022) <u>Revenue</u> : Sum of County Revenues from Property Taxes, Other Taxes, and Sales Tax, FY 2021-22 (NC DOR, Statistical Abstract of North Carolina Taxes 2022, Advance Edition)
Critical Deficiency	The extent to which a project will address critical deficiencies in adequately serving the current and future student population.
Facility Construction	Projects with new construction or complete renovation of existing facilities.
Facility Replacement	Projects that will consolidate two or more schools into one new facility.
Applicant Status	Counties that have not received a grant in the previous three years.

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

CONTACT INFORMATION

Date: 11/21/2023

SUBMIT ONE APPLICATION PER SCHOOL CAMPUS – A PROJECT MAY INCLUDE MULTIPLE BUILDINGS

County: Lee
Primary Contact: Lisa G. Minter
Title: County Manager
Address: 408 Summit Drive Sanford, NC 27330
Phone: 919-718-4605
email: lminter@leecountync.gov

School Unit: Lee County Schools, PSU # 530
Primary Contact: Stacie Eggers
Title: Assistant Superintendent of Operations
Address: 106 Gordon Street Sanford, NC 27330
Phone: 919-774-6226 ext. 7258 or 919-770-2751 (cell)
email: seggers@lee.k12.nc.us

APPLICATION SUBMITTAL

Submit completed applications and supporting materials by Friday, January 5, 2024, via email to:

Nathan Maune | School Planning Section Chief | 984-236-2919 | nathan.maune@dpi.nc.gov

SUBMITTAL CHECKLIST – SUBMIT ALL FILES IN PDF FORMAT

- Contact Information
- Application Form
- Project Narrative
- Budget Estimate
- Additional Documentation (as appropriate)
- Signed Assurance Page

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

PROJECT INFORMATION

Date: 11/21/2023

Project Title:

Lee County High School Auditorium Renovation

Location:

1708 Nash Street, Sanford, NC 27330

Type of Facility:

Facility Renovation-High School Auditorium

Short Description of Proposed School Construction Project:

The proposed renovation project aims to enhance the accessibility, functionality, and overall quality of the Lee County High School auditorium. Renovation project will include HVAC upgrades, accessibility improvements to the building, and upgrades to stage and equipment for use by student groups, staff, and community organizations.

Renovation efforts will extend to the two classrooms and other offices housed within the auditorium building, providing an improved learning and working environment for both students and staff.

Describe the critical need this project addresses and the impact on student outcomes:

Lee County High School, located in Sanford, NC, currently faces severe challenges due to age of many of its buildings. The existing facilities were built in 1951, resulting in compromised learning conditions and limited opportunities for students. One pressing issue is the absence of a renovated auditorium, depriving students of a vital space for cultural and educational events. Our proposal aims to rectify this by renovating the existing structure to include accessibility upgrades, HVAC improvements, remastered stage and technical equipment, and upgrading the two classrooms and multiple offices housed within the building.

The absence of a renovated auditorium further exacerbates the challenges faced by students and faculty alike. As a consequence, essential school functions such as assemblies, performances, and presentations lack a suitable venue, hindering the holistic development of our students.

The proposed project directly addresses the critical need for additional space and a dedicated auditorium, with anticipated positive impacts on student outcomes:

1. **Enhanced Learning Environment:** The renovation of two new classrooms in addition to the renovation will give students a more accessible and updated space, providing students with a conducive environment for learning. Upgraded equipment and facilities will afford students the opportunity to hone their craft within the performing arts.
2. **Cultural and Educational Opportunities:** The auditorium will serve as a hub for cultural and educational events, including performances, lectures, and presentations. This dedicated space will enhance the overall school experience and contribute to the development of well-rounded individuals.
3. **Community Engagement:** The new auditorium will facilitate increased community engagement by providing a venue for events that bring together students, parents, and community members. This fosters a sense of pride and unity within the school community.
4. **Holistic Development:** A dedicated auditorium allows for the integration of arts and culture into the curriculum, contributing to the holistic development of students by nurturing creativity, teamwork, and communication skills.

In conclusion, the renovation of an auditorium and two classrooms at Lee County High School is not merely an infrastructural enhancement but a strategic investment in the future of our students. By addressing the critical need for space and cultural amenities, we aim to create an environment that fosters academic excellence, cultural enrichment and community engagement.

(please attach additional information as necessary)

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

PROJECT INFORMATION

Date: 11/21/2023

Was this project identified in the 5-year plan in the 2020-21 Facility Needs Survey?

YES NO

If not, provide explanation and attach equivalent information:

Will this project replace any existing facilities?

YES NO

If YES, which school(s): _____

How many students will be served by this project? 1423

Has Advanced Planning been done for this project?

YES NO

Have Construction Documents been completed for this project?

YES NO

Anticipated or Actual Bid Date: July 1, 2024

Planned Start Date of Construction*: January 1, 2025

Planned Completion Date of Construction: June 2027

*Construction must begin within 24 months of grant award under G.S. 115C-546.12.(b) .

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

PROJECT BUDGET

Date: 11/21/2023

Total NBPSCF Grant funding requested for this project: 6,516,668.45

Minimum NBPSCF Grant funding for project to proceed (optional): _____

Estimated Project Costs	Local (non-State)	NBPSCF Grant Funds	Total
Planning	\$ <u>19,414.10</u>	\$ <u>368,867.90</u>	\$ <u>388,282</u>
Construction	\$ <u>281,963.45</u>	\$ <u>5,357,305.55</u>	\$ <u>5,639,269</u>
Other Costs*	\$ <u>41,605</u>	\$ <u>790,495</u>	\$ <u>832,100</u>
Total	\$ <u>342,982.55</u>	\$ <u>6,516,668.45</u>	\$ <u>6,859,651</u>

*Project costs normally categorized as 'owner's direct costs' on a construction project – may include items such as site surveys, materials testing, site utilities, geotechnical reports, etc. Land acquisition costs are not eligible.

Source(s) of required Local Matching Funds:

Special County Appropriation

Have any of the Local Matching Funds been expended at the time of application? YES NO

If YES, provide amount expended: _____

If YES, provide description of work: _____

Estimated Project Expenditures by Fiscal Year (show estimated period over which funds will be spent by Fiscal Year)

Total Planned Expenditures	2022-23 or earlier	2023-24	2024-25	2025-26 or later	Total
Local Matching Funds	\$	\$	\$61,019.10	\$281,963.45	\$342,982.55
Requested NBPSCF Grant Funds*	\$	\$	\$1,159,362.90	\$5,357,305.55	\$6,516,668.45
Total Estimated Expenditures by Fiscal Year	\$	\$	\$1,220,382	\$5,639,269	\$6,859,651

*Total requested grant funding cannot exceed maximum allowed under G.S. 115C-546.11.(c) .

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

ADDITIONAL DOCUMENTATION

Date: 11/21/2023

Any project funded with a grant from the Needs-Based Public School Capital Fund must follow the same review process as any other LEA capital project.

- A registered Architect and/or registered Engineer shall prepare the drawings and specifications in accordance with G.S. 133-1 through 133-4.1, as applicable.
- School Planning design review is required. Design documents must be submitted at appropriate intervals during design – SD, DD, and CD. Neither the LEA nor the County shall invest any funds in construction of the project until the review process is completed.
- Transmittal of drawings and specifications to School Planning must include the form at: <https://www.dpi.nc.gov/documents/schoolplanning/project-submittal-form/download>
- Design of the project should be in compliance with DPI School Planning Guidelines: <https://www.dpi.nc.gov/districts-schools/district-operations/school-planning>
- DPI Facility Design Guidelines can be found at: <https://www.dpi.nc.gov/documents/schoolplanning/facility-design-guidelines/download>
- DPI School Science Facility Requirements can be found at: <https://www.dpi.nc.gov/documents/schoolplanning/science-facilities-planner/download>
<https://www.dpi.nc.gov/documents/schoolplanning/science-safety-checklist/download>
- For projects involving the closing of an existing school, the LEA must follow these procedures: <https://www.dpi.nc.gov/documents/schoolplanning/school-closing-procedure/download>
- For projects involving the demolition of an existing school building, the LEA must follow the closing procedure noted above and must submit a Feasibility and Cost Analysis: <https://www.dpi.nc.gov/documents/schoolplanning/costfeas-1/download>
- DPI Lottery Capital Funding FAQ can be found at: <https://www.dpi.nc.gov/documents/schoolplanning/lottery-capital-funding-faq-document/download?attachment>

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION


ASSURANCE PAGE


Date: 11/21/2023

By signing below, we assure the North Carolina Department of Public Instruction that we are officials of our respective organizations and we are authorized to submit this application on behalf of these organizations.

We certify the following:

- The information provided in this proposal is correct and complete.
- The project described in the application is within the parameters of the Needs-Based Public School Capital Fund as required in Article 38B of G.S. 115C-546, and that all of the required local funding is available and designated as a match for this project.
- All Needs-Based Public School Capital Fund grant proceeds and the required Local Matching funds will be used for the construction project described in the application.
- We will work cooperatively with the North Carolina Department of Public Instruction in monitoring and evaluating the progress of the project to meet statutory reporting requirements. We will report on project status and State and local funds expended by April 1 of each year, at the time of each distribution request, and within 90 days of project completion.
- Within 60 days of receiving a Needs-Based Public School Capital Fund grant award, we will enter into an agreement with the Department of Public Instruction detailing the use of grant funds, in accordance with G.S. 115C-546.12.(a).
- All applicable federal and state laws will be adhered to, including promotion of equal opportunity without regard to race, color, religion, gender, age, disability, political affiliation, or national origin.
- Generally accepted fiscal control and accounting procedures will be followed to ensure proper disbursement and accounting of funds from the Needs-Based Public School Capital Fund grant proceeds and required Local Matching funds.
- All Needs-Based Public School Capital Fund grant proceeds are subject to forfeiture provisions, requiring full repayment, in accordance with G.S. 115C-546.12.(c).

 LEE COUNTY CHAIR 12/15/2023
(Signature – Chair, County Commissioners) (Date)

 12/12/2023
(Signature – Chair, Board of Education) (Date)

Needs-Based Public School Capital Fund

2023-24 Grant Application

Application Deadline: January 5, 2024

Rev. 11/13/2022

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

Date: 11/21/2023

PROGRAM CRITERIA

BACKGROUND

The Needs-Based Public School Capital Fund was established to assist counties with their critical public school building capital needs. Grants from the NBPCSF are funded with revenue from the NC Education Lottery. Grant funds are available to eligible counties for construction of new school buildings and additions, repairs, and renovations of existing school facilities.

APPLICATION TIMELINE

- Guidance Issued October 13, 2023
- Application Opens November 13, 2023
- Application Deadline January 5, 2024

ELIGIBILITY

Counties with an adjusted market value of taxable real property of less than \$40 billion are eligible to apply for a grant under the NBPCSF program. The list of eligible counties is published by DPI annually prior to the NBPCSF application period. The list of eligible counties for FY2023-24 is available here: [FY23-24 Eligibility](#)

Grant funds must be used only for construction of new school buildings and additions, repairs, and renovations. Grant funds cannot be used for real property acquisition or for capital improvements to administrative buildings.

PROGRAM FUNDING

Funding appropriated for NBPCSF Grant awards exceeds \$254 million for FY2023-24.

MATCHING FUNDS

Counties receiving a grant are required to provide local matching funds from county funds, other non-state funds, or a combination of these sources, in accordance with G.S. 115C-546.11.(a). Local matching fund requirements range from 0% to 35% of the grant amount, and are published by DPI annually prior to the NBPCSF application period. The local match requirement applicable to the project is the published local match requirement in effect at the time of the grant award. Local matching requirements for FY2023-24 grant applicants are available here: [FY23-24 Local Matching Requirements](#)

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

PROGRAM CRITERIA

Date: 11/21/2023

MAXIMUM AWARD

Grant award maximums are as follows:

- Up to \$42 million for an Elementary School
- Up to \$52 million for a Middle School
- Up to \$62 million for a High School

An applicant may not apply for projects that exceed an aggregate amount greater than the maximum grant award amounts listed above in any single year.

Applications will be reviewed in the context of projected enrollment to evaluate the reasonableness of project size and scope.

REPORTING

Grant recipients are required to submit a report by April 1 of each year, with each grant funds distribution request, and upon completion of the project, detailing: the use of grant funds, progress on the project, and impact of the project on the county's school capital plan.

Grant funds will be disbursed in a series of payments based on the progress of the project. To receive a distribution, the grant recipient must submit a request for distribution, along with documentation of the expenditures for which the distribution is requested, and evidence that the matching requirement has been met. DPI will provide grant recipients with Reporting and Distribution Request forms following announcement of awards.

AGREEMENT

A county receiving Needs-Based grant funds is required to enter into an agreement with the Department of Public Instruction detailing the use of grant funds, in accordance with G.S. 115C-546.12.(a). DPI will provide grant recipients with Agreement Forms following announcement of awards. Signed Agreements are due within 60 days of award announcement.

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION
PROGRAM CRITERIA Date: 11/21/2023

EVALUATION

Applications are evaluated on critical needs, budget detail, and the following criteria per G.S. 115C-546.10.:

Prioritization	Definition/Calculation/Data Source
Tier Designation	Counties designated as development tier one areas. (NC Department of Commerce, 2023 NC Development Tier Designations)
Ability to Generate Tax Revenue	Total revenue generated by a one-cent per \$100 valuation increase in the county property tax rate. (NC State Treasurer, Analysis of Debt of North Carolina Counties 6-30-2022)
Ratio of Debt to Tax Revenue	<u>Debt</u> : Sum of County Debt from [General Obligation Bonds, Installment Purchase Debt, Special Obligation Bonds, QZABs and QSCBs, Certificates of Participation] (NC State Treasurer, Analysis of Debt of North Carolina Counties 6-30-2022) <u>Revenue</u> : Sum of County Revenues from Property Taxes, Other Taxes, and Sales Tax, FY 2021-22 (NC DOR, Statistical Abstract of North Carolina Taxes 2022, Advance Edition)
Critical Deficiency	The extent to which a project will address critical deficiencies in adequately serving the current and future student population.
Facility Construction	Projects with new construction or complete renovation of existing facilities.
Facility Replacement	Projects that will consolidate two or more schools into one new facility.
Applicant Status	Counties that have not received a grant in the previous three years.

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

CONTACT INFORMATION

Date: 11/21/2023

SUBMIT ONE APPLICATION PER SCHOOL CAMPUS – A PROJECT MAY INCLUDE MULTIPLE BUILDINGS

County: Lee
Primary Contact: Lisa G. Minter
Title: County Manager
Address: 408 Summit Drive Sanford, NC 27330
Phone: 919-718-4605
email: lminter@leecountync.gov

School Unit: Lee County Schools, PSU # 530
Primary Contact: Stacie Eggers
Title: Assistant Superintendent of Operations
Address: 106 Gordon Street Sanford, NC 27330
Phone: 919-774-6226 ext. 7258 or 919-770-2751 (cell)
email: seggers@lee.k12.nc.us

APPLICATION SUBMITTAL

Submit completed applications and supporting materials by Friday, January 5, 2024, via email to:

Nathan Maune | School Planning Section Chief | 984-236-2919 | nathan.maune@dpi.nc.gov

SUBMITTAL CHECKLIST – SUBMIT ALL FILES IN PDF FORMAT

- Contact Information
- Application Form
- Project Narrative
- Budget Estimate
- Additional Documentation (as appropriate)
- Signed Assurance Page

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

PROJECT INFORMATION

Date: 11/21/2023

Project Title:
Southern Lee High School Auditorium with 6 Classrooms

Location:
2301 Tramway Road Sanford, NC 27330

Type of Facility:
Facility Construction-High School Auditorium

Short Description of Proposed School Construction Project:
Auditorium for Southern Lee High School to seat 650 students, with stage, stage offices, sound room, rest rooms, lighting, dressing rooms, six classrooms, and lobby. The project also includes covered walkways in the front and from the bus lot for student drop off/pick up and covered walkways for the back courtyard which will help relieve crowding in hallways. Additionally, we would wrap our chiller replacement into this construction, which will allow for improved heating and cooling throughout the campus.

Describe the critical need this project addresses and the impact on student outcomes:
Southern Lee High School, located in Sanford, NC, currently faces severe challenges due to overcrowding. The existing facilities are strained beyond their intended capacity, resulting in compromised learning conditions and limited opportunities for students. One pressing issue is the absence of a dedicated auditorium, depriving students of a vital space for cultural and educational events. Our proposal aims to rectify this by constructing a modern auditorium that will also house six additional classrooms to accommodate the growing student population.

The school's current infrastructure was designed to serve a smaller student body, and the rapid increase in enrollment has led to overcrowded classrooms and strained resources. The absence of an auditorium further exacerbates the challenges faced by students and faculty alike. As a consequence, essential school functions such as assemblies, performances, and presentations lack a suitable venue, hindering the holistic development of our students.

The proposed project directly addresses the critical need for additional space and a dedicated auditorium, with anticipated positive impacts on student outcomes:

1. **Enhanced Learning Environment:** The construction of six new classrooms will alleviate overcrowding, providing students with a conducive environment for learning. Smaller class sizes will allow for more personalized attention, fostering improved academic performance.
2. **Cultural and Educational Opportunities:** The auditorium will serve as a hub for cultural and educational events, including performances, lectures, and presentations. This dedicated space will enhance the overall school experience and contribute to the development of well-rounded individuals.
3. **Community Engagement:** The new auditorium will facilitate increased community engagement by providing a venue for events that bring together students, parents, and community members. This fosters a sense of pride and unity within the school community.
4. **Holistic Development:** A dedicated auditorium allows for the integration of arts and culture into the curriculum, contributing to the holistic development of students by nurturing creativity, teamwork, and communication skills.

In conclusion, the construction of an auditorium and six additional classrooms at Southern Lee High School is not merely an infrastructural enhancement but a strategic investment in the future of our students. By addressing the critical need for space and cultural amenities, we aim to create an environment that fosters academic excellence, cultural enrichment and community engagement.

(please attach additional information as necessary)

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

PROJECT INFORMATION

Date: 11/21/2023

Was this project identified in the 5-year plan in the 2020-21 Facility Needs Survey? YES NO

If not, provide explanation and attach equivalent information:

Will this project replace any existing facilities? YES NO

If YES, which school(s): _____

How many students will be served by this project? 1187

Has Advanced Planning been done for this project? YES NO

Have Construction Documents been completed for this project? YES NO

Anticipated or Actual Bid Date: July 1, 2024

Planned Start Date of Construction*: January 1, 2025

Planned Completion Date of Construction: June 2027

*Construction must begin within 24 months of grant award under G.S. 115C-546.12.(b) .

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

PROJECT BUDGET

Date: 11/21/2023

Total NBPSCF Grant funding requested for this project: 12,641,616
 Minimum NBPSCF Grant funding for project to proceed (optional): _____

Estimated Project Costs	Local (non-State)	NBPSCF Grant Funds	Total
Planning	\$ <u>35,356</u>	\$ <u>671,745</u>	\$ <u>707,101</u>
Construction	\$ <u>627,145</u>	\$ <u>11,915,755</u>	\$ <u>12,542,900</u>
Other Costs*	\$ <u>72,848</u>	\$ <u>1,384,116</u>	\$ <u>1,456,964</u>
Total	\$ <u>735,349</u>	\$ <u>12,641,616</u>	\$ <u>14,706,965</u>

*Project costs normally categorized as 'owner's direct costs' on a construction project – may include items such as site surveys, materials testing, site utilities, geotechnical reports, etc. Land acquisition costs are not eligible.

Source(s) of required Local Matching Funds:
Special County Appropriation

Have any of the Local Matching Funds been expended at the time of application? YES NO
 If YES, provide amount expended: _____
 If YES, provide description of work: _____

Estimated Project Expenditures by Fiscal Year (show estimated period over which funds will be spent by Fiscal Year)

Total Planned Expenditures	2022-23 or earlier	2023-24	2024-25	2025-26 or later	Total
Local Matching Funds	\$	\$	\$ 35,356	\$ 699,993	\$ 735,349
Requested NBPSCF Grant Funds*	\$	\$	\$ 671,745	\$ 13,369,871	\$ 14,041,616
Total Estimated Expenditures by Fiscal Year	\$	\$	\$ 707,101	\$ 12,599,864	\$ 14,706,965

*Total requested grant funding cannot exceed maximum allowed under G.S. 115C-546.11.(c).

NEEDS-BASED PUBLIC SCHOOL CAPITAL FUND FY2023-24 GRANT APPLICATION

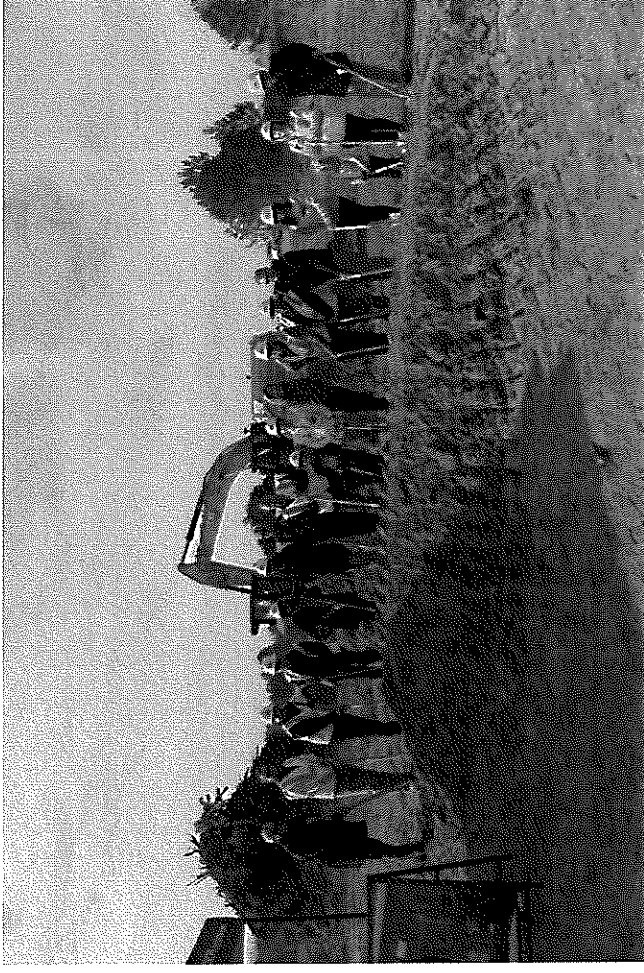
ADDITIONAL DOCUMENTATION

Date: 11/21/2023

Any project funded with a grant from the Needs-Based Public School Capital Fund must follow the same review process as any other LEA capital project.

- A registered Architect and/or registered Engineer shall prepare the drawings and specifications in accordance with G.S. 133-1 through 133-4.1, as applicable.
- School Planning design review is required. Design documents must be submitted at appropriate intervals during design – SD, DD, and CD. Neither the LEA nor the County shall invest any funds in construction of the project until the review process is completed.
- Transmittal of drawings and specifications to School Planning must include the form at: <https://www.dpi.nc.gov/documents/schoolplanning/project-submittal-form/download>
- Design of the project should be in compliance with DPI School Planning Guidelines: <https://www.dpi.nc.gov/districts-schools/district-operations/school-planning>
- DPI Facility Design Guidelines can be found at: <https://www.dpi.nc.gov/documents/schoolplanning/facility-design-guidelines/download>
- DPI School Science Facility Requirements can be found at: <https://www.dpi.nc.gov/documents/schoolplanning/science-facilities-planner/download>
<https://www.dpi.nc.gov/documents/schoolplanning/science-safety-checklist/download>
- For projects involving the closing of an existing school, the LEA must follow these procedures: <https://www.dpi.nc.gov/documents/schoolplanning/school-closing-procedure/download>
- For projects involving the demolition of an existing school building, the LEA must follow the closing procedure noted above and must submit a Feasibility and Cost Analysis: <https://www.dpi.nc.gov/documents/schoolplanning/costfeas-1/download>
- DPI Lottery Capital Funding FAQ can be found at: <https://www.dpi.nc.gov/documents/schoolplanning/lottery-capital-funding-faq-document/download?attachment>

Capital Improvement Planning Discussion



Ben McQueary | Budget and Management Analyst

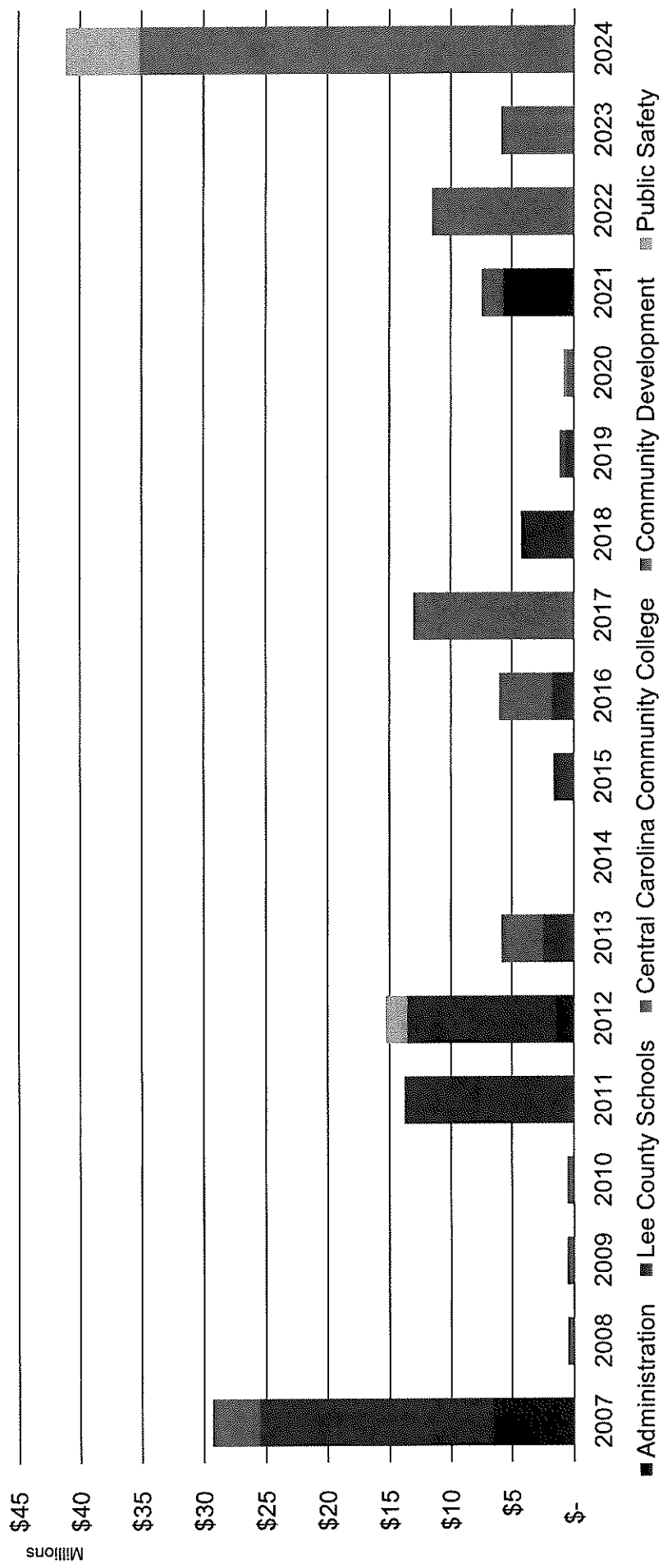
Board of Commissioners Retreat

December 15, 2023

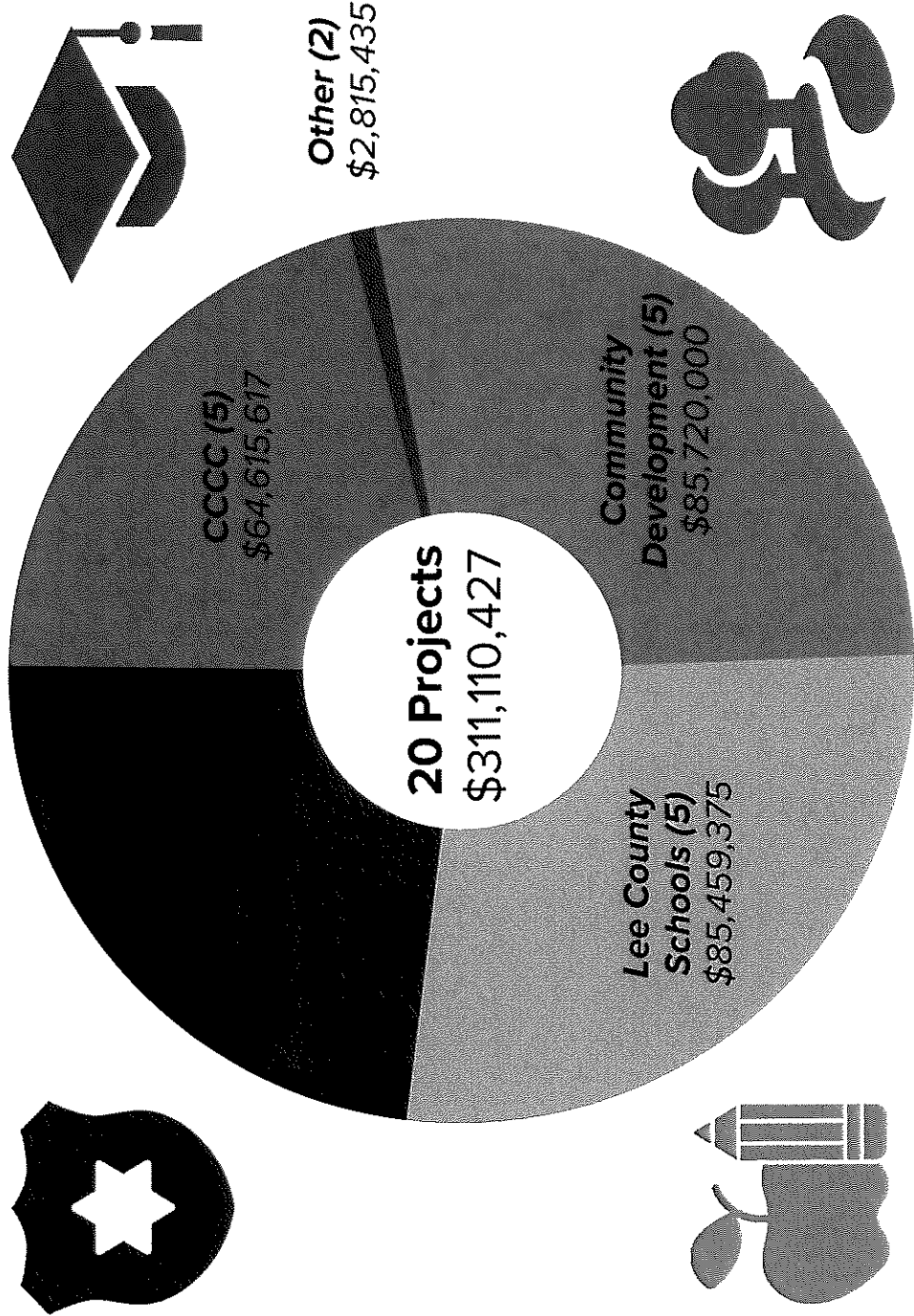
LEE COUNTY GOVERNMENT

Capital Projects

Historical Planned Spending in Adopted CIPs by Fiscal Year



Total Adopted 2024-2028 CIP by Project Area



Administration	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	Total CIP	Beyond FY 27-28
1. General Services Expansion	\$ -	\$ -	\$ 2,122,435	\$ -	\$ -	\$ 2,122,435	\$ -
Subtotal	\$ -	\$ -	\$ 2,122,435	\$ -	\$ -	\$ 2,122,435	\$ -
Education - Lee County Schools							
1. Southern Lee High School Auditorium and 6 Classrooms	\$ -	\$ 13,306,975	\$ -	\$ -	\$ -	\$ 13,306,975	\$ -
2. Lee County High School Auditorium Renovations	\$ -	\$ 6,492,500	\$ -	\$ -	\$ -	\$ 6,492,500	\$ -
3. West Lee Middle School New Gym and Renovations	\$ -	\$ -	\$ 11,167,100	\$ -	\$ -	\$ 11,167,100	\$ -
4. East Lee Middle School New Gym and Renovations	\$ -	\$ -	\$ 11,167,100	\$ -	\$ -	\$ 11,167,100	\$ -
5. New Elementary School (w/o land)	\$ -	\$ 2,450,700	\$ -	\$ 40,875,000	\$ -	\$ 43,325,700	\$ -
6. New Middle School (w/o land)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 53,307,400
Subtotal	\$ -	\$ 22,250,175	\$ 22,334,200	\$ 40,875,000	\$ -	\$ 85,459,375	\$ 53,307,400
Education - CCCC							
1. Moore Center- Truck Driver Training Center Renovation	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -
2. Moore Center- Bioprocessing Building Renovation	\$ 275,000	\$ 3,725,000	\$ -	\$ -	\$ -	\$ 4,000,000	\$ -
3. Kelly Drive Relocation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
4. Moore Center- Main Building Renovation Phase 1	\$ 2,500,000	\$ 4,915,617	\$ -	\$ 2,750,000	\$ -	\$ 7,415,617	\$ -
5. Lee Early College and CCCC Library	\$ -	\$ -	\$ 250,000	\$ 24,000,000	\$ 26,000,000	\$ 50,000,000	\$ -
6. Moore Center- Main Building Renovation Phase 2	\$ -	\$ -	\$ -	\$ 26,750,000	\$ 26,000,000	\$ 52,750,000	\$ -
Subtotal	\$ 2,975,000	\$ 8,640,617	\$ 250,000	\$ 26,750,000	\$ 26,000,000	\$ 64,615,617	\$ -
Community Development							
1. Lee County Library Expansion	\$ 8,832,500	\$ 15,167,500	\$ -	\$ -	\$ -	\$ 24,000,000	\$ -
2. Multi-Sports Complex	\$ 22,950,000	\$ 12,750,000	\$ -	\$ -	\$ -	\$ 35,700,000	\$ -
3. Endor Iron Furnace	\$ -	\$ 50,000	\$ 350,000	\$ 120,000	\$ -	\$ 520,000	\$ -
4. O. T. Sloan Inclusive Playground	\$ 380,000	\$ 120,000	\$ -	\$ -	\$ -	\$ 500,000	\$ -
5. O. T. Sloan Park Recreation Center	\$ -	\$ -	\$ 2,700,000	\$ 17,700,000	\$ 4,600,000	\$ 25,000,000	\$ -
Subtotal	\$ 32,162,500	\$ 28,087,500	\$ 3,050,000	\$ 17,820,000	\$ 4,600,000	\$ 85,720,000	\$ -
Human Services							
1. Animal Shelter Expansion	\$ -	\$ -	\$ 693,000	\$ -	\$ -	\$ 693,000	\$ -
Subtotal	\$ -	\$ -	\$ 693,000	\$ -	\$ -	\$ 693,000	\$ -
Public Safety							
1. Lee County Public Safety Radio System Upgrade	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	\$ 6,000,000	\$ -
2. Combined Public Safety Warehouse	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -
3. Judicial/Law Enforcement Center	\$ 6,000,000	\$ 1,500,000	\$ -	\$ -	\$ 65,000,000	\$ 72,500,000	\$ -
Subtotal	\$ 12,000,000	\$ 3,000,000	\$ -	\$ -	\$ 65,000,000	\$ 80,000,000	\$ -
Total	\$ 41,137,500	\$ 60,478,292	\$ 28,449,635	\$ 85,445,000	\$ 95,600,000	\$ 311,110,427	\$ 53,307,400

Adopted

Adopted

Timeline

- 1. Distribute Materials to Departments and Partners**
Late November/Early December
- 2. Submission Deadline**
Late January
- 3. Submission of Manager's Recommended CIP to Board**
Early April (coinciding w/ budget)

-
- 4. CIP Work Session (if desired)**
Early April
 - 5. CIP Public Hearing**
Mid-April
 - 6. CIP Work Session #2 (if desired)**
Late April
 - 7. Adoption of CIP by Board**
May/June (typically coinciding w/ budget)

Future CIP Timeline



1. Board outlines CIP priority areas
Summer 2024

**1. Distribute Materials to
Departments and Partners**
Early August 2024

2. Submission Deadline
Mid-November 2024

**3. Submission of Manager's
Recommended CIP to Board**
December 2024 Board Retreat

4. CIP Work Session
December 2024 Board Retreat

5. CIP Public Hearing
Late January 2025

6. CIP Work Session #2 (if desired)
Early February 2025

7. Adoption of CIP by Board
Early March 2025

Timeline?

1. Better distribution of workload

- The CIP and budget would no longer have overlapping timelines and take time from one another, allowing each to receive full focus.

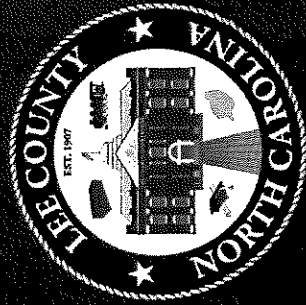
2. Defined CIP priorities for the annual budget

- Being able to adopt a CIP earlier in the year would allow staff to better incorporate the Commissioners capital vision into the annual budget.
- The CIP would still be a "plan" with no legal obligation to build by a certain date, but staff's goal is to make it as implementable as possible with this earlier timeline.

Questions?

LEE COUNTY
GOVERNMENT

NORTH CAROLINA



Capital Maintenance Discussion

Ryan Faulk | General Services Director

Board of Commissioners Retreat

December 15, 2023

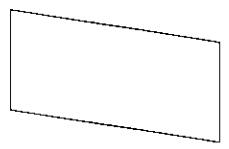


LEE COUNTY GOVERNMENT

Community Overview

- **Approximately 468,066 sq ft of facilities**
 - 43 buildings totaling ~443,000 sq ft in office space
 - 49 dugouts, shelters, pavilions, storage buildings and convenience centers totaling ~84,000 sq ft
- **Largest Facilities include**
 - Government Center 87,166 sq ft
 - Courthouse (new) 80,900 sq ft
 - Lee County Gymnastics 20,000 sq ft
 - Main Library 18,155 sq ft
 - Enrichment Center 18,000
 - McSwain Center 17,405 sq ft
 - Bob Hales Center 15,051 sq ft

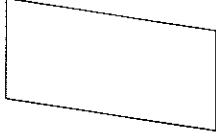
• Projected facility maintenance needs: ~\$3,690,309+



- 1. **HVAC** ~\$600,000
- 2. **Parking Lots** ~\$877,509
- 3. **Pool Repair** ~\$137,800
- 4. **Structural** ~\$2,075,000+

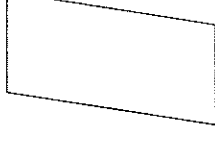
• **New Courthouse**

- Installed 2005
- Estimated life span of 15 years
- ~\$600,000



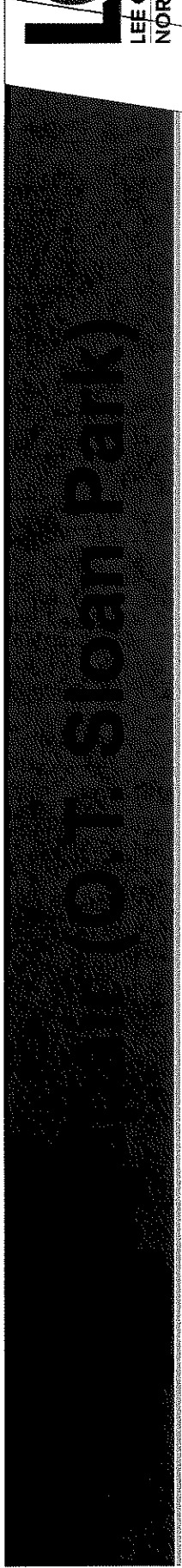
• **General Services**

- Repave existing lot ~\$200,000
- Additional parking spaces ~\$200,000



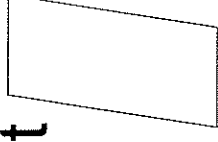
• **Horton Pool Parking Improvement Estimate**

- Additional parking spaces \$167,850
- Sidewalk and curb and gutter along Washington Ave \$171,875
- Total estimate \$477,509 (includes contingencies)



- **Painting**

- Removal of old paint, surface repair and repaint
- \$122,000



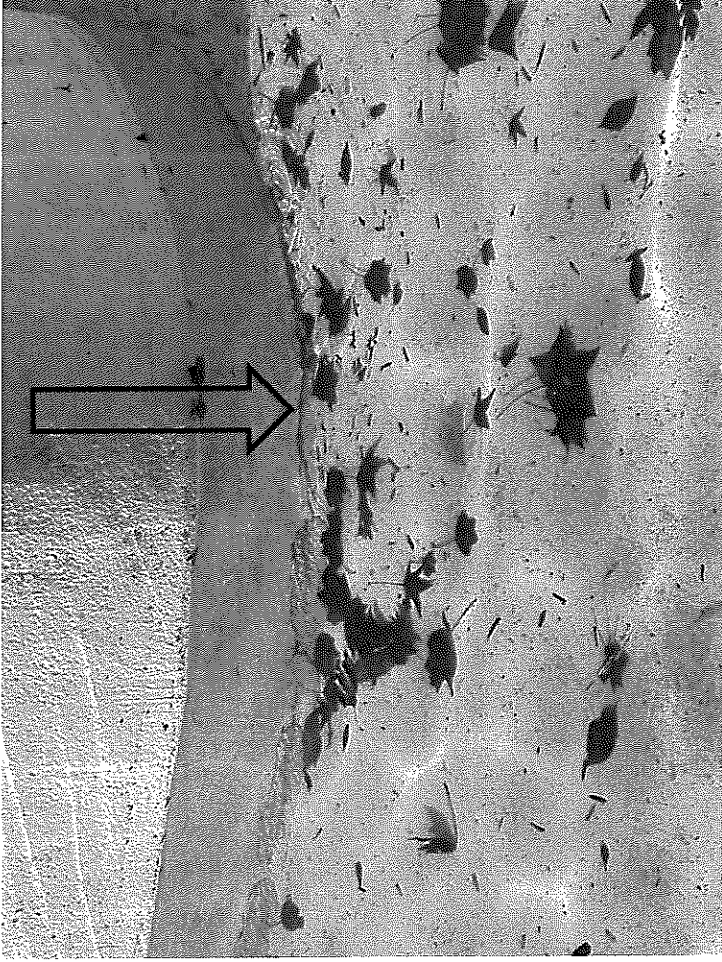
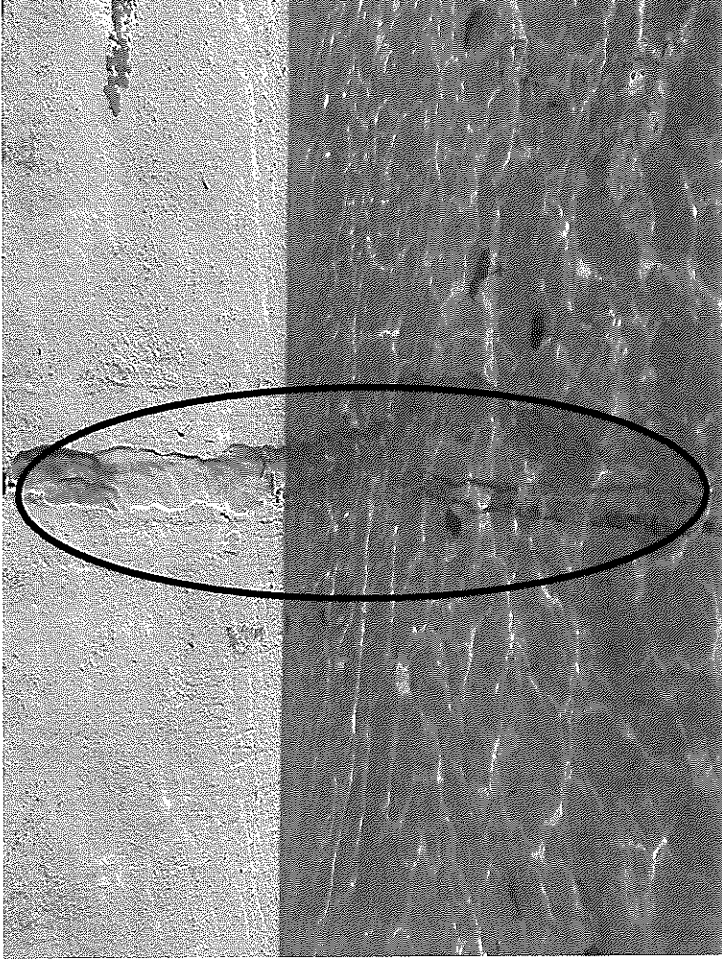
- **Leak Repair**

- \$7,000

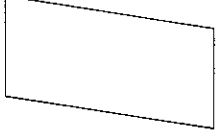
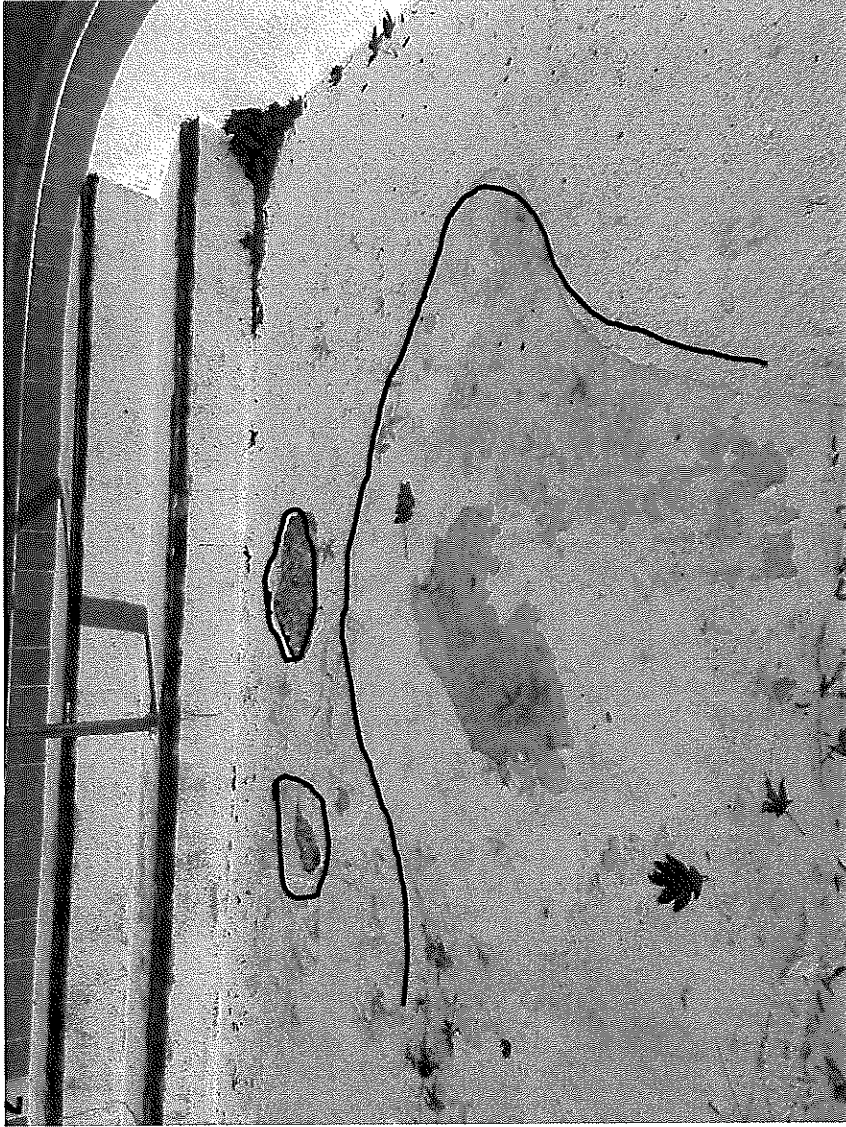
- **Plaster Repair**

- 240 sq ft - \$8,800

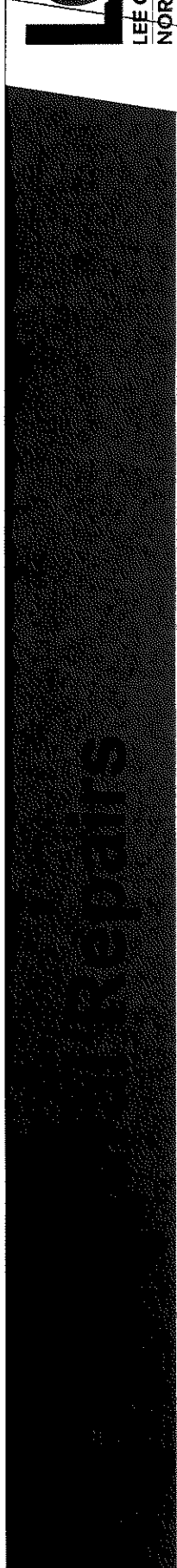
O.T. Sloan Park



Leak Repairs



Plaster Repairs



• **Government Center**

- Replace window sealant, sealant around cornice and expansion joints, broken or cracked brick, tuckpoint cracks and repair waterproofing as necessary
- ~\$875,000

• **New Courthouse**

- Repair of masonry, joints, cracks, and sealant joints
- ~\$1,100,000

• **Historic Courthouse**

- Lintel and brick repair

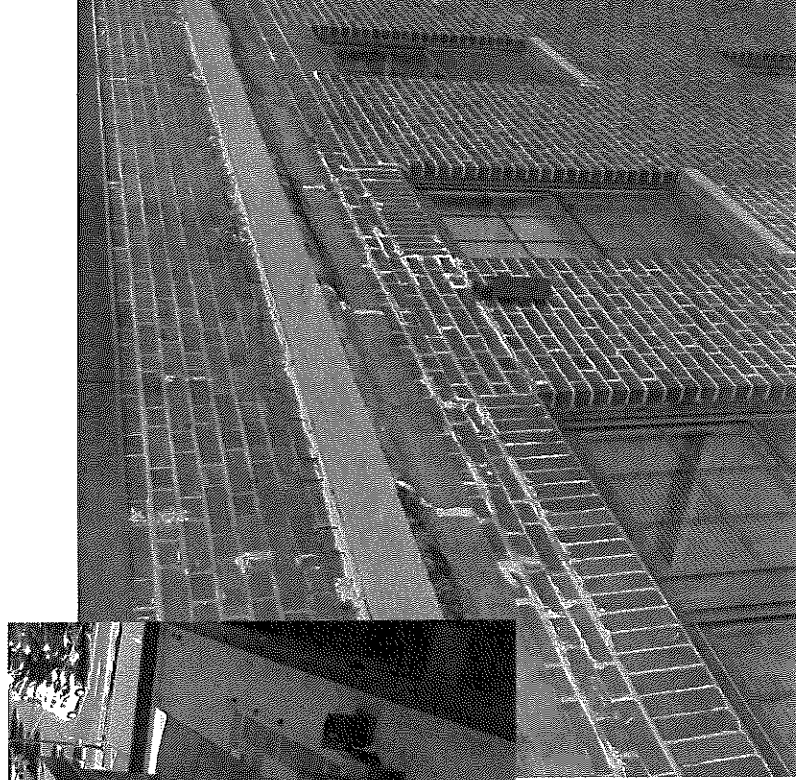
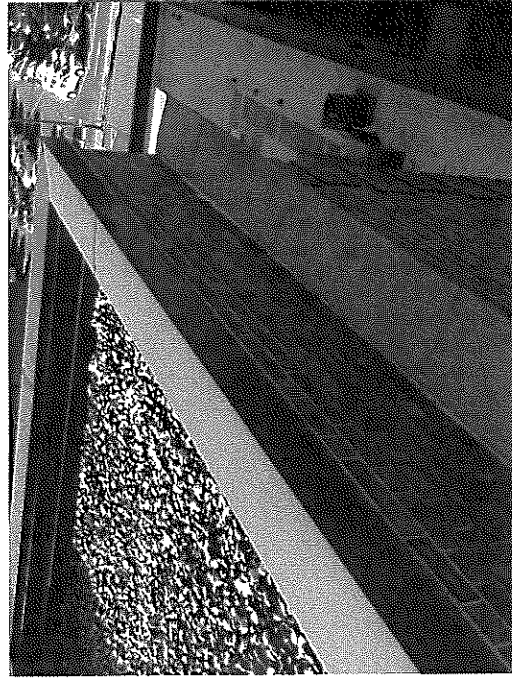
• **Buggy Factory**

- Water intrusion on lower level but do not have engineering report
- \$100,000 estimate

Lee County Courthouse (New)



Government Center-Cornice Repair (Waterproofing)



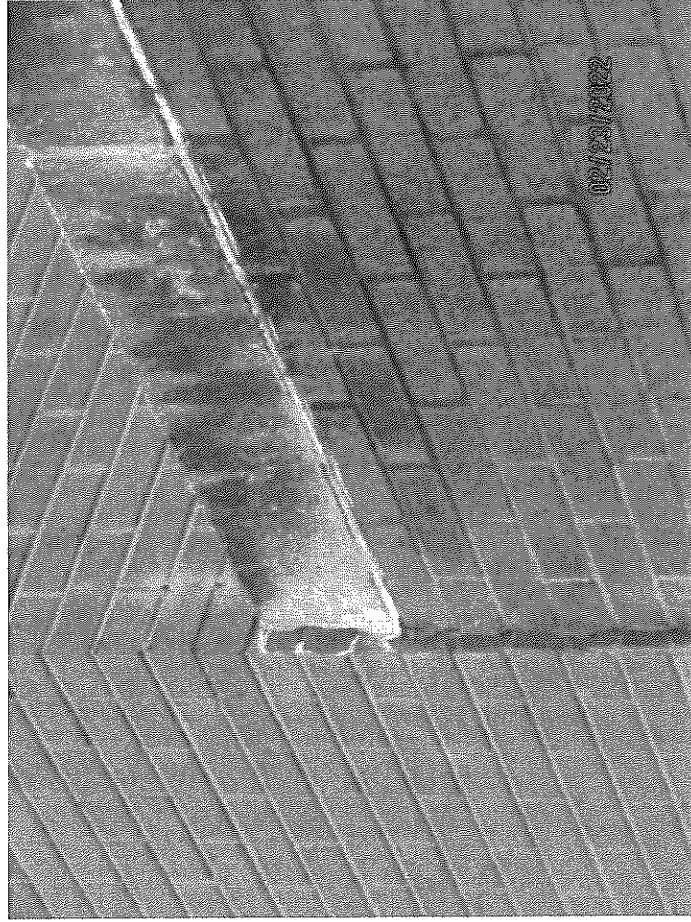
County Courthouse (New)

- Cracking and spalling South Entrance stair structure

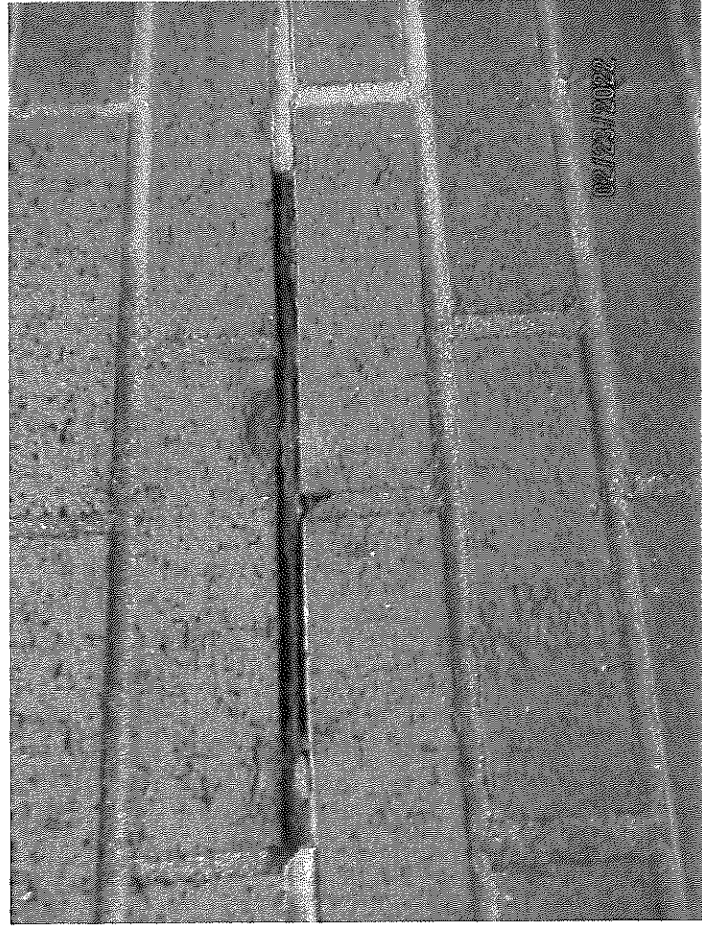


County Courthouse (New)

- Out-of-Plane brick masonry at Containment Yard



- Deteriorated ladder reinforcing at Containment Yard



Courthouse (New)

- Cracking and Out-of-Plane CMU Backup wall in Mechanical Room



Wall bowing approx. $\frac{3}{4}$ " away from column

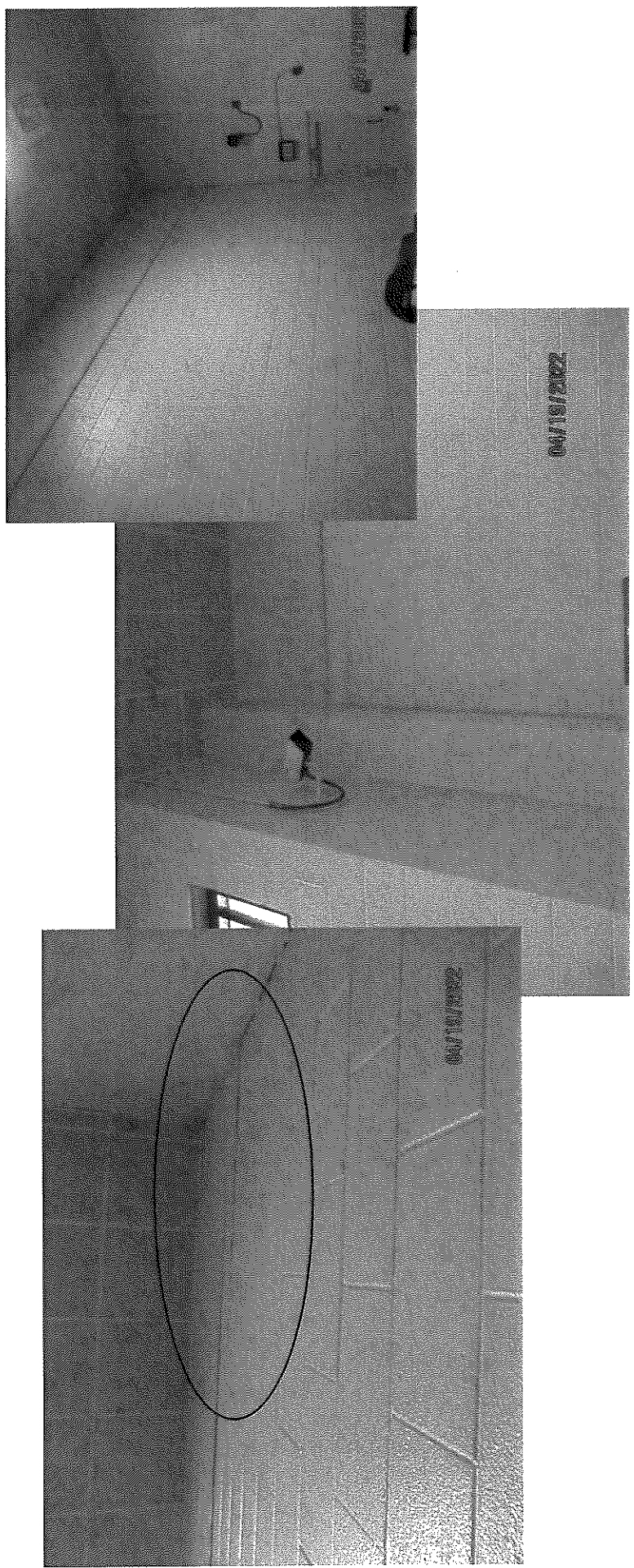
Lee County Courthouse (New)

- Interior CMU wall at Mechanical Room



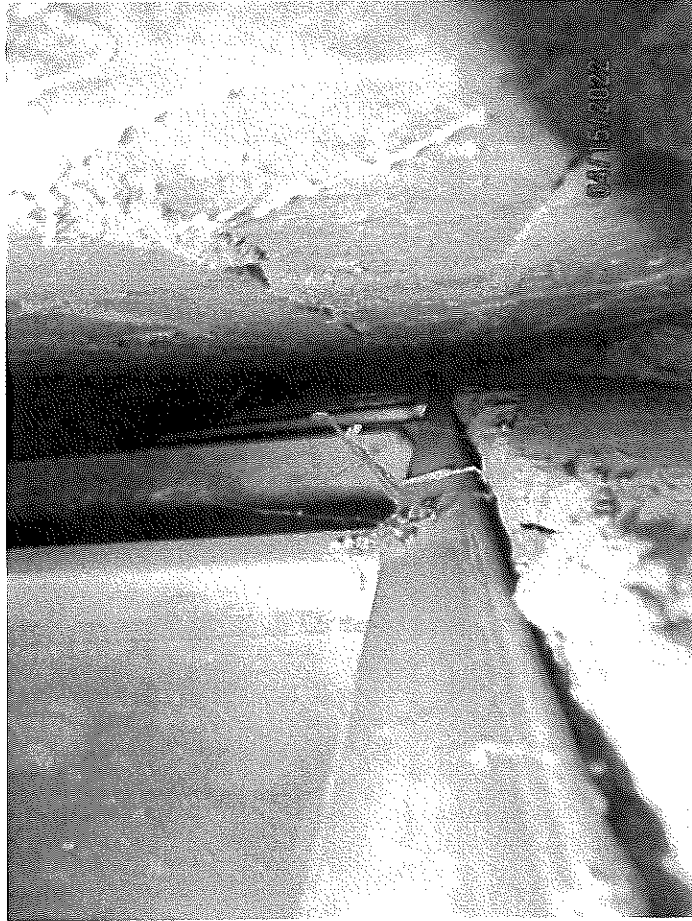
Lee County Courthouse (New)

- Cracking and Out-of-Plane CMU wall at Gymnasium



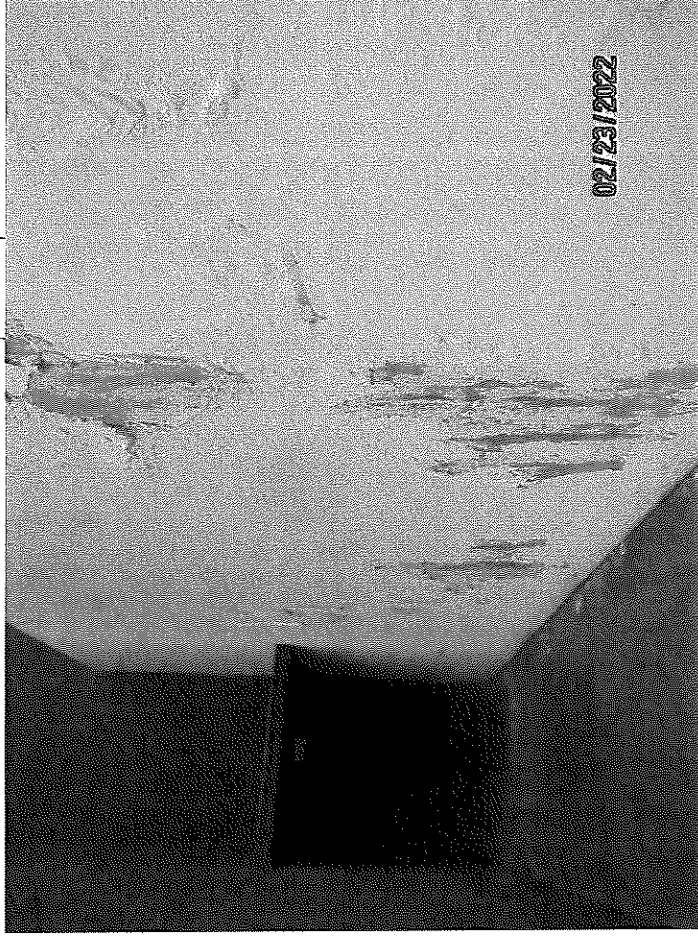
Courthouse (New)

- Incorrectly installed through-wall flashing and rigid insulation



Courthouse (New)

- Moisture damage and coating failure at South Entrance



Lee County Courthouse (New)



- Cracked face tiles need replacing and tuckpoint joints need repair

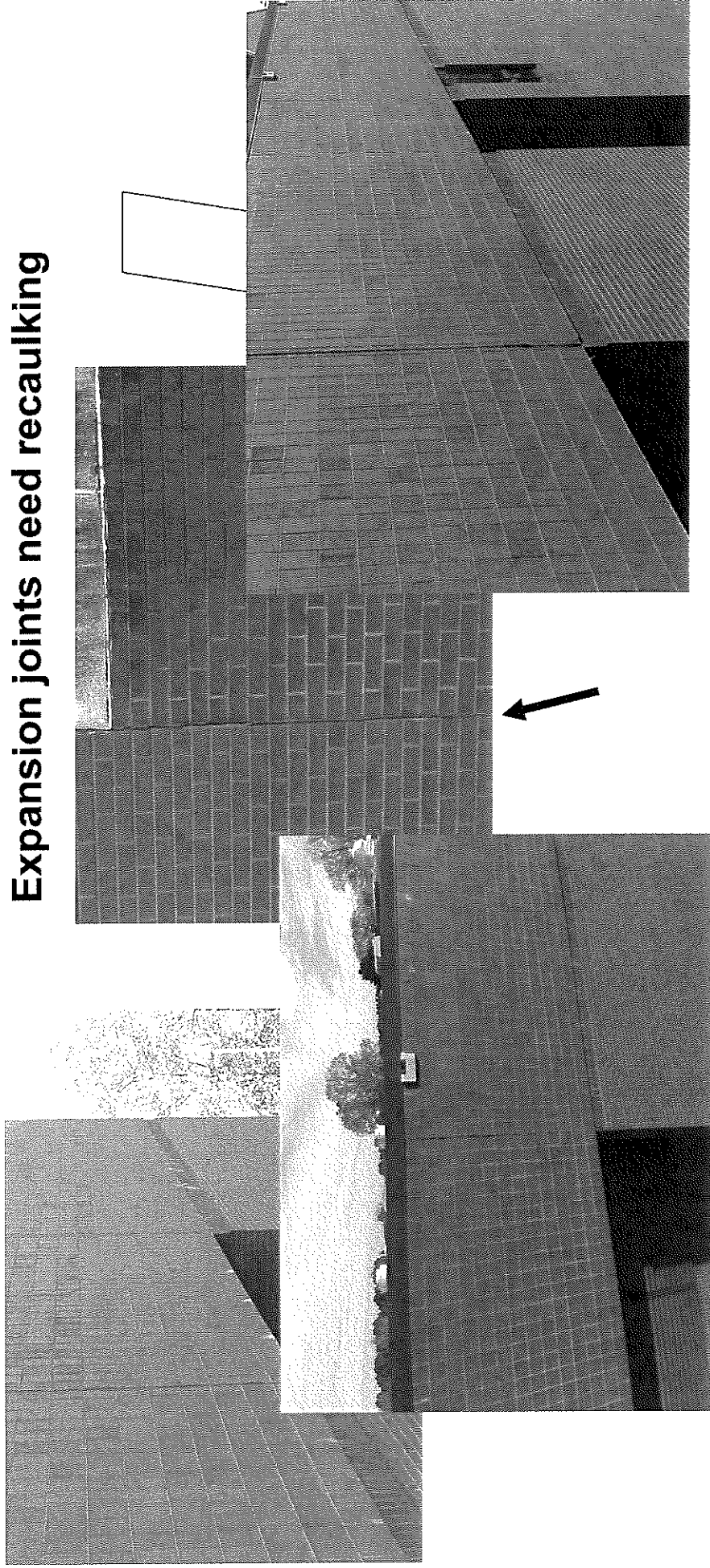
City Courthouse (New)



Brick needs replacing

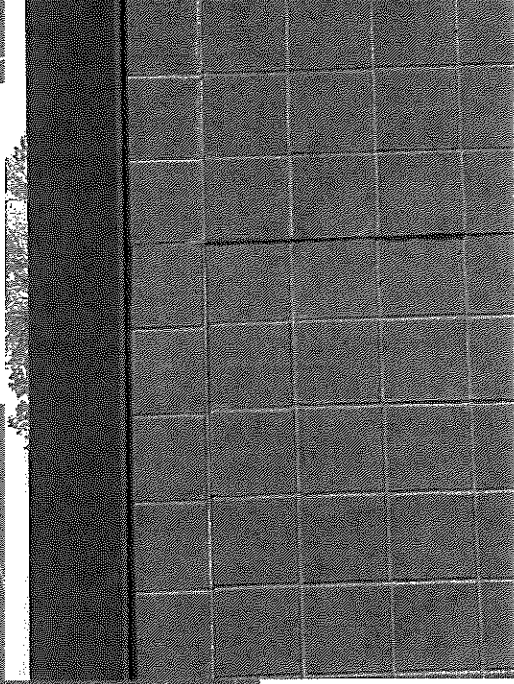
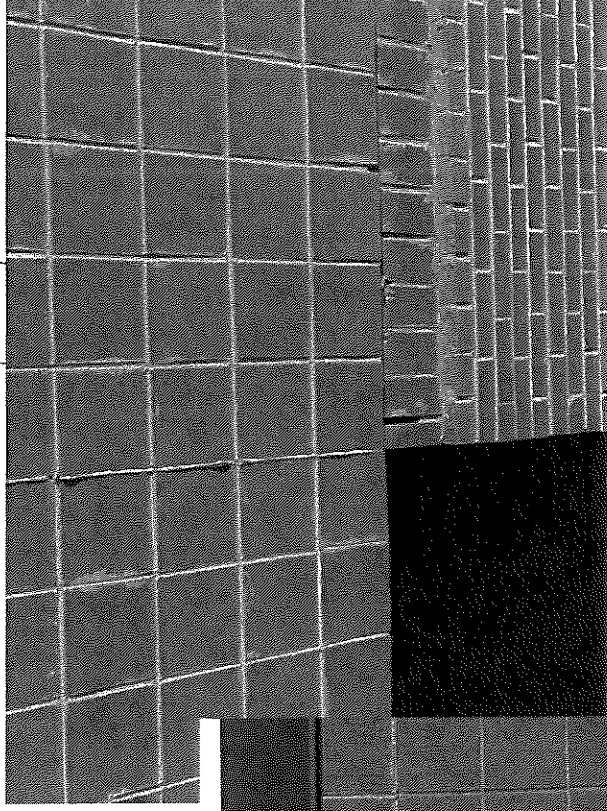
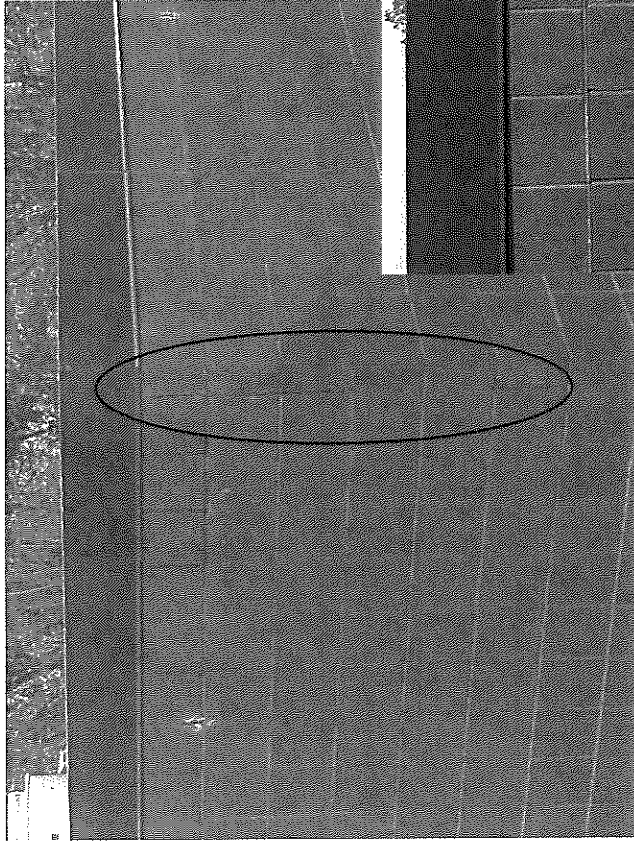
- Incorrectly installed structural steel beam was sticking out, causing moisture to get behind brick which froze and pushed brick out

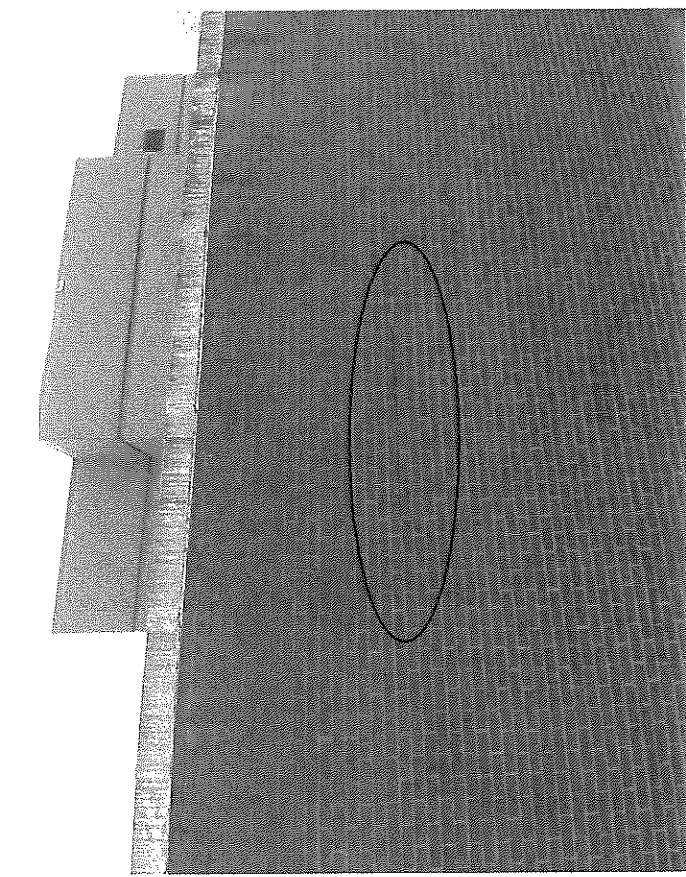
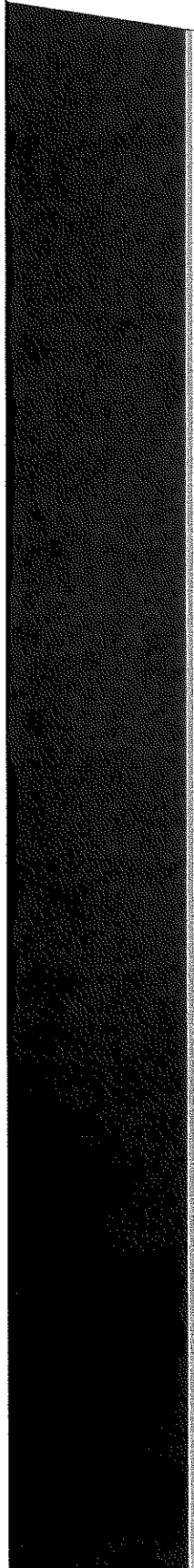
Expansion joints need recaulking



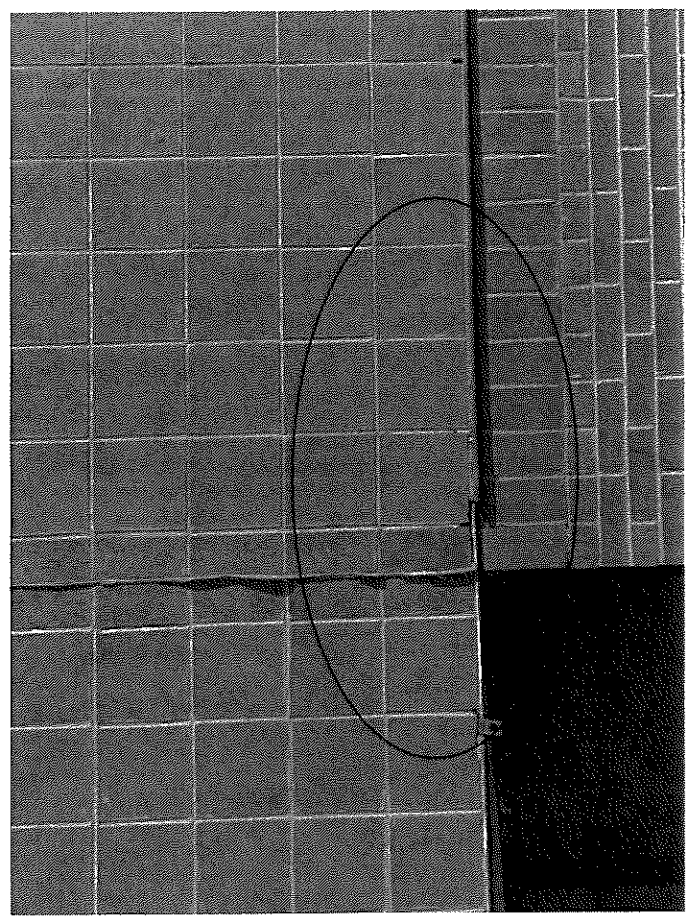
Lee County Courthouse (New)

- Face tile needs to be tuckpointed and resealed



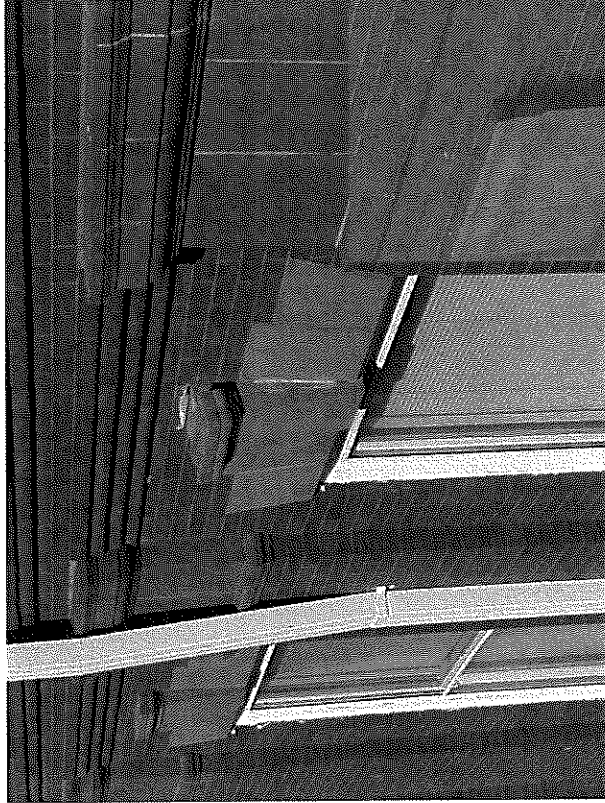


Tuckpoint and mortar repair

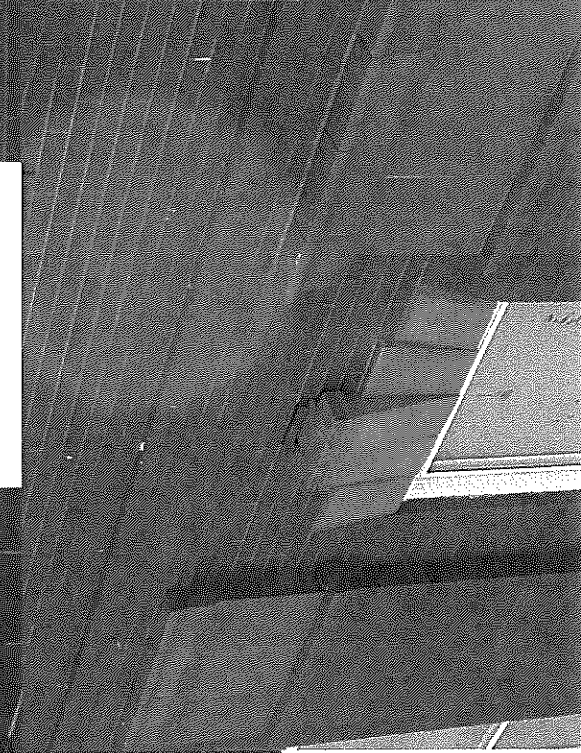
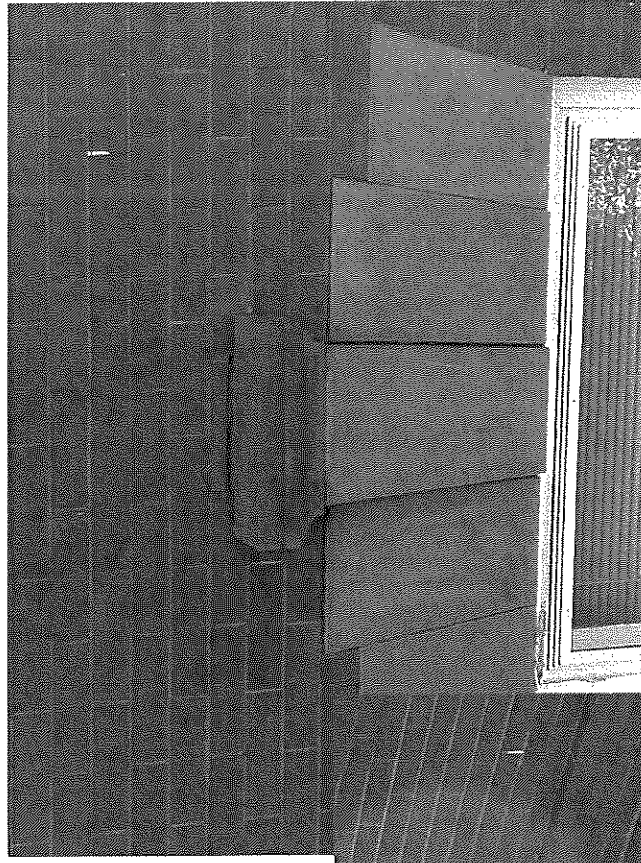


Structural plate steel has shifted

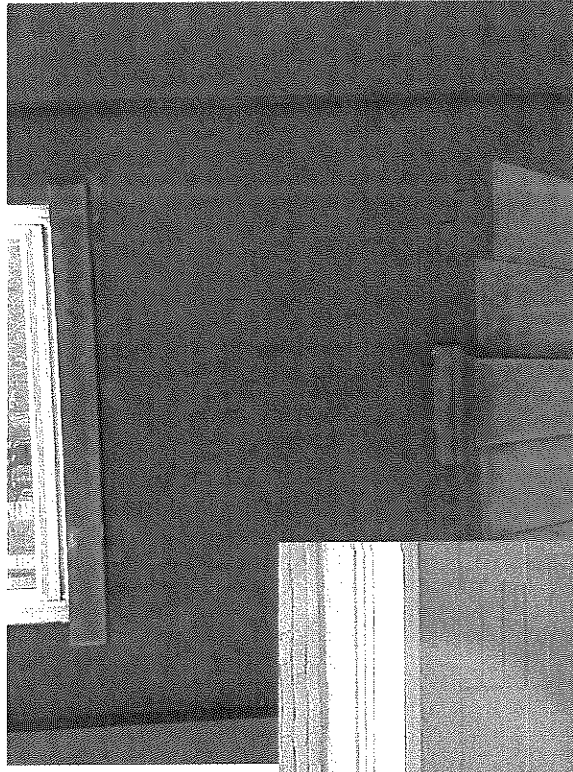
HOUSE



Lintel
Repair
needed



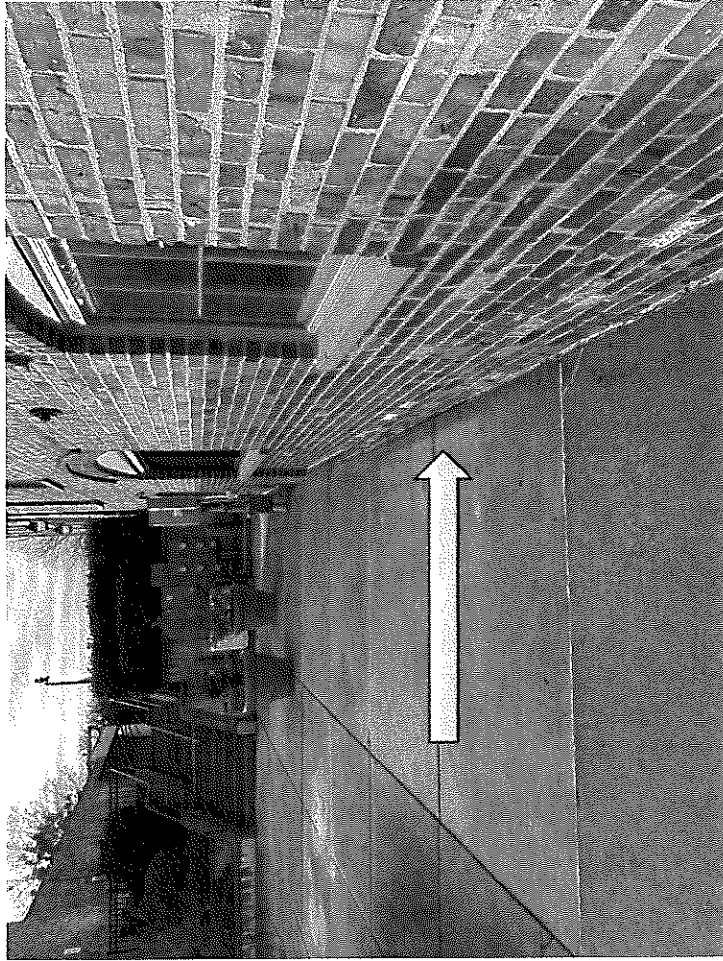
Warehouse



Brick
Repair
needed

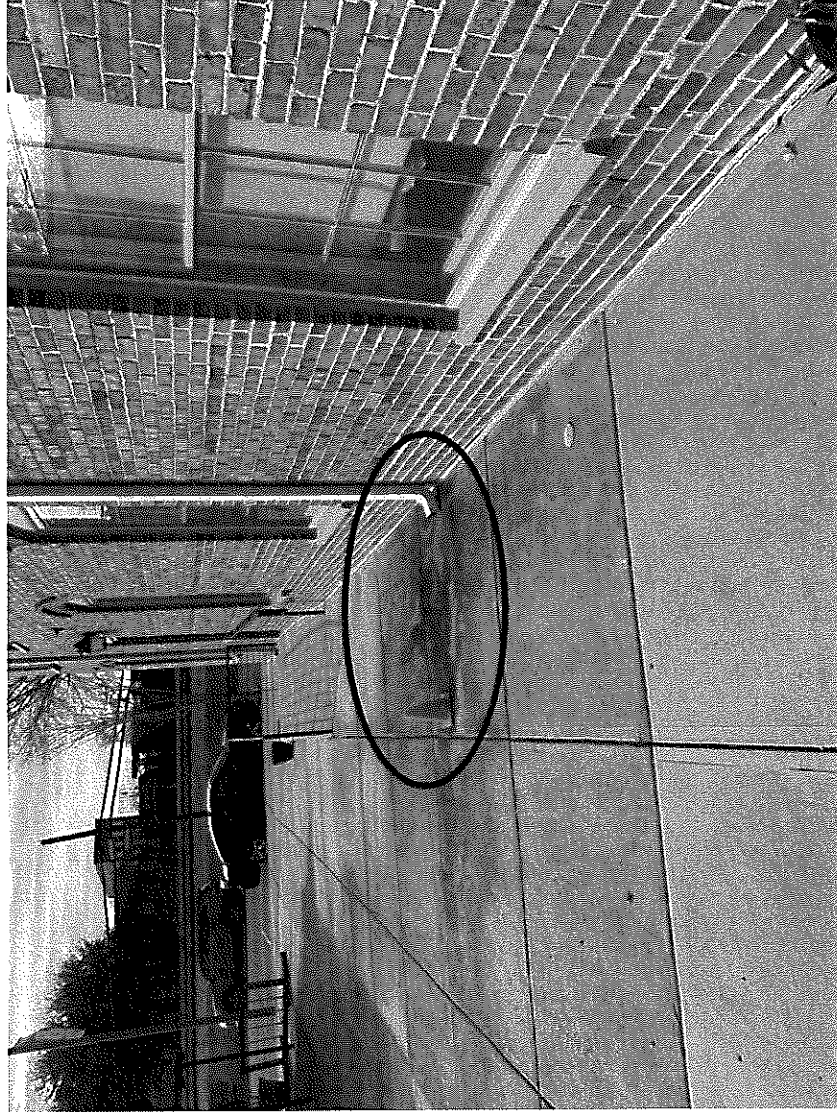


Basement Waterproofing



Roofing & Waterproofing

- Standing water where gutter downspout dumps water next to building



Upcoming Facility Needs by 2030



Buggy Factory Building

- Roof Replacement (2028)
- Note discolored areas from standing water on roof
- 9,000 sq ft
- ~\$315,000

Facility Needs by 2030



Government Center

- Replace highlighted roof sections (2030)
 - Others replaced in 2021
- 11,300 sq ft ~\$600,000

Community Needs by 2030

• **Government Center**

- Interior Painting (2028)
 - ~\$180,000
- Chiller replacement (2030)
 - ~\$600,000
 - Installed 2015 with life expectancy of 15 years

• **Juvenile Probation**

- Flooring and Painting (2028)
 - ~\$200,000

• **OT Sloan Pool**

- Upgrade piping in meter pool (2028)
 - ~\$600,000

• **Wellness Clinic**

- Renovation of third floor (2026)
 - 2,600 sq ft ~\$650,000

• **Bob Hales Center**

- HVAC for Gymnasium (2026)
 - ~\$400,000

Community Needs by 2030

• **SanLee Park Residence**

- Renovation into office/meeting space

• **Enrichment Center**

- Painting, flooring (2030)
- ~\$300,000

• **McSwain Center**

- HVAC Replacement 2030 ~\$180,000
- Installed 2015

• **Dalrymple Park**

- Roof Replacement (2029)
- ~\$150,000

• **Upgrade gravel lots to asphalt**

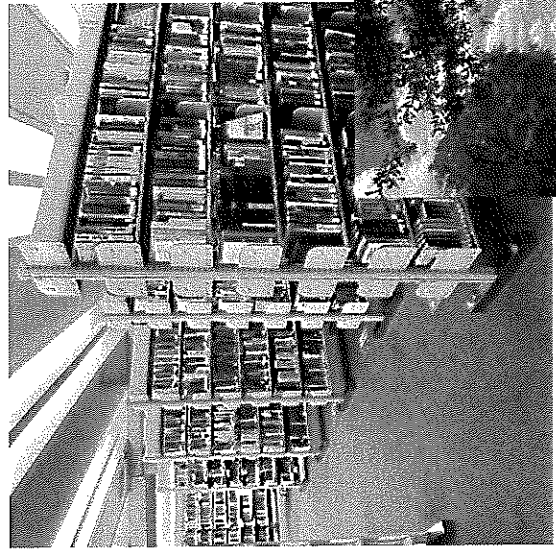
- **Animal Shelter (2026)**
- ~\$150,000
- **Buchanan Park (2026)**
- ~\$150,000

Lee County Main Library

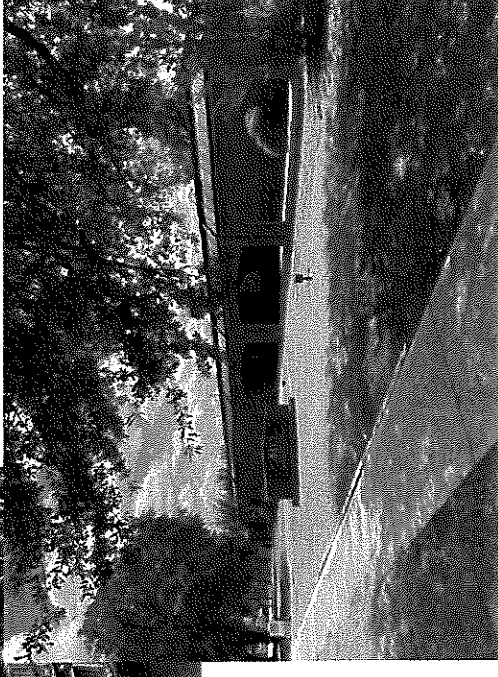


- **Roof**
 - Needs to be replaced in FY25
 - 17,000 sq ft ~\$600,000
- **HVAC**
 - Needs to be replaced in FY25
 - ~\$600,000
- **Skylight Replacement**
 - ~\$500,000

- **Renovation to Office Space in FY26?**
 - ~\$4,000,000, would be included in CIP

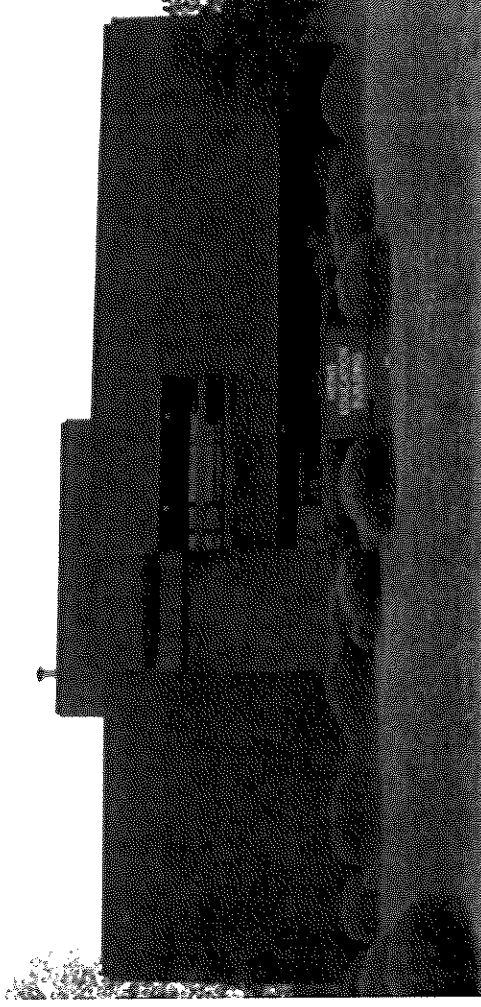


Lee County
Main Library



Hains Building

- Needs significant repairs to parking lot
- Needs waterproofing and repairs throughout the building
- Estimated at ~\$2,000,000



Heins Building

Parking Lot Drain Failure

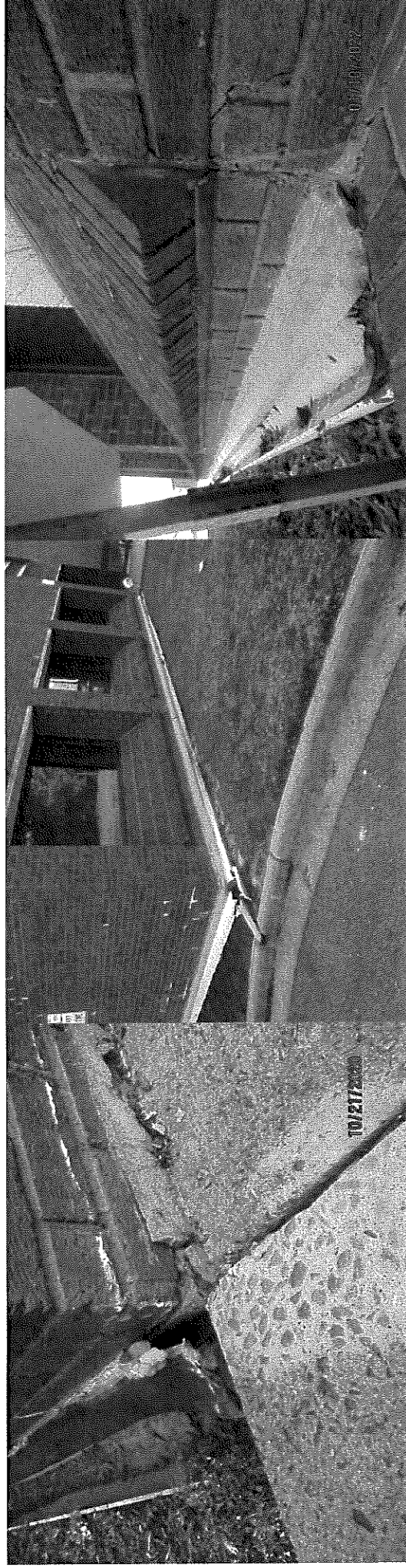
- RCP separated causing stormwater to wash away dirt causing parking lot to collapse. Engineer's recommendation is to replace all of RCP under parking lot



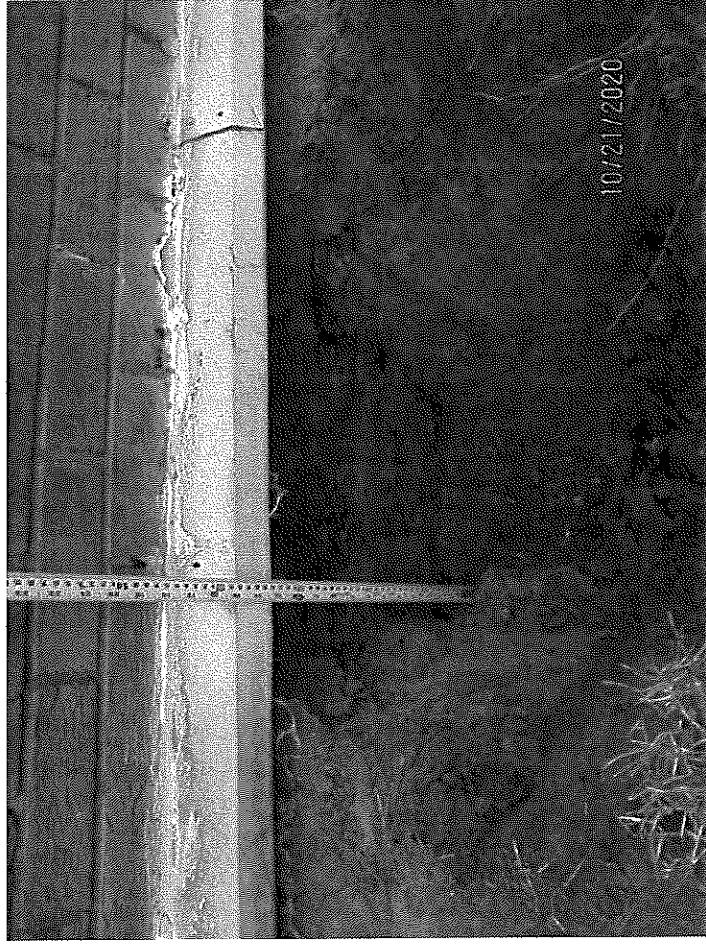
Heins Building

Trough installed to divert water away from building has failed

- Water still getting in behind trough.
- Building needs to be properly sealed below ground to stop water from penetrating building

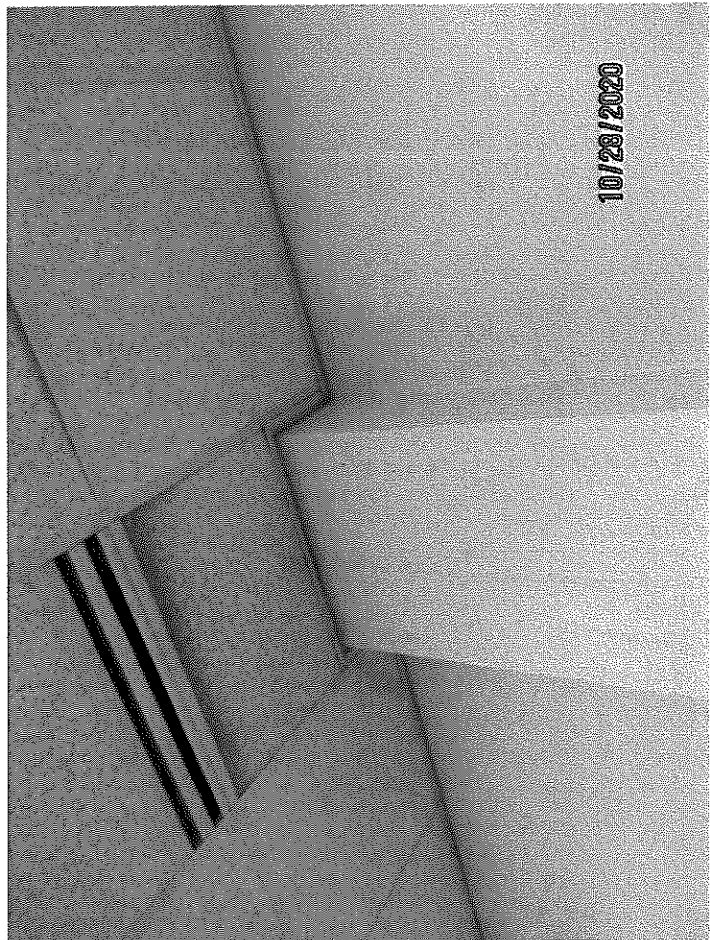
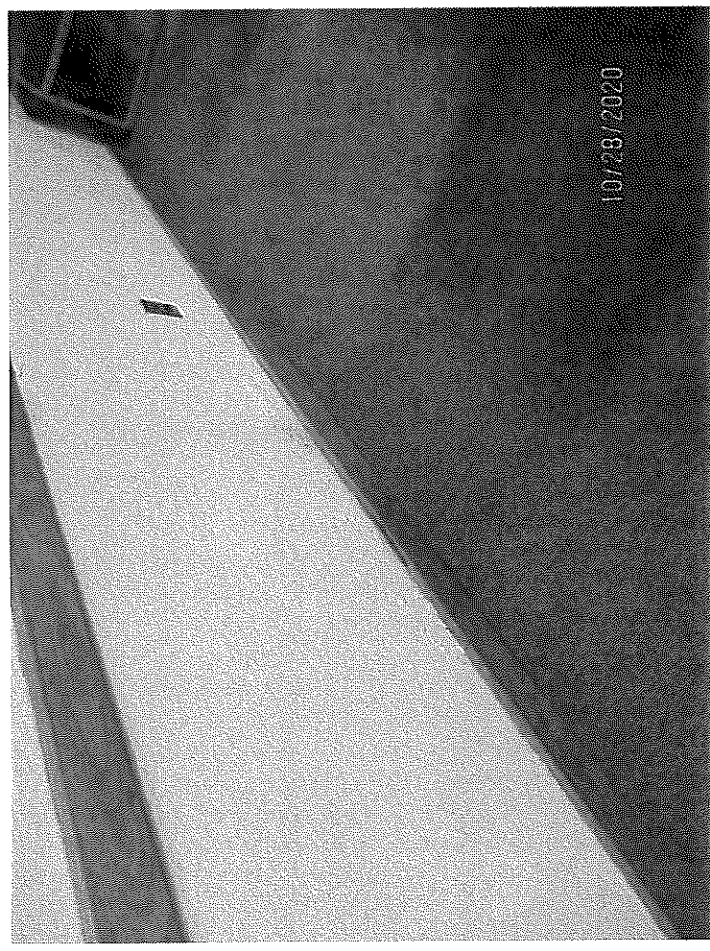


Heims Building



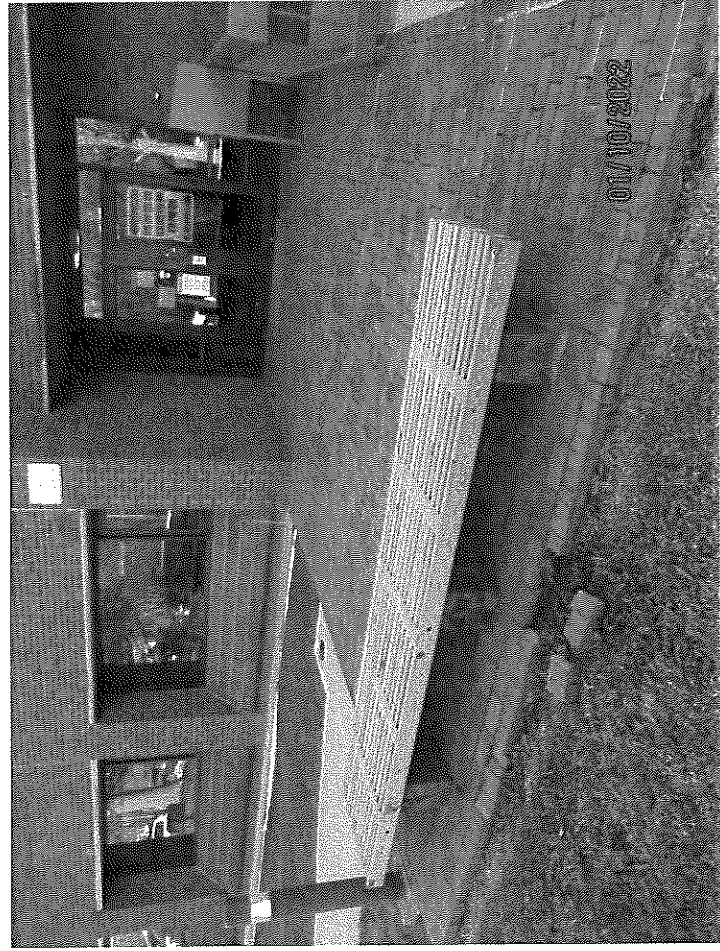
Improper waterproofing below grade

Hems Building



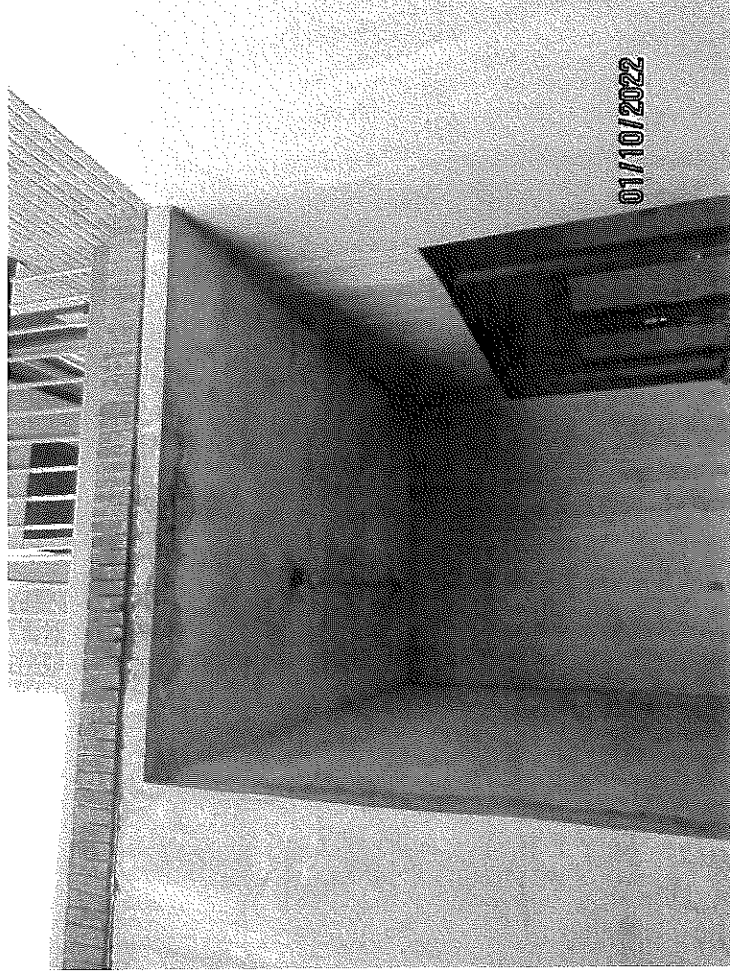
Water penetration below grade

Heins Building



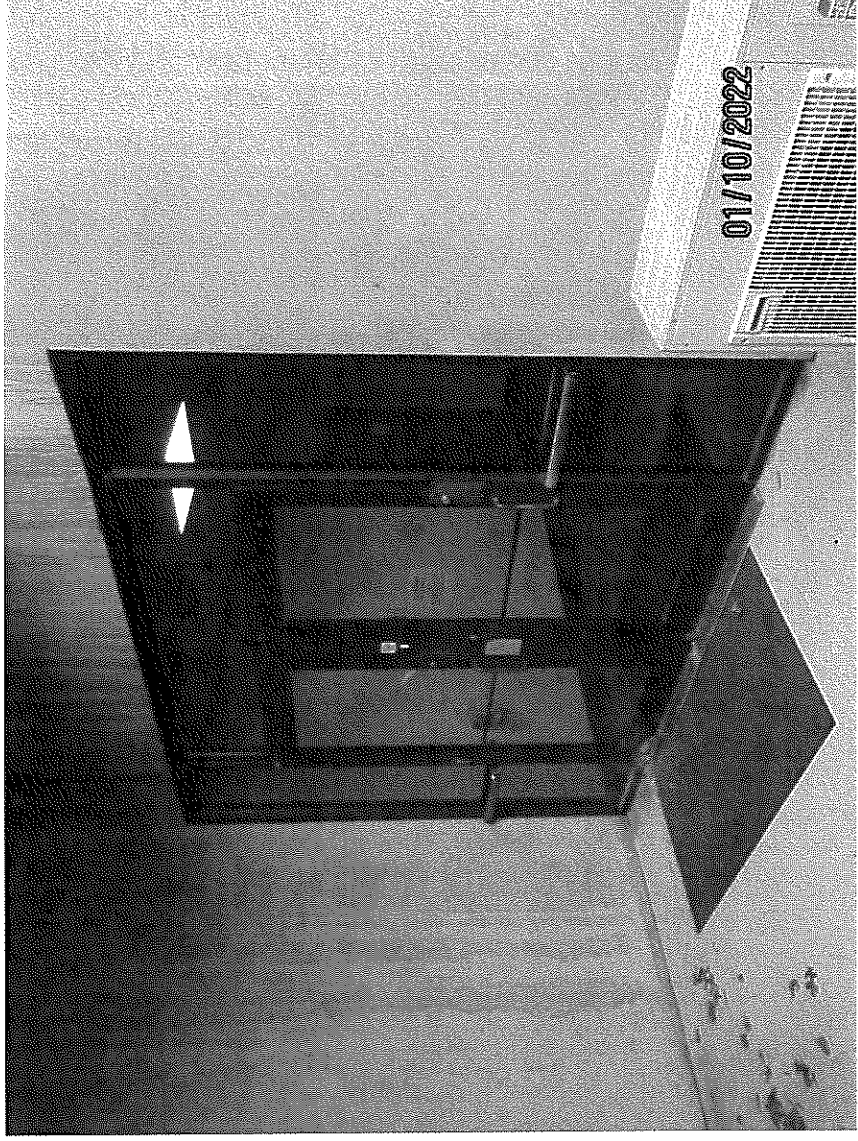
Settlement of Stair Structure

Heins Building



Water penetration from cracks due to freezing

Heins Building

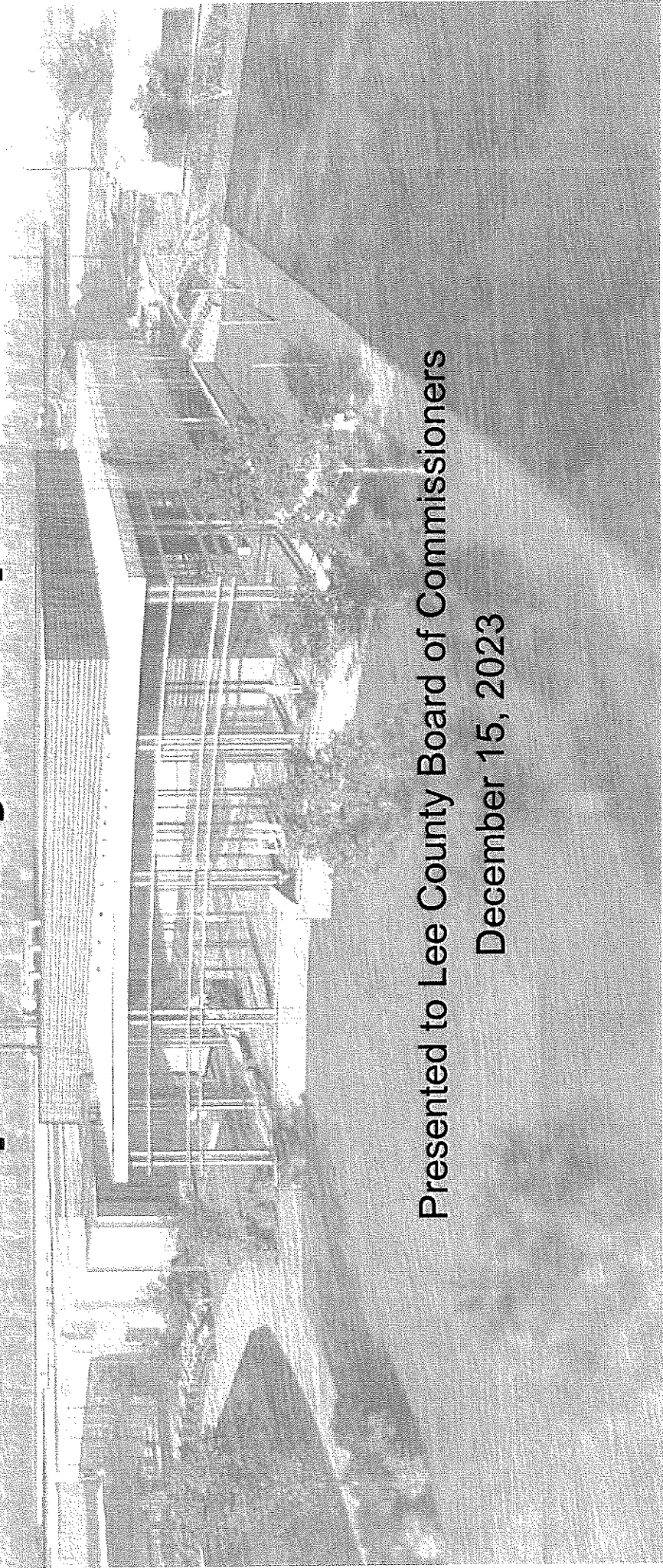


Water Penetration from above

Central Carolina Community College Capital Project Updates

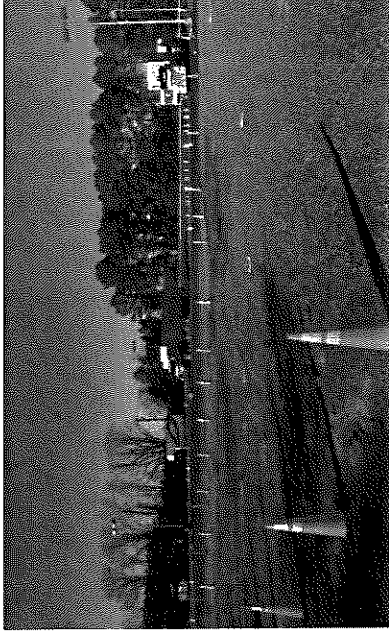
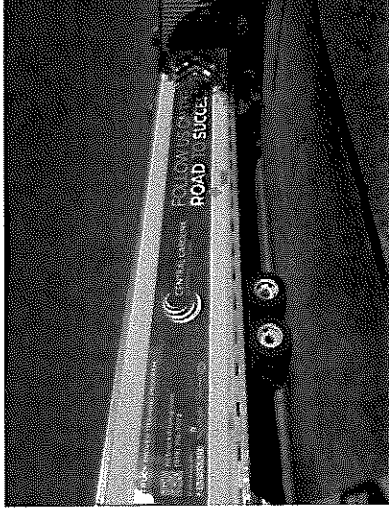
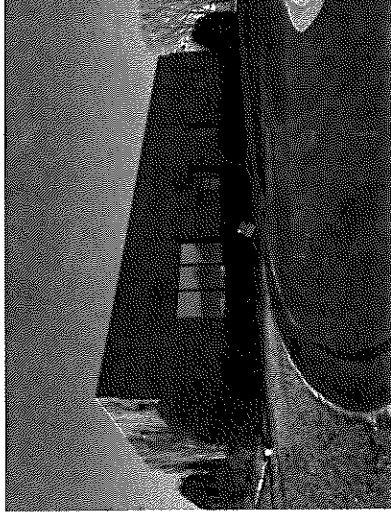
Presented to Lee County Board of Commissioners

December 15, 2023



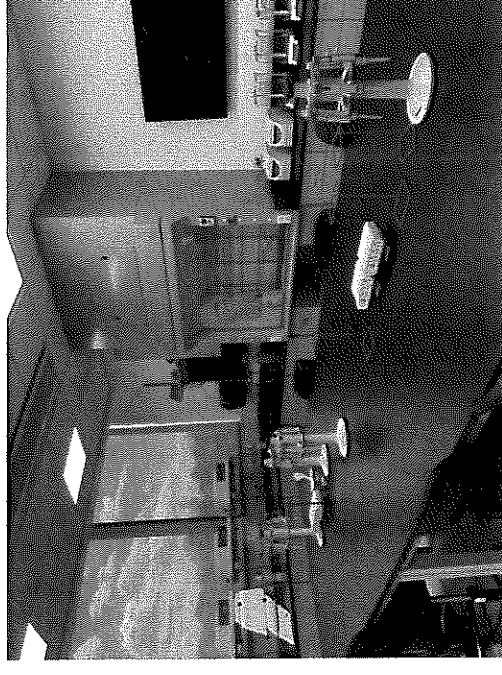
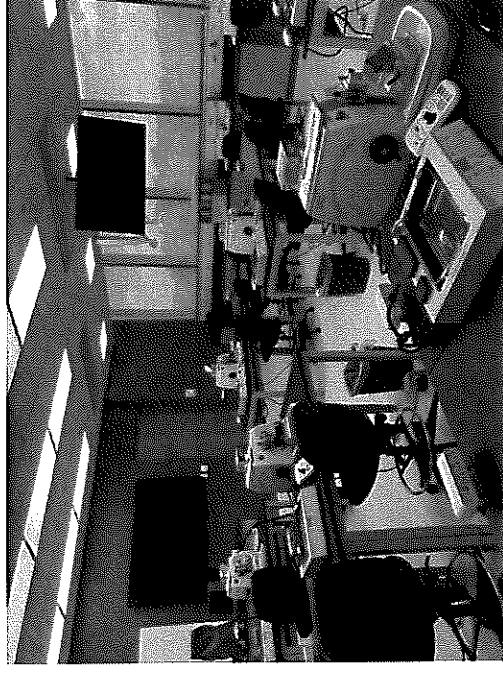
Continuing Education Building

- Renovation of 2,700 sq ft for short-term skills training
- Completed in January 2023
- Used for classroom instruction, staff development, and meetings
- Adjacent parking lot used as a “track” for truck driver training

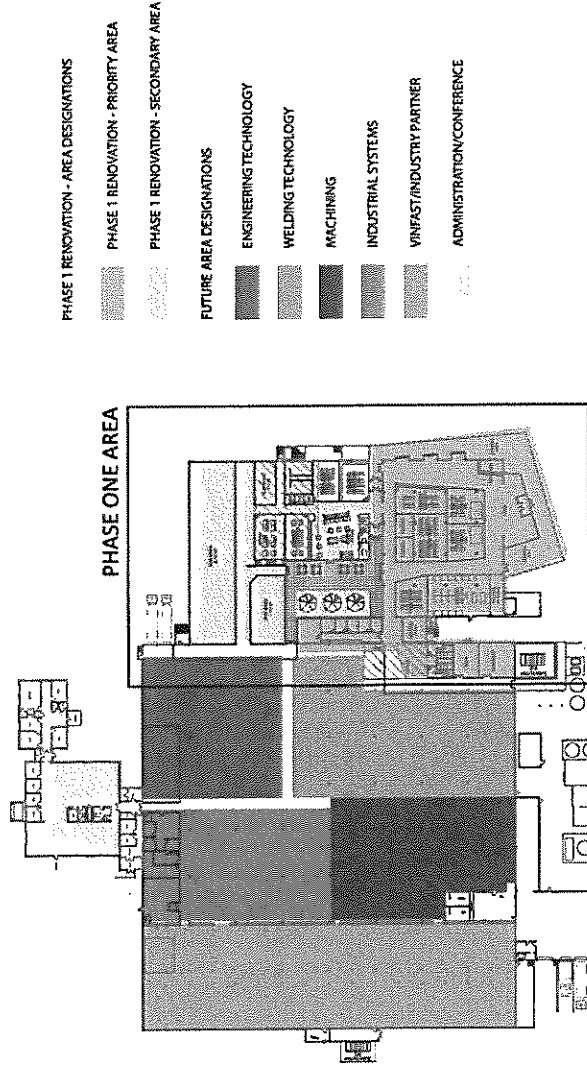


Bioprocessing Building

- Renovation of ~10,000 sq ft to provide skills training for the Biotech sector
- Project began March 2023
- Schematic Design phase completed
- Design Development phase in progress
- Construction phase to begin Spring 2024
- Occupancy projected for Spring 2025



Main Building Phase 1: Programming



- PHASE 1 RENOVATION - AREA DESIGNATIONS
- PHASE 1 RENOVATION - PRIORITY AREA
 - PHASE 1 RENOVATION - SECONDARY AREA
- FUTURE AREA DESIGNATIONS
- ENGINEERING TECHNOLOGY
 - WELDING TECHNOLOGY
 - MACHINING
 - INDUSTRIAL SYSTEMS
 - VINFAST/INDUSTRY PARTNER
 - ADMINISTRATION/CONFERENCE



E. EUGENE MOORE CENTER RENOVATION PHASE 1
CONCEPT AND PROGRAMMING

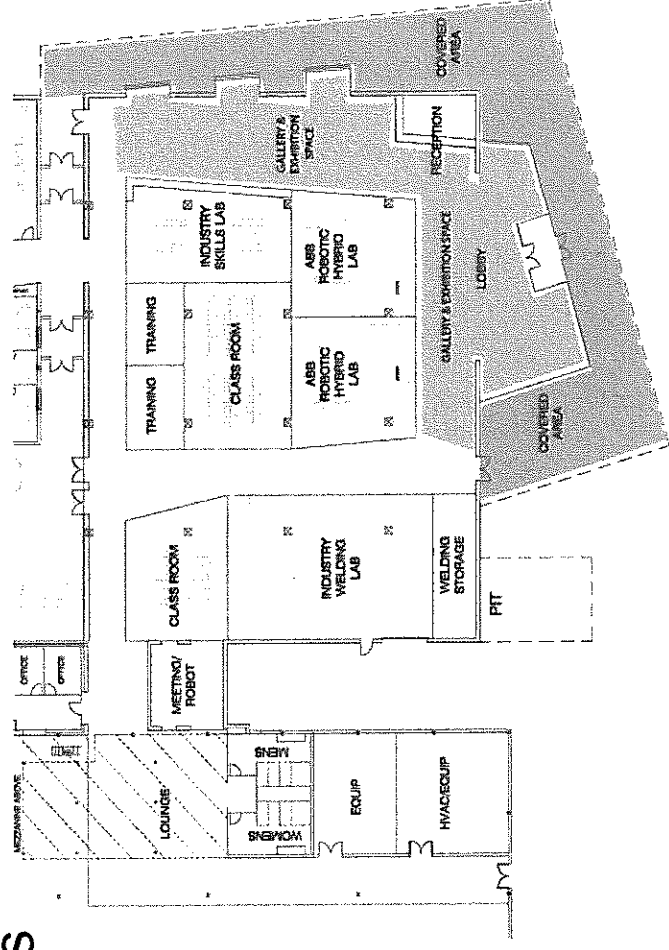


adwarchitects
environmental + inc.

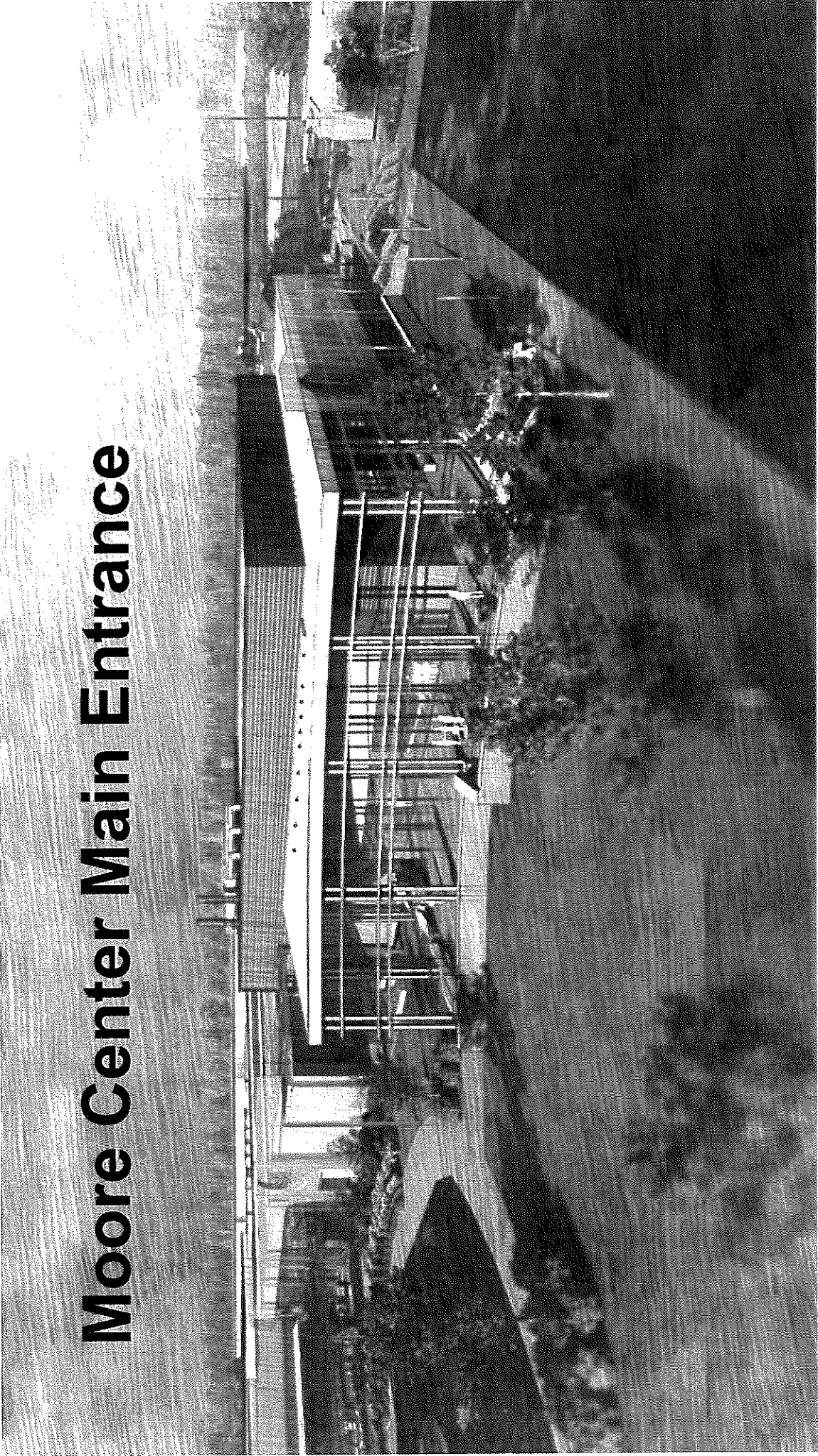


Main Building Phase 1: Priorities

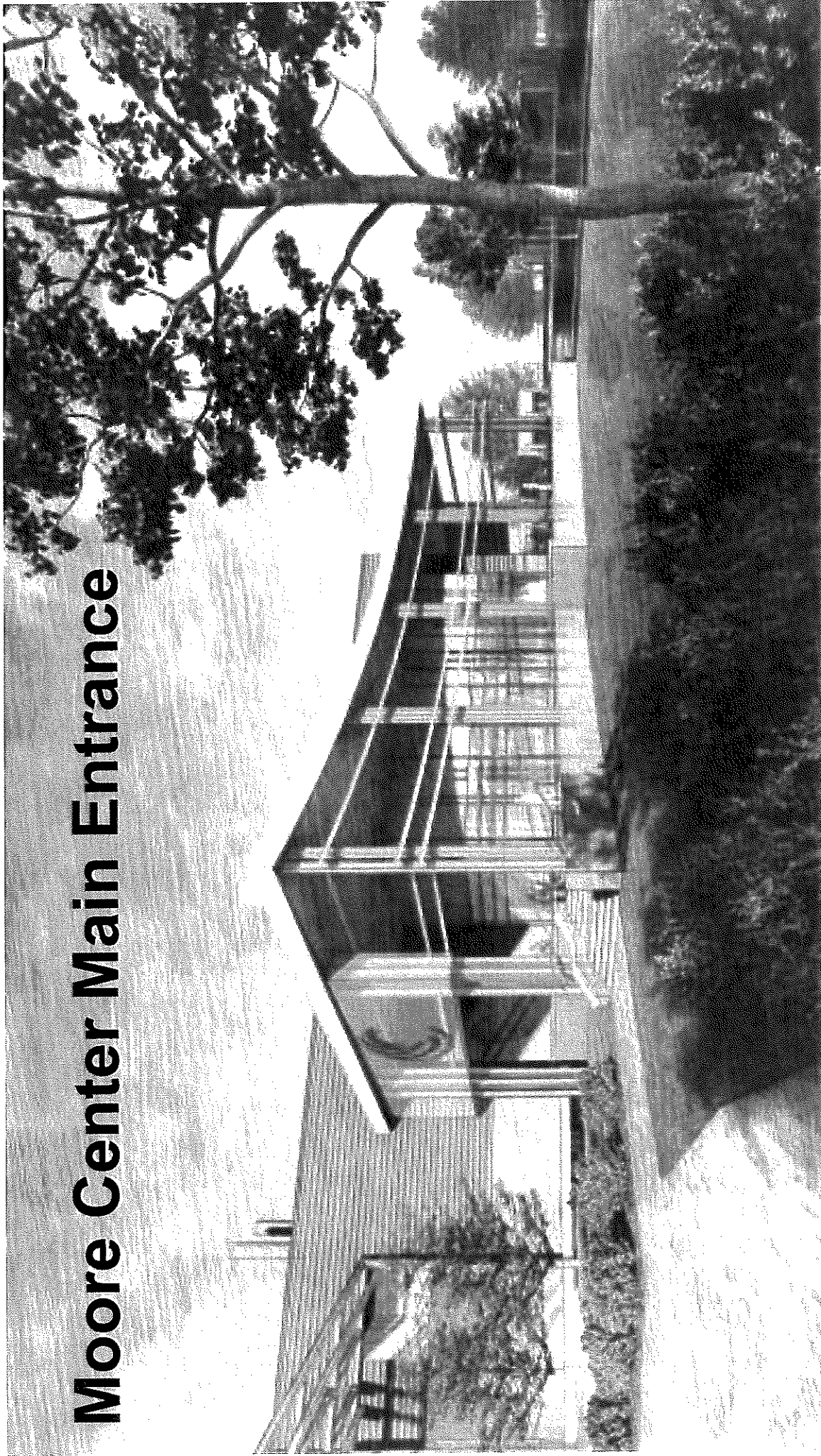
- Primary entrance for Moore Center and Lee Main Campus
- Lobby and reception spaces
- Industry Services area
 - Welding lab and classroom
 - Robotic hybrid labs
 - Industry skills training labs
- Shared spaces
 - Classrooms
 - Faculty hub
 - Lounge/social spaces



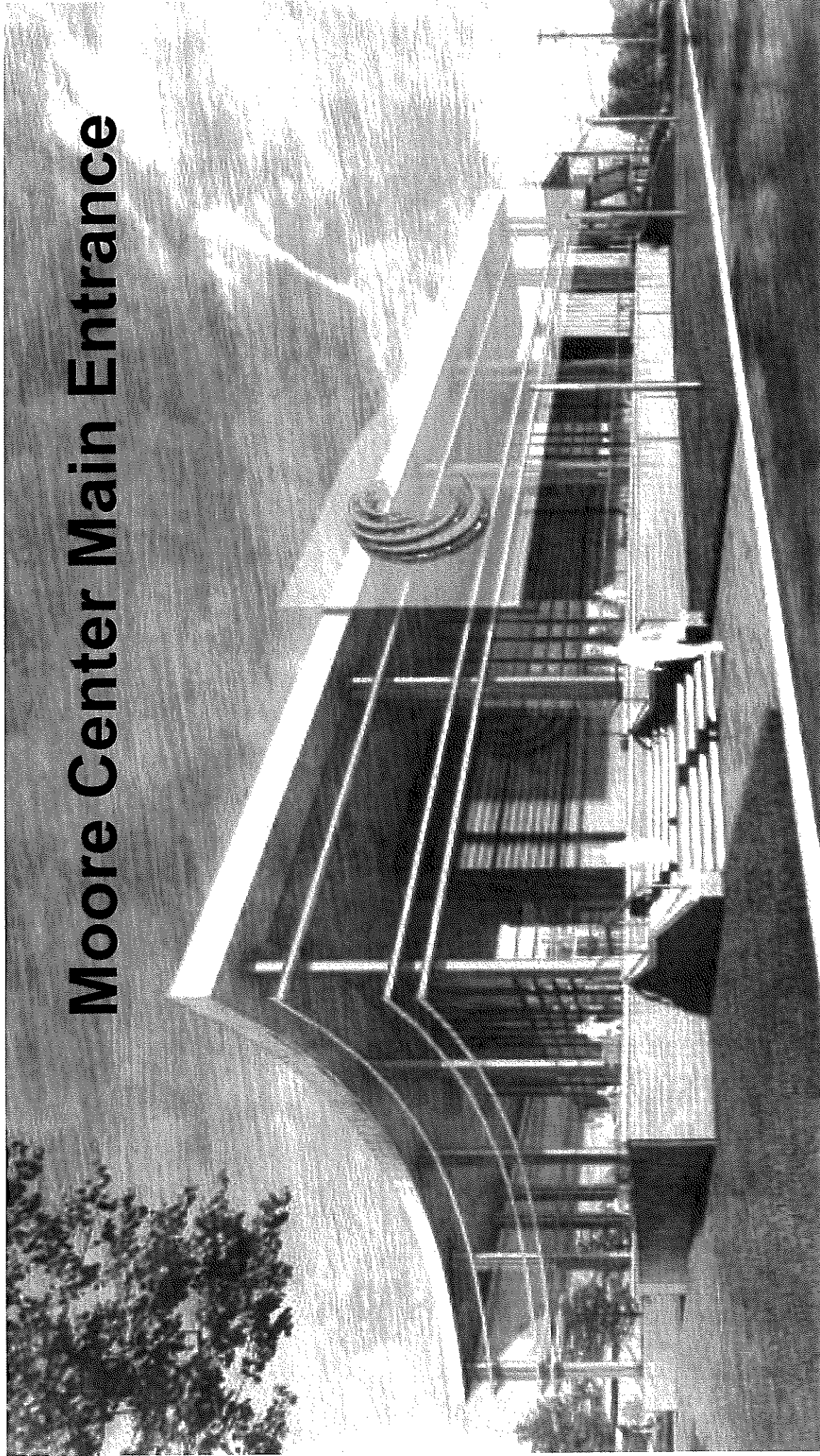
Moore Center Main Entrance



Moore Center Main Entrance

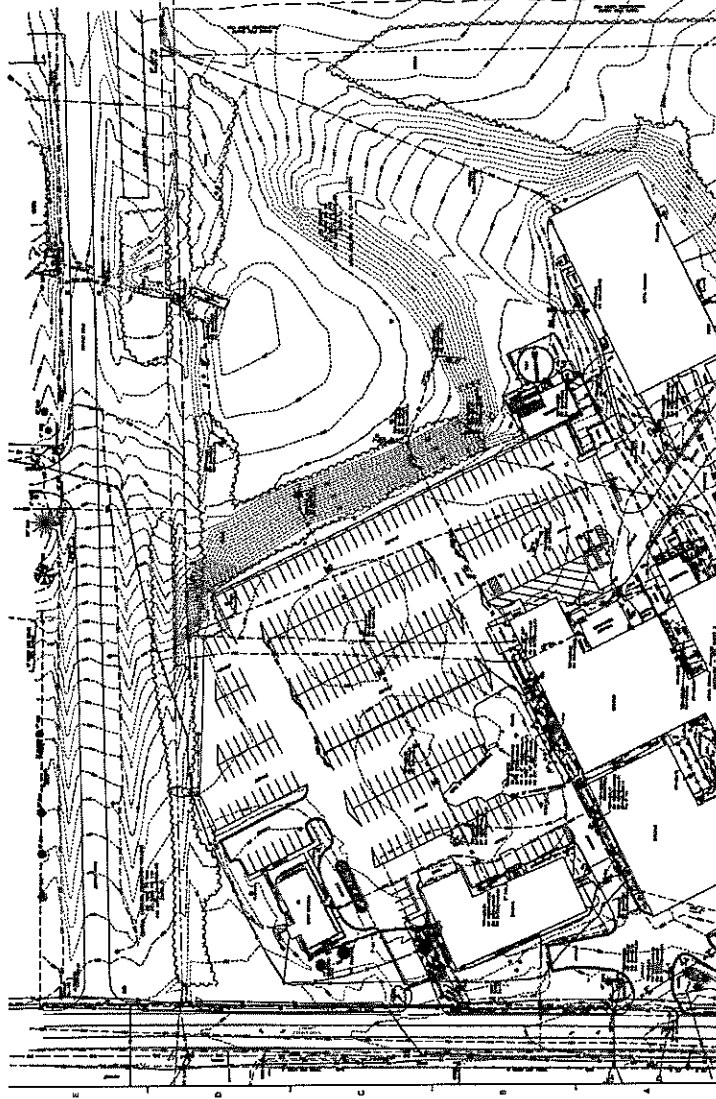


Moore Center Main Entrance



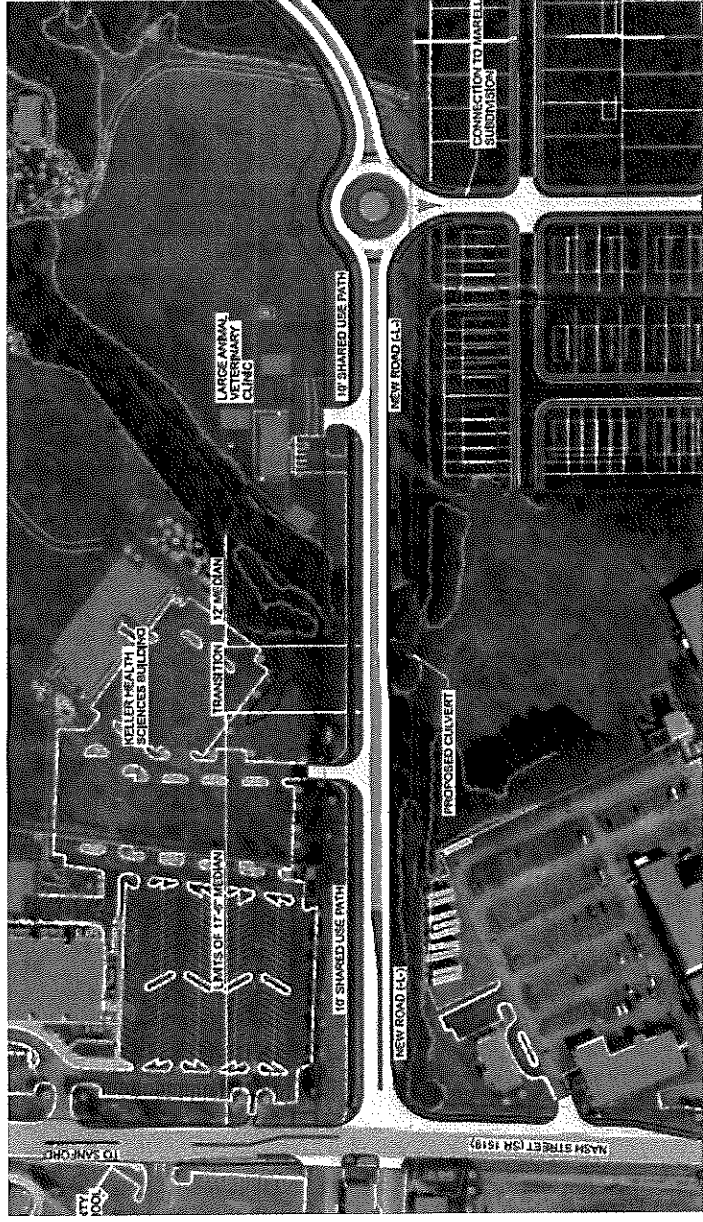
Site Survey and SUE

- Completed December 2023
- Includes topo, boundary, SUE B & C
- Provides accurate map of underground utilities
- Needed for current and future projects

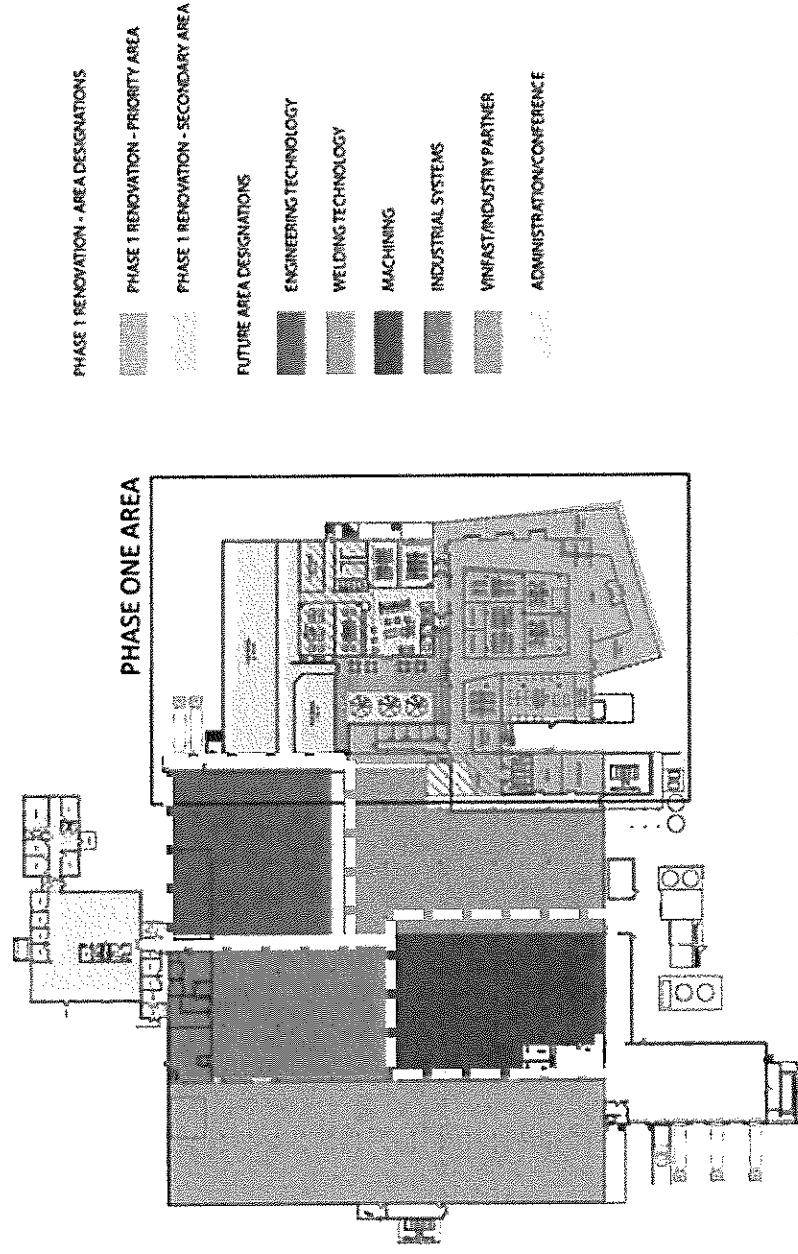


Kelly Drive Relocation: NCDOT R-5959

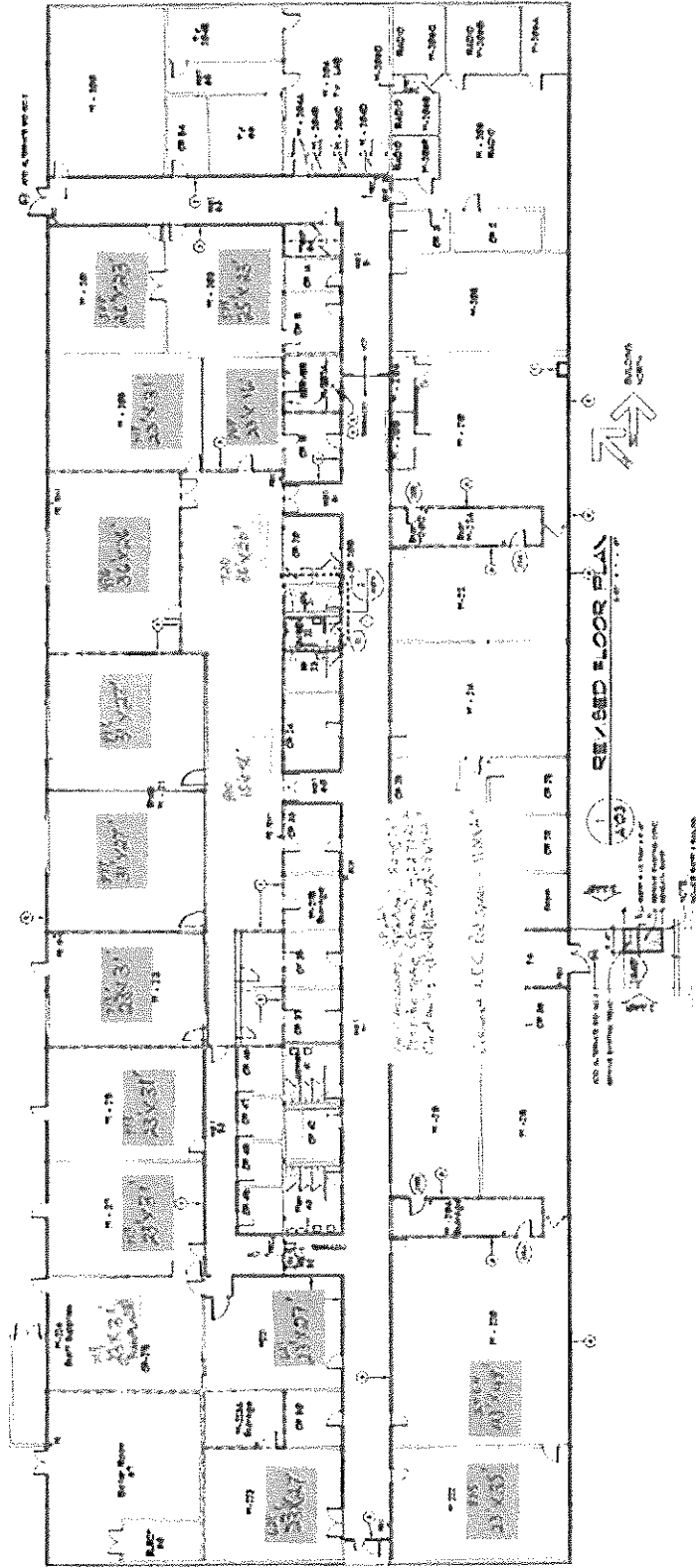
- Modifications address safety concerns and improve traffic flow
- Second roundabout interchange with adjacent development
- Will serve as primary campus entrance
- Construction begins spring/summer 2026



Lee Early College Relocation



Lee Early College Relocation





LEE COUNTY GOVERNMENT

NORTH CAROLINA

Moore Center Financial Update

Moore Center Commitments	
Truck Driving School	\$ 200,000
Bioprocessing Facility	4,000,000
Main Building	<u>1,900,000</u>
Subtotal of commitments	<u>6,100,000</u>
Expenses already incurred	
Professional services	1,028,759
Issuance costs	251,486
Land Acquisition	7,182,810
Other expenses	<u>75,232</u>
Subtotal of expense and encumbrances	<u>8,538,287</u>
Additional closing cost to be incurred	<u>175,000</u>
Subtotal of cost at this time	14,638,287
Project funds	<u>14,100,000</u>
Difference	<u>\$ 538,287</u> *

*This number will likely grow as we do not know how long we will have to monitor the hazardous waste site or what additional work will be required to mediate the site.



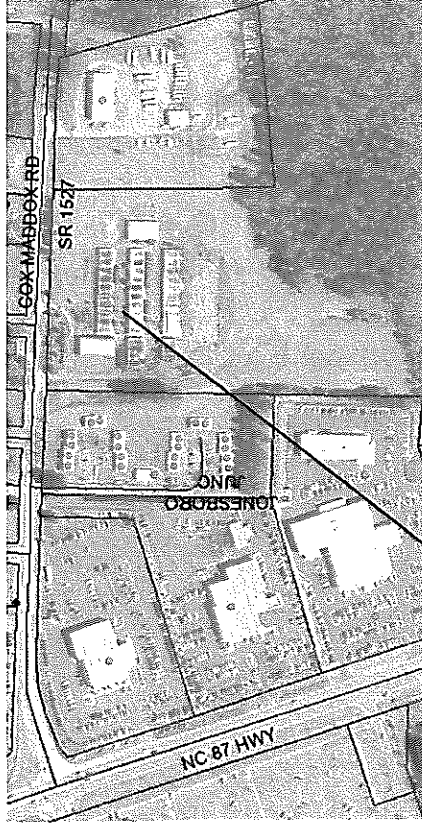
LEE COUNTY GOVERNMENT

NORTH CAROLINA

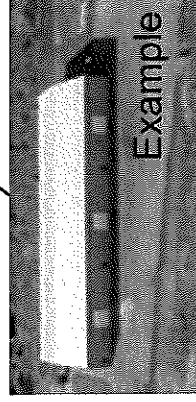
Funding from Senator Burgin

FY 23-24 funding from Senator Burgin	\$ 550,000.00
FY 22-23 funding reallocated from Veterans Harbour House, Inc.	<u>95,891.87</u>
Total funds available	<u>\$ 645,891.87</u>
Proposed uses of funds	
Funds to establish at Veterean Relief Fund through the Enrichment Center, Inc.	\$ 100,000.00
Boys and Girls Club	100,000.00
Mental Health First Aid Training for Lee County Staff	10,000.00
Vehicle for Community Support Services program	30,000.00
Funds to challenge the BOC to implement a grants administrator position	50,000.00
Funds to assist with hazardous waste mitigation at the Moore Center and/or repairs to the Historic Courthouse	255,891.87
Funds to pay for youth and foster care placement and emergency placement options	<u>100,000.00</u>
Total proposed uses	<u>\$ 645,891.87</u>

**Lee County Storage Warehouse
400 Cox Maddox Road
Sanford, NC 27330**

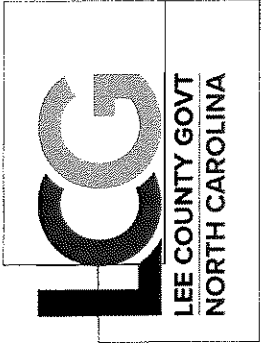


**Storage Warehouse for Lee County
December 2023**



LEE COUNTY GOVERNMENT

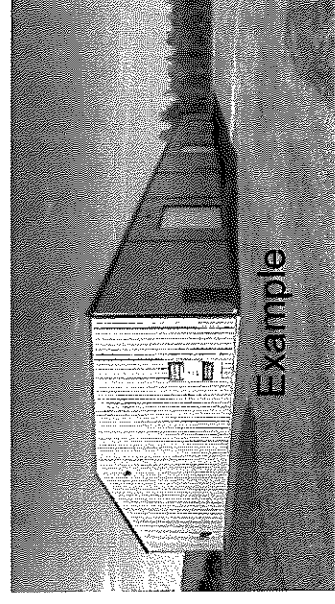
Lee County Warehouse



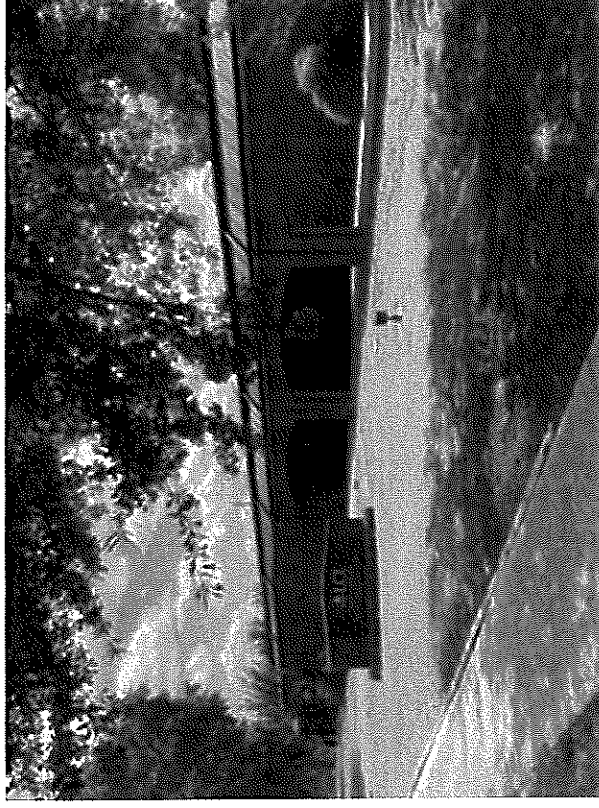
- Warehouse needed for county storage
- Current storage is spread out at different locations across the county.
- Old school would require demolition

• Construction Estimates

- Warehouse = 30,000 sq/ft
- Construction Cost Estimate = \$150 sq/ft
- Site work / Grading = \$125,000
- Demolition of Old School Building = \$600,000
- Contingency (15%) = \$783,750
- Total = \$6,008,750



**LCL – Lee County Library
Current Building
107 Hawkins Ave
Sanford, NC 27330**



Options for Current Library Building

December 2023



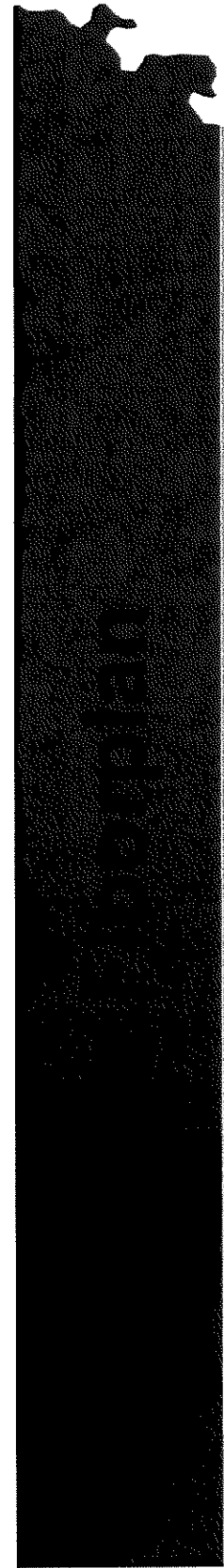
LEE COUNTY GOVERNMENT

The End



LEE COUNTY
GOVERNMENT

NORTH CAROLINA



LEE COUNTY GOVT
NORTH CAROLINA

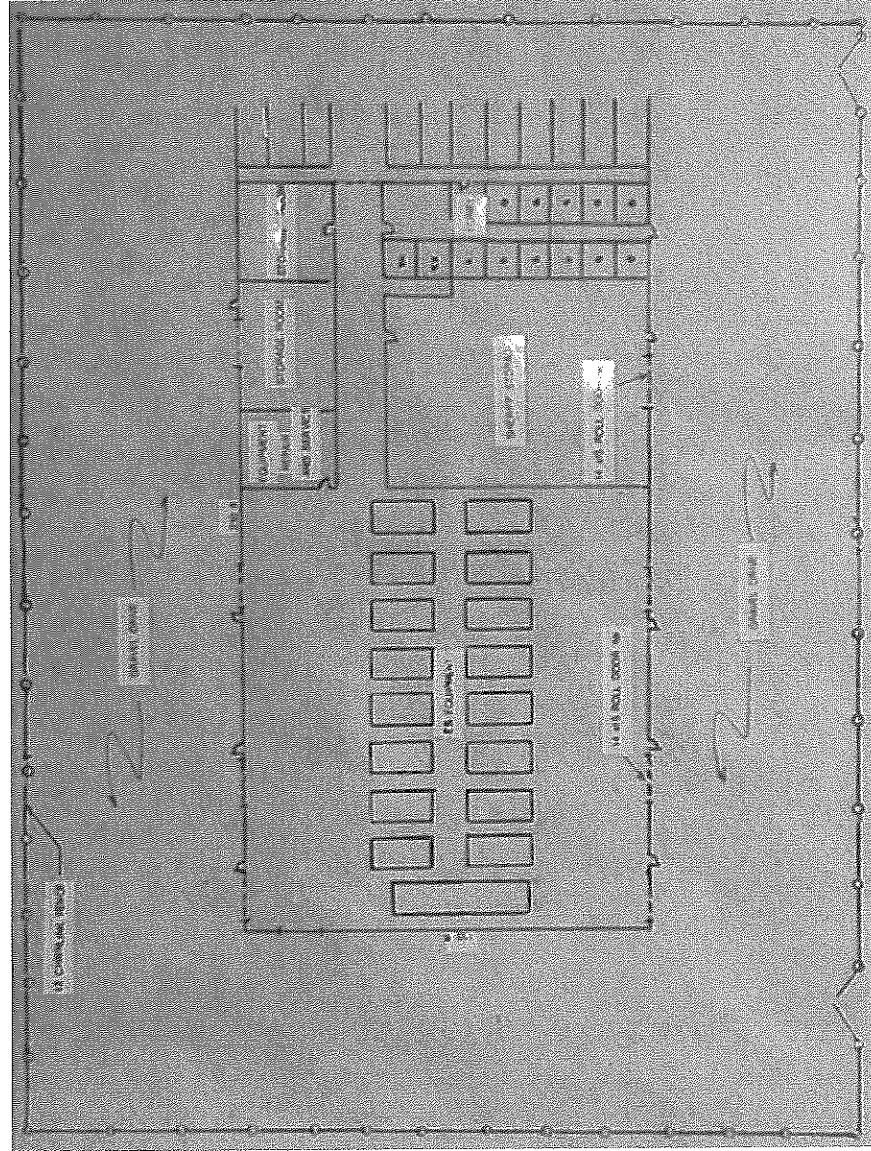
Space Breakdown **Storage Space**

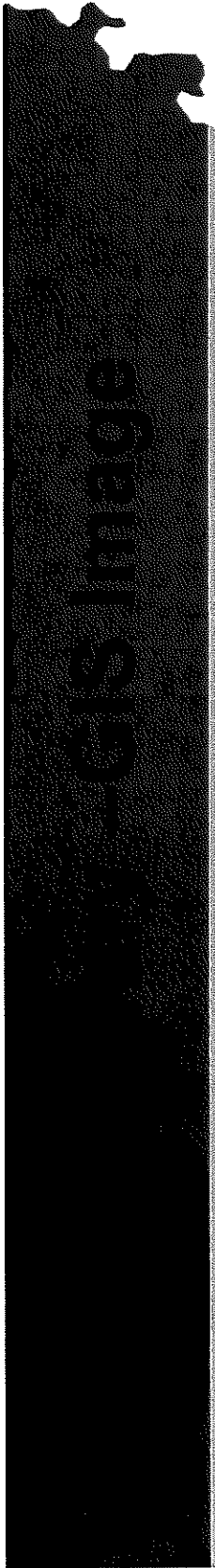
Emergency Services	22,400 sq/ft
Sheriff's Office Storage	5,200 sq/ft
Office Space	2,400 sq/ft
Building Total	30,000 sq/ft
Site Area (fenced in area)	90,000 sq/ft

Notes:

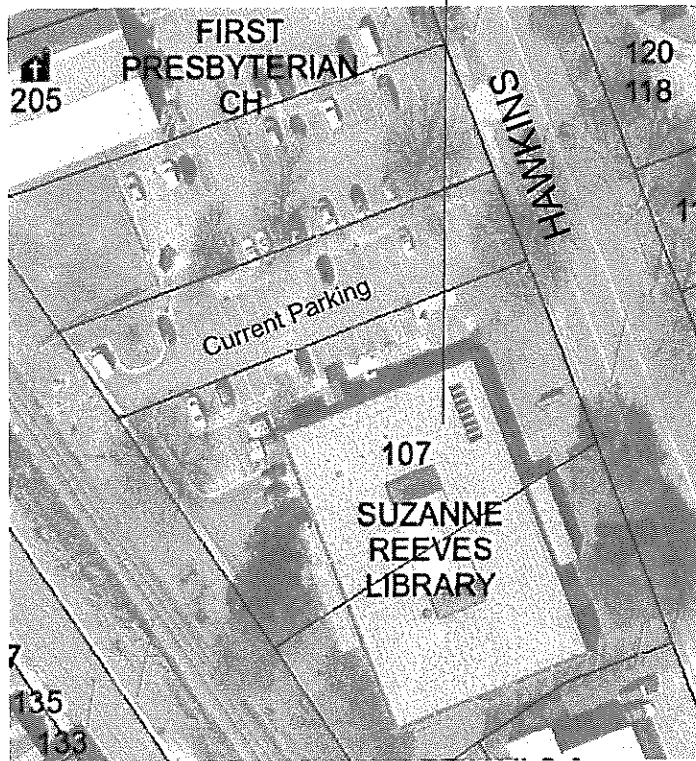
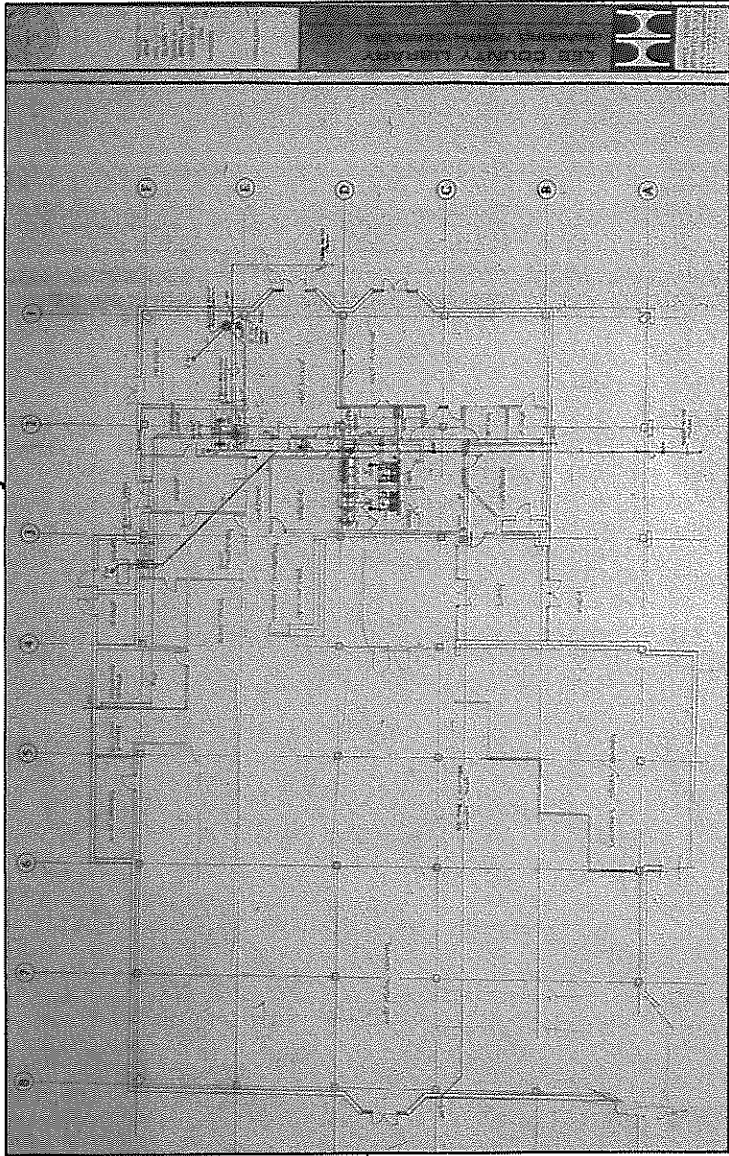
- 11 Offices
- 2 Bathrooms
- Separate storage for Sheriff
- Additional storage areas inside
- Fenced area allows ~75 parking spots

Total Est Cost = \$6,008,750





Floor Plan / Layout

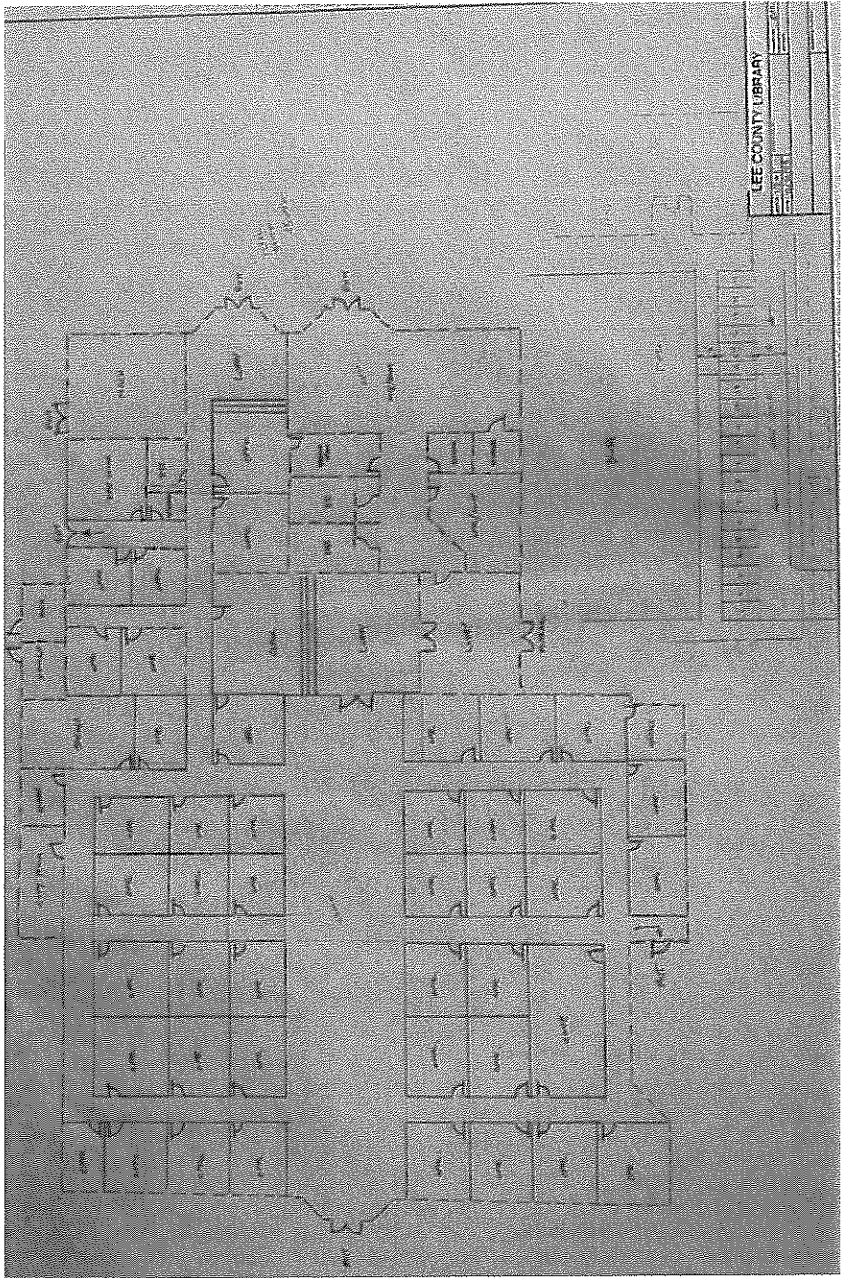




RENOVATIONS TO INCLUDE:

- Add offices/cubicles
- Add bathrooms
- Updates to skylights
- New HVAC
- Additional Parking

- Blue = Original Design
- Red = Renovation
- Additional Parking Required



Additional Parking Needed

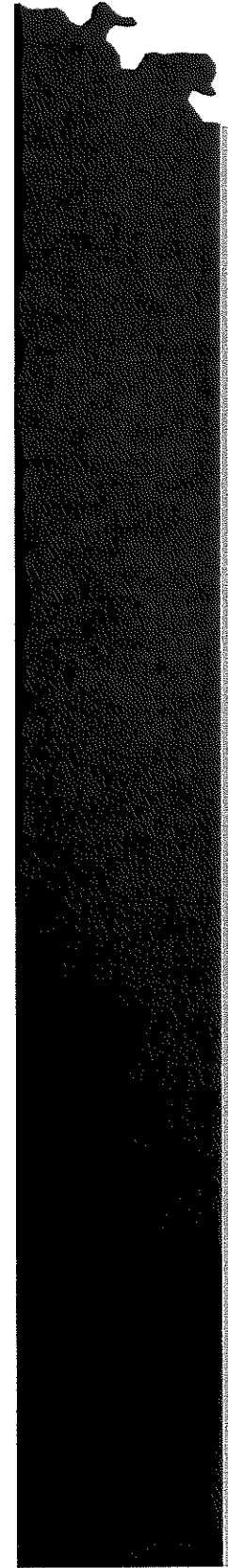


OPTION

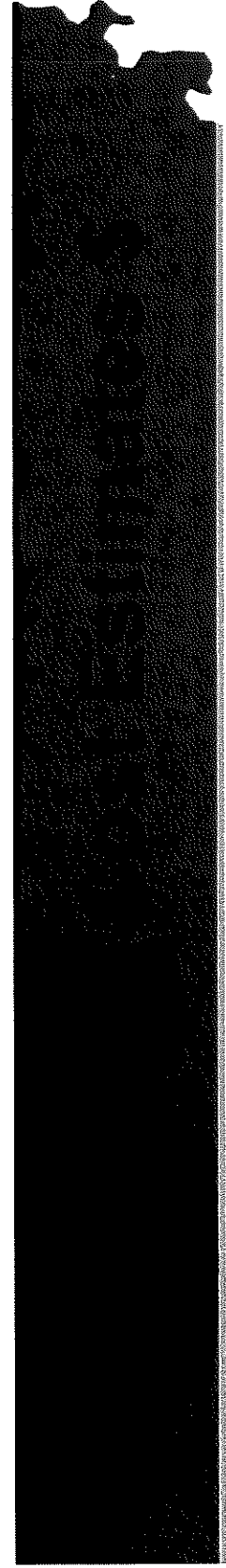
- Church property, grass area.
- Possible to purchase for additional parking?

OPTION

- Install additional parking in front?



ITEM		NOTES/COMMENTS	
Current Library Space		19,000	ft ²
Current Library			
Tax Office		9,000	ft ²
Veterans Affairs		350	ft ²
Board of Elections		3,360	ft ²
Total Space (3 Offices)		12,710	ft ²
Government Center - 3rd Floor			
Enrichment Center			
1503 Elm St, Sanford, NC 27330			
Total Sq ft of departments today			
Departments to Relocate			
Existing Parking		40	spaces
Recommended Parking		64	spaces
Parking Requirements		1	space
Parking			
Current parking			
Requires additional 24 spaces if converted			
Guideline used: 1 space per 300ft ²			
Renovation Est \$			
Construction Renovation Costs (est \$)			
Tim Sherman Arch - Estimate	\$260	ft ²	\$291.20 ft ²
Vines Arch - Estimate	\$170	ft ²	\$190.40 ft ²
Avg Architect Cost Est	\$215	ft ²	\$240.80 ft ²
Based on recent projects			
Based on recent projects			
Lee County Estimated Renovation Cost\$ per Square Foot			
New Construction Est \$			
New Construction Cost (est \$)		\$493.47	ft ²
LCL		\$504.00	ft ²
SportsComplex (Field House)		\$440.00	ft ²
SportsComplex (Maintenance Office)			
Lee County Estimated New Construction Cost\$ per Square Foot		\$479.16	ft ²



- Renovation Cost = 19,000sq/ft * \$240.80 = \$4,575,200
- New Construction Cost = 19,000sq/ft * \$479.16 = \$9,104,040

The End



LEE COUNTY
GOVERNMENT

NORTH CAROLINA

Hailey Hall

From: Kirk Smith
Sent: Thursday, December 14, 2023 9:17 AM
To: Hailey Hall
Subject: Fwd: LME MCO Merger

Dear Hailey,

Please print this email from Anthony Ward for me to distribute to each person attending the LME/MCO update at tomorrow's Workshop.

Thank you! Take care and be safe.

Kirk

Kirk Smith
County Commissioner, District 2 - Chair
Lee County Government
3108 Avents Ferry Road Sanford, NC 27330
919.935.3197
Ksmith@leecountync.gov
<https://www.leecountync.gov>

From: Ward, Anthony <anthonyw@sandhillscenter.org>
Sent: Friday, December 8, 2023 5:00:15 PM
To: Kirk Smith <ksmith@leecountync.gov>
Cc: Bynum, Sherry <sherryb@sandhillscenter.org>
Subject: RE: LME MCO Merger

CAUTION: External Email. Do not click links or open attachments unless verified. For all suspicious emails, please use the Phish Alert Report Button to submit for review. Thank you!

Thanks for the note, Commissioner Smith. We'll be glad to share some bullets, but this week, we received updated direction from the Secretary. That information is below and will be going to the Board very soon. We'll likely talk more about it next week.

Greetings all,

Governor Cooper has been a huge advocate for Medicaid expansion and streamlining the behavioral and physical health delivery systems in North Carolina, and we owe him a debt of gratitude. This year, the legislature adopted legislation to expand Medicaid in North Carolina and broadened the powers of the Department of Health and Human Services (DHHS) Secretary to make the LME-MCO system more efficient.

As part of this process, DHHS encouraged voluntary mergers which resulted in Sandhills Center consolidating into Eastpointe (the consolidated organization to be referred to as "Eastpointe" below) with further consolidation with Trillium. Speaker Moore, Senator Berger, and Senator Rabon were instrumental in ensuring that Eastpointe and Sandhills Center had a seat at the table.

Throughout this process, our focus has been to ensure that every member we serve, every provider in our network, and every member of the Eastpointe team is secure and protected.

Secretary Kinsley reviewed the Eastpointe and Trillium consolidation proposals, listened to our priorities, and proposed the following:

- Eastpointe and Trillium will form a new consolidated LME-MCO
- **All employees will maintain their employment**
- The new organization will begin operating on January 1, 2024
- The new LME-MCO's board will include the current members of both the Eastpointe and Trillium boards
- Joy Futrell, Trillium's CEO, as CEO of the new organization, Sarah Stroud as President, and Catherine Dalton as Chief of Staff; the organization's executive leadership will include leaders from both Eastpointe and Trillium

The proposed guidelines represent a compromise for Eastpointe and Trillium which protects both organization's teams. The compromise preserves the great work we've done to prepare for Tailored Plan launch and helps ensure our members continue to receive high-quality services. It's your hard work, and the reputation you built for Eastpointe, that helped make it possible.

Our members will benefit from the strength of a combined Eastpointe and Trillium. Every member of the Eastpointe team will have a role in the combined organization moving forward. Our providers will be protected as will our vendors.

The Secretary's guidance covers high-level organizational issues. I know it creates dozens more operational questions, for which we don't have answers. **As we continue to work through implementation details, we will share more information as it becomes available.**

Thank you! Please be on the lookout for important information to come.

Sarah and Anthony

Thanks,
Anthony

From: Kirk Smith <ksmith@leecountync.gov>
Sent: Friday, December 8, 2023 1:31 PM
To: Ward, Anthony <anthonyw@sandhillscenter.org>
Cc: Bynum, Sherry <sherryb@sandhillscenter.org>
Subject: LME MCO Merger

Dear Anthony,

Hope this missive finds you well!

I just left the County Manager's Office and learned I will be discussing the progress of the LME/MCO Merger at our Budget Retreat scheduled for next Friday the 15th.

Would you be so kind as to provide the main bullet points of the process for me to present?

Thank you! Take care and be safe!

See you Tuesday night.

Kirk

Kirk D. Smith
District 2 Lee County Commissioner, Chair
919.935.3197
Ksmith@leecountync.gov
3108 Avents Ferry Road
Sanford, NC 27330

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**MOUD and Opioid
Settlement Funds in Lee
County**

Eric Morse, MD

CMO of the Morse Clinics

Carolina Performance

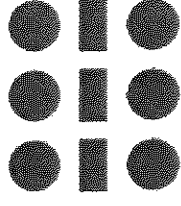
Addiction & Sports Psychiatrist

www.morseclinics.com

www.carolinaperformance.com

Mobile 919-673-9681

**Carolina
Performance**
FOR EXCELLENCE IN SPORTS, LIFE AND BUSINESS



MORSE CLINICS

YOUR PATH TO RECOVERY STARTS TODAY.

Disclosures

I own and operate 9 OTPs in Asheboro, Clayton, Dunn, Durham, Henderson, North Raleigh, Roanoke Rapids, Siler City, Zebulon

Also have a large OBOT in Raleigh – Carolina Performance

Outline

Fentalogs

Medications for opioid use disorder (MOUD)

Methadone

Buprenorphine

Naltrexone

Outcome measures

My suggestions on how best to spend the
Opioid Settlement dollars

Fentalogs

100 – 1000 x more potent than heroin

Now seeing Fentanyl-only UDS (no longer mixed in with heroin)

Pressed pills – “One Pill Can Kill”

Cheap and abundant – targeted attack on the United States

Test strips

Retention in treatment is the more important outcome measure than UDS results

No more “Come back when you are ready”

Bup inductions are harder now – standard v. micro v macro

You cannot precipitate withdrawal with methadone

Methadone to Bup via microdosing

Xylazine

"Tranq"

Mixed in with Fentanyl at an increasing rate

Kappa Opioid Agonist

Causing necrotizing fasciitis –
lesions/deposits that are not healing easily

Aggressive wound care

Withdrawal? Methadone more helpful
than Bup? Narcan not helping?

Clonidine or other alpha-blockers helpful?

∴ Current expert recommendations from the CDC and
∴ NIDA (National Institute on Drug Abuse) regarding our
∴ opioid epidemic:

- Distribution of naloxone for overdose reversal
- Increased syringe exchange programs
- **Increased access to medication-assisted treatment**
- Encourage safer prescribing of opioids by providers
- Better collaboration between addiction treatment providers,
law enforcement, public health



Treatments for Opioid Use Disorder that Don't Include Medications

- **Drug detoxification alone is not treatment**
- **Detox can be a prelude to treatment**
- **Detox alone** - Relapse rates range from 80% to 94% within the first six months
- Patients have a **higher risk of overdose death** just after release from detox (similar to recent release from incarceration)
- What other medical treatments do physicians provide that increase the risk of death after it is provided?
- **Caveat:** may be more successful if patients are started on depot naltrexone: once-monthly opioid blocker started before patient leaves the detox unit

Medication Assisted Treatment (MAT), now referred as Medication for Opioid Use Disorder (MOUD), is the Standard of Care

Methadone – full opioid agonist

Oral, daily

Buprenorphine – partial opioid agonist

Sublingual daily

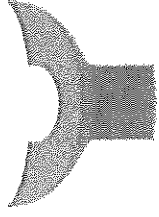
Depot monthly injection (Sublocade)

6-month depot implants (Probuphine)

Naltrexone – full opioid antagonist

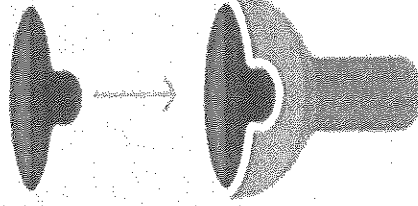
Oral, daily

Depot monthly injection (Vivitrol)



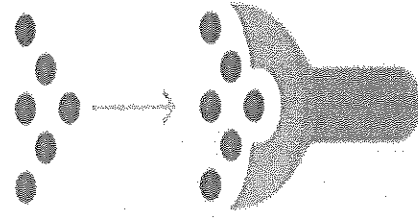
Empty opioid receptor

Methadone



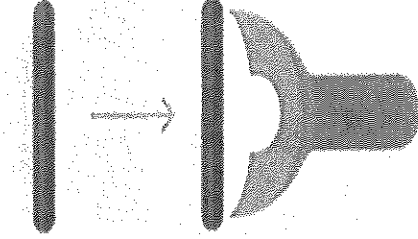
**Full agonist:
generates effect**

Buprenorphine



**Partial agonist:
generates limited effect**

Naltrexone



**Antagonist:
blocks effect**

MOUD with Methadone

Extensive studies have been done over the past
sixty years

MOUD is effective because it:

Reduces illicit opioid use

Reduces use of non-opioid illicit drugs

Reduces risk of HIV and Hep C transmission

Reduces needle sharing

Reduces commercial sex work

Cost effective

Improved physical health

Improved social health and productivity

Reduction in suicide

Reduction in overdose deaths

Methadone in Opioid Treatment Programs (OTPs)

Methadone works because of its unique pharmacology

- Half life ranges 10-60 hours
- Can be dosed once per day and at adequate doses, prevents withdrawal for 24 hours
- Blocks short-acting opioids, eliminating euphoria from these
- Highly regulated by federal (DEA/CSAT)/state (Drug Control, DHSR, NCSOTA)/ local entities (MCOs)
- It is illegal for physicians to prescribe from an office for the purpose of treating addiction unless they are using the 72-hour rule
- Only approved OTPs can legally prescribe and dose methadone for the treatment of opioid use disorder



Goals of Treatment

Patient is on a stable dose, no withdrawal signs or symptoms, no sedation or intoxication

Allows patient to function normally

No sedation is expected – if sedation occurs, either the dose is too high or patient is using another substance (benzos, alcohol)

Can operate machinery safely, drive safely after getting to stable dose

Studies show patients on stable dose have normal reaction times

Usually occurs at doses between 80-150mg (NC average is 101 mg)

Some patients will stabilize on 30mg, others ten-fold higher dose

Focus on counseling regarding patient's individual issues

Identify & address co-occurring substance use – random drug screens (monthly or more often as needed)

Individual and group counseling - Minimum set by state is two sessions per month

Address untreated physical/mental health issues (especially prior trauma)



NC TOPPS (North Carolina Treatment Outcomes and Program Performance) data:

After 6 months of treatment at an OTP:

98% said their quality of life improved

48% reduction in moderate to severe mental health symptoms

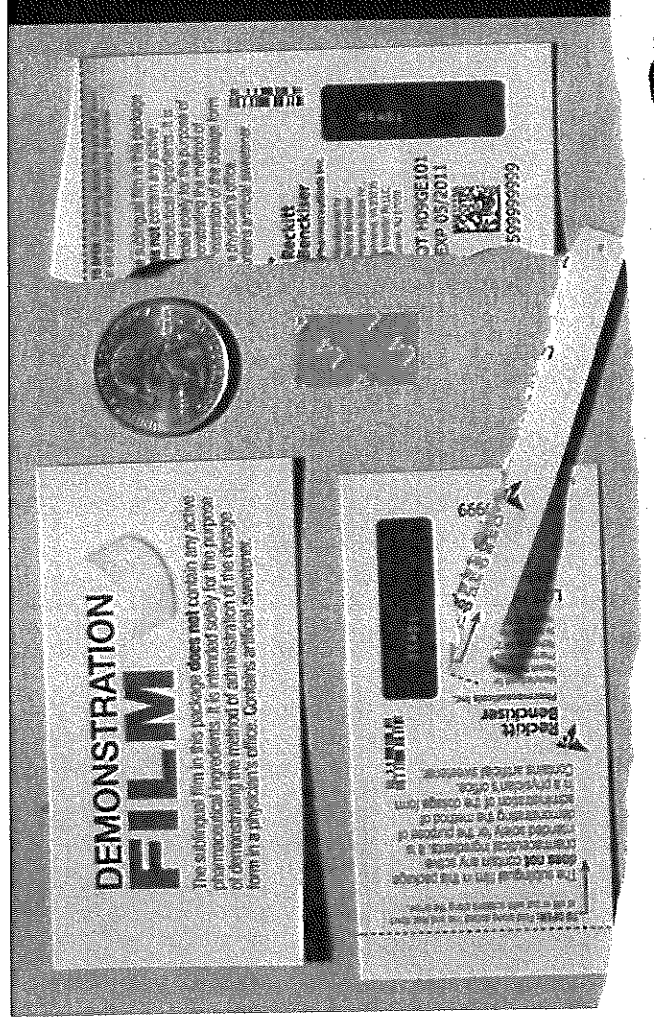
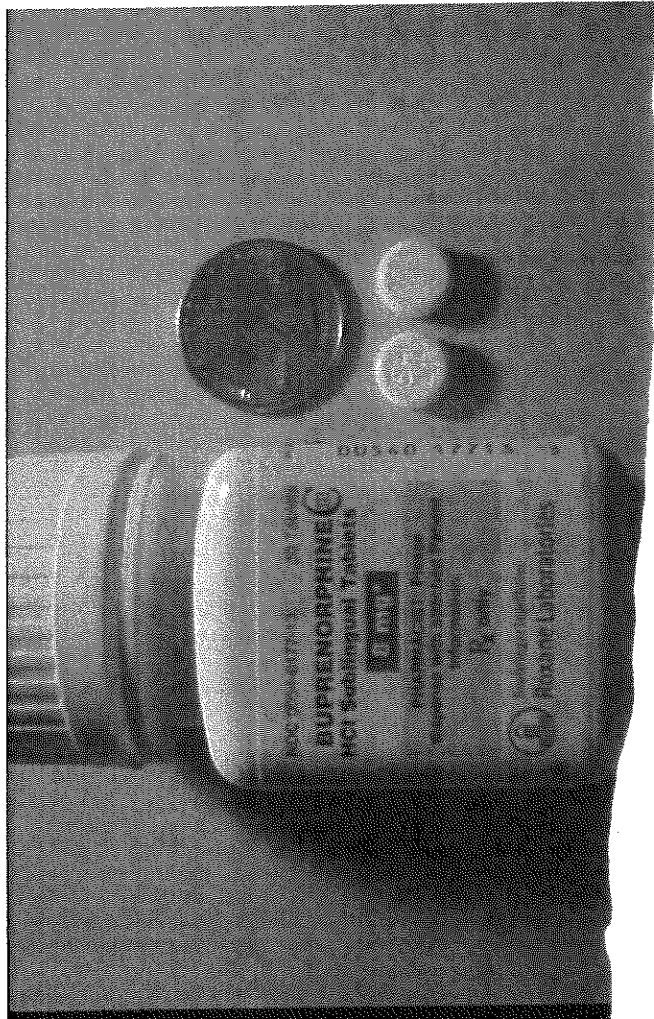
50% fewer arrests

97% drop in suicide attempts

45% drop in homelessness

53% drop in ED visits

36% drop in unemployment



Buprenorphine

Buprenorphine

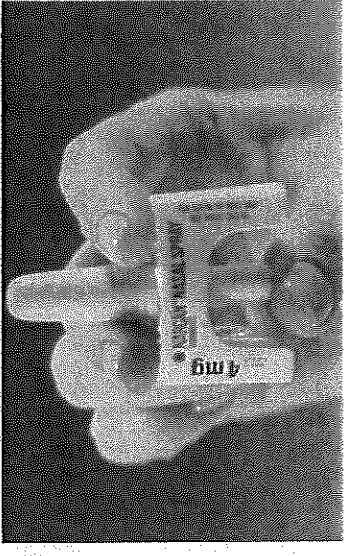
- DATA (Drug Addiction Treatment Act) 2000 made it legal for doctors to prescribe FDA-approved, Schedule III opioid medication to treat opioid addiction from their offices
- FDA approved buprenorphine as the first (and thus far only) medication for this purpose, in 2002
- In 2019, Sublocade became available – monthly injection
- 2023 Brixadi
- Most are combination products of buprenorphine with naloxone
- Naloxone has minimal sublingual absorption – hopefully prevents injection of the medication
- Name brand medications: Suboxone, Zubsolv, Bunavail
- Generics are available for sublingual combination tablets and films, much cheaper than they used to be

Buprenorphine

- Is a unique opioid, man-made
- Long half-life – average of 36 hours
- Partial opioid agonist
 - Acts on the opioid μ receptors just as morphine, oxycodone, methadone, but it has a weaker action
 - Can still cause euphoria & sedation in an opioid-naïve patient
- It has a high affinity to the receptors
 - It will kick other opioids off the opioid receptors – causing precipitated withdrawal
- More difficult to start in patients who have been using fentanyl heavily
- Dosed at from 2 to 24 mg per day
- Beyond 24 mg there is a ceiling effect, safer than methadone for this reason
- Much more difficult to overdose from buprenorphine alone – but in combination with benzodiazepines and/or alcohol it can still be fatal



Naloxone (Narcan)



- Reverses potentially fatal overdoses
- Is not considered a treatment (not MOUD)
- Can be given as nasal spray, intravenously, subcutaneously, intramuscularly
- Can prevent death from opioid use disorder until the patient can access treatment
- Blanket prescriptions at every NC pharmacy by Mandy Cohen, MD and Logan Graddy, MD
- Now the nasal spray is over the counter

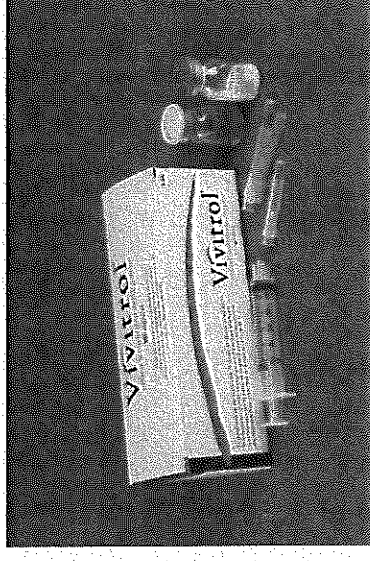


Advantages of Buprenorphine vs. Methadone

- Buprenorphine is safer- far less potential to overdose
- Patients report feeling more normal on buprenorphine compared to methadone, less “medicated”
- Stable patients can be treated in an office setting, like patients with any other ailment
- More flexibility with treatment, can individualize care
- Somewhat less stigma against it than methadone
- Somewhat easier to taper off of than methadone for most people
- Methadone is easier to get started with – never precipitates withdrawal
- Methadone has better retention rates in treatment
- Methadone may feel “stronger” in patients using “heroin” or “pressed pills” which are carfentanyl derivatives nowadays and possibly more effective
- Methadone has a lower medication cost
- Buprenorphine tends to have fewer side effects
- Any medical provider can prescribe Buprenorphine



MOUD - Naltrexone



Opioid antagonist that attaches to opioid receptors but do not activate them

- Have a high affinity for receptors

- Kick full opioids and partial opioids off the receptor

- Antagonists do not cause euphoria

- Antagonists do not cause addiction

- Naloxone – better known as Narcan

- Naltrexone – two forms

 - Once daily pill form

 - Depot injectable given monthly (Vivitrol)

 - Approved by FDA for opioid use disorder AND alcohol use disorder



Naltrexone

- **Biggest drawback: starting the medication**
 - Patient must be through acute withdrawal prior to starting
 - takes weeks if the patient has been on long-acting opioids like methadone or buprenorphine
- **Best setting for this would be an inpatient program: detox or residential**
- Does reduce cravings for opioids
- Difficult to tolerate in some patients
 - Possible side effects: headache, nausea, fatigue
- Usually patients are started on the tablets for a few days to make sure they can tolerate a month-long injection

Outcome Measures:

Defined as opioid free after 6 months of treatment

- Narcotics Anonymous (NA) 8%
- Inpatient Detox/Rehab 10-15%
- Methadone 60-80%
- Buprenorphine 70-80%
- Buprenorphine Implant 80%
- Naltrexone (oral) 40-50%
- Naltrexone IM Injection 60-70%

Other measures of success: reduced use, patient satisfaction, employment rates, reduction of crime, survival rates (80x better in an OTP than out) – so we do our best to engage and re-engage

To Not Offer MOUD Borders On Malpractice

- Every ER, Hospital, Rehab, Psychiatric Facility should be offering methadone, buprenorphine AND naltrexone – violates the ADA to not offer them!
- Discriminatory and possibly illegal to not offer them - 4/5/22 USDOJ Guidance Statement
- JAMA 2020 article showed US rehabs offer naltrexone 29%, buprenorphine 33%, methadone 2%

The opioid settlement funds are creating more discussion and availability of MOUD

How would Dr. Morse spend the opioid settlement funds?

Evidence-Based Treatment – MOUD out of OTPs and OBOTs

Incentivize Primary Care to do it

Peer Support in ERs, Jail, with EMS in PORTs (Post-Overdose Response Teams)

Narcan Distribution

Treatment is the Best Prevention

Training/Screenings in Schools (not D.A.R.E.)

Please do not fund discrimination, abstinence-only programs that do not allow for methadone and/or buprenorphine

Beds are expensive and less necessary for OUD when you have strong MOUD-offering programs

Questions and Answers



MORSE CLINICS

YOUR PATH TO RECOVERY STARTS TODAY.



Eric Morse, MD
919-673-9681 (mobile)
morse@CarolinaPerformance.net
www.MorseClinics.com
www.CarolinaPerformance.net

LEE COUNTY, NORTH CAROLINA OPIOID SETTLEMENT FUNDS STRATEGIC PLAN 2024 - 2028



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IMPACT STATEMENT

I am a mother of someone with substance use disorder

I am a mother of someone with substance use disorder. My youngest grew up having a close relationship to both me and her dad, although we did divorce when she was six years old. She was an honor roll student and a school athlete. She is intelligent and kind. I never would've believed someone if they would have told me that she was a person who would develop a problem with drugs, but I'm certain today that substance use can impact anyone, regardless of their family situation, economic status, gender, race, or ethnicity. A common saying about addiction says that "addiction doesn't discriminate." I agree.

When you live with someone who has substance use issues, life is beyond stressful. It feels unmanageable, unfair, and worry seems never-ending. Days and nights sometimes seem longer than they should. Over many years, I lived between denial and fear.

As her addiction progressed, she constantly called and texted me with car issues or other "emergencies." I did not sleep well. I developed hives all over my body. I prayed a lot. I cried like I had never cried before. I wept and moaned in pain. I remember one day after being called to the hospital—this was the second time she was found unresponsive—I mourned her. I mourned her as I would if she had died because that's how I felt. I felt that I had lost my daughter. The one I knew anyway, and I thought her "real" death would happen soon.

Over the last 2 years, she has attended multiple treatment programs. Each time, I found some hope again.

She recently completed her 4th recovery program and has returned to live with me and my husband. Substance use changes the brain of the user. But once sobriety is initiated, the brain changes again. It starts healing. Looking for continued recovery programs and support in the Sanford area has been challenging. We are a small community with a large problem. Informed health care professionals in our community could greatly benefit those challenged with the disease of addiction. My family has turned to Zoom appointments in order to obtain care from psychiatrists, psychologists, 12-step meetings (na.org), and family support meetings such as Nar-Anon (nar-anon.org).

During 2023, I began focusing on myself.

My daughter was still in active addiction during this time. I now attend fitness classes, yoga, nar-anon and al-anon meetings, counseling sessions, and began a structured family recovery program with my own family members, including my other children. I am gaining knowledge about addiction as a disease, and my part in this disease. Family and friends can become co-dependent and enabling. I have obtained knowledge from the aforementioned resources in order to become a better parent and person.

As a family member, I have searched for 12-step meetings locally. There is one meeting per week available in our county (al-anon.org). We need these resources, and we need to be informed about these resources, for the health of the families and friends touched by the disease of addiction. The emotional support I receive from these meetings and the positive impact of these meetings is changing my life.

As mentioned above, one of the ways I am learning about substance addiction is by participating in a structured family recovery program. My mom, sister, and all of my children, meet each week, via conference call, for a 12-step style meeting. This program is built around a book titled "It Takes a Family" by Debra Jay. This practice has been transformative for my family. We all say so every single week!

When I heard about Lee County recently holding an Opioid Community Awareness forum, I made immediate plans to attend (2). I am so glad that I did. The panel of presenters, which included those in recovery, therapists, and a family member, provided valuable information from different perspectives. Those of us in attendance were also asked how we thought the county could improve its approach to the opioid epidemic. I felt welcomed to give my opinion. The forum helped educate me more, and it felt hopeful to be surrounded by people who cared about the way that our families and community are impacted by drug addiction.

I am thankful for how I have grown within my own life. I am more honest, less fearful, and know that regardless of the future, life always unfolds for the best. Counseling, nar-anon and al-anon meetings, along with structured family recovery have been the most helpful in allowing me to change how I react and live my life.

IMPACT STATEMENT

I am a living testament to the power of resilience.

My name is Caseie, and I stand before you today as a living testament to the power of resilience and the unwavering determination to overcome the grip of opiate drug addiction. For years, I found myself trapped in a vicious cycle of failed attempts at recovery, teetering on the edge of death more times than I can count. But today, I proudly declare that I am 3 1/2 years sober, and my life has been transformed in ways I never thought possible.

There was a time when my addiction consumed every aspect of my existence. I was a mere shell of the person I once was, drowning in the depths of despair and hopelessness. I had hit rock bottom, with a record that reflected the darkest chapters of my life. But amidst the chaos, I found the strength to fight back, to claw my way out of the abyss that threatened to swallow me whole.

It was not an easy journey. I faced countless obstacles and setbacks along the way, but I refused to give up. My resilience became my greatest asset, propelling me forward even when the odds seemed insurmountable.

Becoming addicted wasn't something I set out to achieve, but recovery from my addiction has been. Although, I wasn't responsible in my addiction or for my addiction- I am responsible for my recovery. It is my responsibility to recover and although addiction is a disease- It cannot be cured- addiction is 100% manageable- We have the ability to set ourselves up for freedom. Freedom to live without the chaos and despair...Any addict can quit using and lose the desire to use- find a new way to live, and recover!

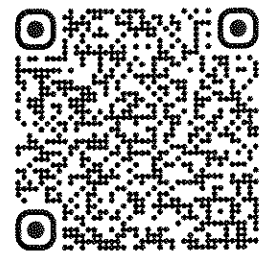
Throughout my recovery, I have been blessed with the guidance and support of various treatment centers, detox programs, and recovery centers. Each one has played a vital role in my transformation, equipping me with the tools and knowledge necessary to rebuild my life. Today, I carry a toolbox filled with healthy coping skills, enabling me to navigate the challenges that come my way without resorting to substances.

But perhaps the most significant source of strength in my recovery journey has been my network of family and friends. They have stood by my side, unwavering in their belief in my ability to overcome. Their love and support have been instrumental in my success, reminding me that I am not alone in this battle.

Above all, I credit my sobriety to a higher power. I firmly believe that it is through the grace of God that I have been given this second chance at life. It is through His divine intervention that I have found the strength to resist temptation and stay on the path of recovery.

Today, I am a living testament to the power of resilience, the strength of a support system, and the transformative nature of recovery. I am a mother, a student, and a productive member of society. My son has never witnessed the addicted version of me, and for that, I am eternally grateful. I am proof that with determination, support, and faith, one can rise above the darkest of circumstances and emerge stronger than ever before.

Share Your Story



LeeCountyNC.gov ➡ Government ➡ Opioid Settlement Funds

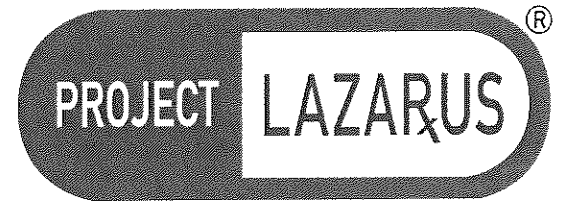
HISTORY OF OUR RESPONSE

Attorney General Josh Stein announced in July 2021 a settlement for \$26 billion with the three largest drug distributors, McKesson, Cardinal Health, and AmerisourceBergen as well as the manufacturer Johnson and Johnson. Lee County Commissioners entered into a Memorandum of Agreement, MOA, between the State of North Carolina and Lee County on August 2, 2021, as a result of the settlement. This MOA outlines key requirements the County must adhere to in spending the Opioid Settlement dollars. Currently, Lee County is expected to receive a total of \$7,632,990 from over an 18-year period (2022-2038) from this settlement.

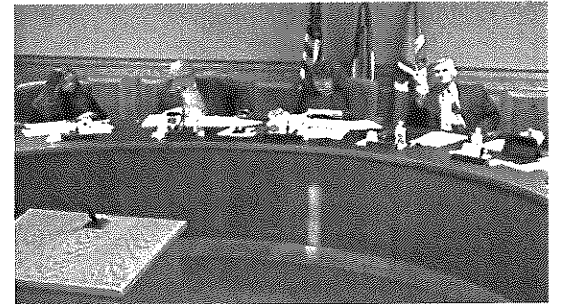
The Lee County Board of Commissioners have the ultimate decision-making authority as to how these funds will be spent within our community based on the requirements outlined in the MOA. To help assist the Board of Commissioners in making this decision, Lee County Government staff utilized the existing Project Lazarus group to establish a subcommittee to assist with making recommendations to the Board of Commissioners. Project Lazarus began its work in 2012 and post Covid-19 was reestablished to focus on methods to mitigate substance use in our community. The community-based group includes various perspectives including, public health, mental health, local treatment centers, Lee County schools, law enforcement, county administration, and more. Project Lazarus' subcommittee met on several occasions to solicit feedback from various community stakeholders. It was at these meetings, staff determined that it was necessary to move forward with a strategic plan to help guide the County in formulating a framework that will drive the work we do in our community as it relates to combating the Opioid Crisis.

In June 2019, the City of Sanford created a Commission on the Opioid Abuse Epidemic to develop a strong team of advisors with representatives from the community to recommend a plan to combat the opioid epidemic in the City of Sanford. The City of Sanford's Commission on the Opioid Abuse Epidemic was guided by six principles: education, prevention, treatment, rehabilitation, enforcement, and harm reduction. This Commission met on several occasions and in March 2021, a SWOT analysis was presented by the Commission to the city council. In April 2022, a presentation to provide recommendations as it relates to education, harm reduction, enforcement, rehabilitation, treatment, and prevention was presented to the City Council. Challenges related to implementation of recommendations existed due to lack of funding at the time.

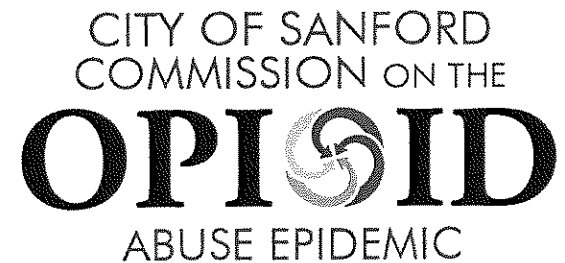
On September 14, 2023, a public forum hosted by Lee County Government was held at the Dennis A. Wicker Civic Center to solicit input from the community. During this forum, a SWOT analysis was conducted to identify community strengths, weaknesses, opportunity for change, and threats as it relates to combating the opioid epidemic in our community. Staff used this opportunity to engage the public regarding the challenges the Opioid Crisis has had on our community as well as develop strategies regarding how to move forward to address these challenges. Local mental health providers, key stakeholders, and individuals with lived experience participated in this public forum to solicit specific information regarding gaps in services within our community as well as what our county is doing well to combat this issue.



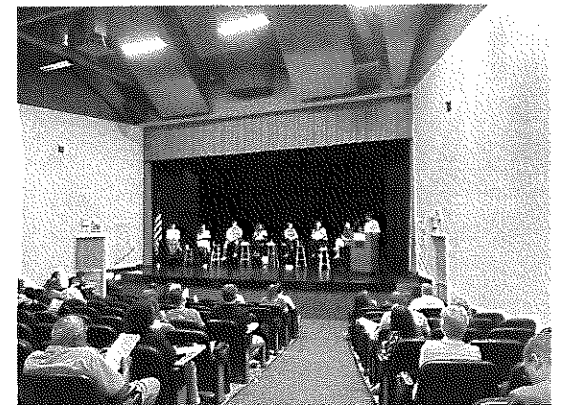
Lee County Established a "Project Lazarus" Subcommittee in 2012



Lee County Commissioners Voted to Join Opioid Litigation in March 2019



The City of Sanford Established the Commission of the Opioid Abuse Epidemic in 2019, whose final information and findings are incorporated into our current planning.



Lee County DSS Director, Takisha McMiller, speaks at the Opioid Public Forum



High Participation in the Community SWOT Analysis at the Opioid Public Forum

EXECUTIVE SUMMARY

Support
recovery with
increased
resources.

Eliminate
barriers to
evidence-based
treatment.

Support
Prevention
and Early
Intervention.

Enable
new beginnings
through harm
reduction efforts.

In developing this strategic plan, it was critically important to engage with community mental health providers in order to gain understanding as to the root cause of Opioid Use Disorder (OUD) as well as the most effective forms of treatment. It is important to understand that drug addiction is a complex disease that affects the brain. Addiction is treatable and research shows that combining addiction treatment medicines and behavioral therapy provides the best outcomes for most people.

As a result of this collaborative effort, this strategic plan contains specific, well-researched goals and action steps that outline how Lee County Government plans to address the Opioid Crisis. Lee County Government will use settlement funds for evidence-based treatment, supportive services, harm reduction efforts, and prevention and early intervention initiatives. Lee County's Opioid Settlement Funds Strategic Plan outlines specific goal objectives, action steps, and timelines for implementing evidence-based services and prevention strategies.

Included in the strategic plan is increasing access to evidence based services, increased harm reduction efforts, supportive services, and education programs targeted to at risk youth and families. Lee County Government through the R.E.N.E.W. (**R**esources for **E**liminating **B**arriers, creating **N**ew **B**eginnings, and providing **E**ducation for an enhanced **W**ell-being) initiative aims to see a downward trend in all Opioid Indicators with the overall vision to save lives of our community members.

As this settlement will be paid out over an eighteen-year period, it is the intent that our strategic plan will be a living document and revised to best serve our residents and those most impacted by the opioid crisis. Over the next several years, Lee County will utilize information collected by the North Carolina State Center for Health Statistics, NC Division of Mental Health Controlled Substance Reporting System, Vital Statistics Death Certificates and FirstHealth EMS data to evaluate progress towards achieving our overall goals on an annual basis.

Pulled from these defined data sources, Lee County Government aims to decrease four key indicators of the opioid crisis. These include decreasing the death rate from OUD, decreasing emergency department visits for OUD, decreasing illicit drug use, and decreasing the number of opioid-related justice encounters. Our effect on these indicators will give us the ability to measure our progress towards achieving the goals set forth in this plan. Our overarching goal is to save lives, but without tackling the root causes of these deaths, we will be unable to make true impacts.

An annual report will be made to the County Commissioner's and the public to assess how our efforts are affecting these measures. This will give staff an opportunity to evaluate how the implementation of the R.E.N.E.W. approach is impacting specific measures and allow for the County to pivot if necessary to ensure this funding is used in the most effective way.

R.E.N.E.W. LEE COUNTY

In October 2023, the Lee County Board of Commissioners approved a new program aimed to assist individuals in our community with mental health, behavioral health, and other needs. The R.E.N.E.W. Lee County program is composed of multiple initiatives aimed at specific needs within the community, all guided by the R.E.N.E.W. approach. The R.E.N.E.W. approach is best explained in its acronym, “**R**esources for **E**liminating **B**arriers, creating **N**ew **B**eginnings, and providing **E**ducation for an enhanced **W**ell-being.”

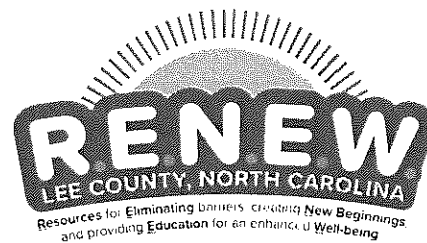
This program was created to better coordinate and align our services and personnel in differing Lee County departments (Health, Social Services, Community Services) into one goal that can be tracked to ensure success. It also allows Lee County Government to better work with area non-profits, businesses, and other organizations who are currently providing services to Lee County residents.

The first initiative launched during the creating of R.E.N.E.W. Lee County was specifically aimed to provide necessary services to those in need. Named the “Health and Well Being Initiative,” our newly organized Community Support Services division (Pre-Trial Services, Re-Entry Services, and our Community Social Worker) will be ensuring those in need receive necessary services.

Half of the allocated funding for this initiative is reserved for County contracted services. The second half of funding is reserved for non-profits, but only for the reimbursement of services paid on behalf of an individual with a need related to mental health. They are able to be reimbursed for any items on our approved list of services, such as, temporary housing, transportation costs for mental health appointments, and many others.

This strategic plan is outlining our next initiative that will fall under the R.E.N.E.W. Lee County program, the “Opioid Use Disorder (OUD) Reduction Initiative.” Using funds from the opioid settlements, Lee County Government hopes to reduce the prevalence of OUD within our community by investing in research based practices and programs currently operating in and around Lee County.

Community Support Services, along with other various County departments, will be utilizing this funding in efforts to help people break free of OUD. In each of the goals outlined in this strategic plan. The R.E.N.E.W. approach is incorporated into the goals within this plan and will continue to drive decision making in future funding allocations. The opioid settlement dollars will help greatly in our efforts to reduce OUD in Lee County, but it will take continued efforts and collaboration across the County to succeed.



Autumn Smith
*Pre-Trial Service
Coordinator*

Oversees the court ordered release of individuals with pending charges who qualify in an effort to reduce recidivism rates in Lee County



Kristie Brayboy
*Re-Entry Services
Coordinator*

Links justice involved individuals in Lee County to resources and services in the community



Steven Money
*Community
Social Worker*

Facilitates the connections with community agencies and residents of Lee county in need of various services

OUR FIVE-YEAR VISION

Lee County, through a collaborative effort, will reduce key indicators of the Opioid Use Disorder (OUD) epidemic in our community, utilizing the principles of our R.E.N.E.W. approach.

By 2028, Lee County will decrease the rate of Overdose Deaths in our community by at least 20%

In Lee County, 36 residents died from overdose in 2021 as reported by CORE-NC. This equates to an overdoses death rate of 58 per 100,000 people in 2021. This trend places Lee County in the middle grouping in comparison to the remainder of the state. This rate has continued to trend upward since 2002 when the overdose death rate was 10 per 100,000 people and represents a reduction of 5 deaths by 2028.

OBJECTIVE MEASURE: *Less than 46 overdose deaths per 100k people by 2028*

By 2028, Lee County will decrease the number of Emergency Department Visits for Overdose by at least 20%

In Lee County, 169 residents were seen in an emergency department for overdose in 2022 as reported by CORE-NC. This equates to a rate of 274 out of 100,000 people. This trend places Lee County in the middle grouping of counties compared to the remainder of the state. Decreasing this rate would lessen the burden on area emergency departments and would indicate a decrease in drug usage in Lee County. This represents a reduction of 34 Emergency Department visits for drug overdoses by 2028.

OBJECTIVE MEASURE: *Less than 219 ER visits for overdose per 100k people by 2028*

By 2028, Lee County will decrease the opioid related overdose response call rate by at least 15%

In Lee County, First Health EMS responded to 293 opioid related overdose response calls in 2022 as reported by First Health EMS. This equates to a rate of 475 out of 100,000 people. This trend is specific to Lee County and is not captured statewide. Decreasing this rate would indicate a decrease in overall opioid specific drug usage in Lee County and lessen the burden on local EMS. This would represent a reduction of 44 EMS response calls to overdoses by 2028.

OBJECTIVE MEASURE: *Less than 404 opioid related overdose response calls per 100k people by 2028*

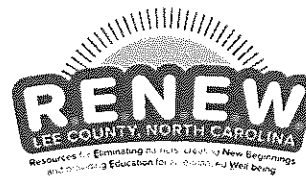
By 2028, Lee County will decrease the number of Opioid Related Justice-Involved Individuals by at least 10%

Lee County captures individuals arrested for opioid-related issues. Opioid-related arrests put a stress on local law enforcement agencies, the Lee County Jail, and on local health care resources. Being both a public health and law enforcement concern, decreasing this rate would lessen significant burdens across Lee County.

OBJECTIVE MEASURE: *Data collection is ongoing and measure will be defined at a later date.*

OUR GOALS FOR SUCCESS

<p>Support recovery with increased resources.</p>	<p>Eliminate barriers to evidence-based treatment.</p>	<p>Support Prevention and Early Intervention.</p>	<p>Enable new beginnings through harm reduction efforts.</p>
<p>Link resources and support services for individuals in our local jail.</p>	<p>Increase access to evidence-based treatment.</p>	<p>Identify and provide support for at risk youth and families.</p>	<p>Increase Harm Reduction Efforts with a focus on recovery.</p>
<p>Develop community support network.</p>	<p>Remove barriers to treatment by providing supportive services.</p>	<p>Promote community awareness.</p>	<p>Improve the health and safety for substance users and our community.</p>
<p>Support and promote recovery friendly workplace initiatives.</p>	<p>Contract with qualified mental health providers to provide MOUD/MAT.</p>	<p>Support LCS in evidenced-based programs for at risk youth and families.</p>	<p>Increase Naloxone distribution to those at-risk of overdosing.</p>
<p>Launch LCG R.E.N.E.W. Program through CSW, NCPSS, Pre-trial and Re-entry Coordinator.</p>	<p>Implement treatment model for justice-involved (MAT and Drug Court).</p>	<p>Increase distribution of information to the public.</p>	<p>LCG Health Department provide ongoing training and distribution of Naloxone to the public.</p>
<p>Engage local non-profits and faith-based communities.</p>	<p>Allocate funding to service providers for treatment.</p>	<p>Continue community series forum and provide education to school staff.</p>	<p>Support distribution of post overdose recovery kits.</p>
<p>Partner with local employers and CCCC to promote employment programs for individuals in recovery and justice involved.</p>	<p>Allocate funding to COLTS for transportation services for individuals in treatment.</p>	<p>Create webpage to provide transparency and educate the public.</p>	<p>Support to the Safe Syringe Program.</p>



RECOVERY

Evidence-based support services that support people in treatment, recovery or people who use drugs in accessing addiction treatment, recovery support, harm reductions services, healthcare services or other services or support they need to improve their well-being.

OBJECTIVES

1. Link resources and support services for justice-involved persons.
2. Develop community support network for recovery.
3. Support the development of recovery friendly workplace initiatives.

ACTION STEPS

1. Implement R.E.N.E.W. through the LCG's community social worker, re-entry, and pre-trial program.
2. Allocate funding to hire NC Peer Support Specialist to work with LCG's Community Support Services.
3. Engage community support providers through non-profits and faith communities to provide supportive services for Lee County residents.
4. Through CCCC and other community partners, establish Recovery Friendly Workplace Initiatives to assist individuals in recovery and justice-involved to find gainful employment. Assist CCCC in funding a part-time position to create a parallel pathway for justice-involved and those in recovery to find gainful employment through training and collaboration with local employers.

TREATMENT

Support evidence-based addiction treatment consistent with the American Society of Addiction Medicine's national practice guidelines for the treatment of opioid use disorder – including Medication Assisted Treatment (MAT) with any medication approved for this purpose through Opioid Treatment Programs, qualified providers of Office-Based Opioid Treatment, Federally Qualified Health Centers, treatment offered in conjunction with justice system programs, or other community-based programs offering evidence-based addiction treatment.

OBJECTIVES

1. Increase access to evidence-based treatment.
2. Remove barriers to assist individuals by providing supportive services.
3. Implement treatment model for individuals who are justice-involved.

ACTION STEPS

1. Contract with eligible mental health providers to pay for Lee County residents seeking qualified treatment for OUD that lack alternative funding options.
2. Support and reimburse eligible providers for Lee County residents seeking assistance for supportive services to access treatment.
3. Allocate funding to COLTS to provide transportation services to individuals in treatment.
4. Implement MAT for justice involved individuals.
5. Evaluate the need and feasibility of a Drug Court in Lee County.

PREVENTION AND EARLY INTERVENTION

Fund programs, services, or training to encourage early identification and intervention for children and adolescents who may be struggling with use of drugs or mental health conditions.

OBJECTIVES

1. Identify at-risk youth and families to provide supportive services and resources that aim to reduce risks associated with substance use.
2. Increase community awareness and involvement.

ACTION STEPS

1. Support Lee County Schools in implementing evidence-based programs designed to provide support to At Risk Youth and Families through coordination with Bragg Street Academy.
2. Lee County Health Department, local media, CCCC communications department, and LCG's Communications Department will work together to enhance distribution of information to the public.
3. Provide informational series through public health to target opioid education and NARCAN administration specific to school personnel.
4. Support G.R.E.A.T certification for School Resource Officer(s) to work in conjunction with Public Health Education for youth education.
5. Create a community series forum to provide ongoing education.
6. Build an interactive and informative webpage dedicated to the Opioid Settlement Funding.

HARM REDUCTION

As it relates to drug use both licit and illicit, harm reduction refers to practices and public policies implemented to reduce the negative effects of drug use.

OBJECTIVES

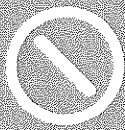
1. Improve the health and safety of substance users and community members.
2. Support Harm Reduction efforts in our community with a focus on recovery.

ACTION STEPS

1. Increase access for law enforcement, emergency responders, schools and other local community agencies to Naloxone/NARCAN for at-risk individuals.
2. Continue support for NARCAN training and distribution through Lee County Health Department.
3. Create and distribute post overdose response kits to include recovery support material.
4. Support a Syringe Exchange Program managed by the Lee County Health Department to promote public health and reduce accidental exposures.

RESOURCES

For more information on treatment options and locations offering these resources in your area, please visit:



**MORE
POWERFUL**

www.morepowerfulnc.org

More Powerful NC is a public education campaign to raise awareness about the opioid epidemic and empower North Carolinians to take action to address the epidemic in their homes and communities

988 Suicide & Crisis Line

Call or text 988 or 988Lifeline.org

SAMHSA's National Helpline

1-800-662-HELP (4357)

Veterans Crisis Line

Dial 988 (Press 1) Text 838255

Find Treatment

Go to findtreatment.gov

Disaster Distress Helpline

Call or Text 1-800-985-5990

Find Support

Go to findsupport.gov

Data and information from the following sites, programs, and organizations were utilized during the creation of this opioid response strategic plan.

www.morepowerfulnc.org | www.ncopioidsettlement.org

www.ncacc.org | www.ncdhhs.gov | www.nida.nih.gov

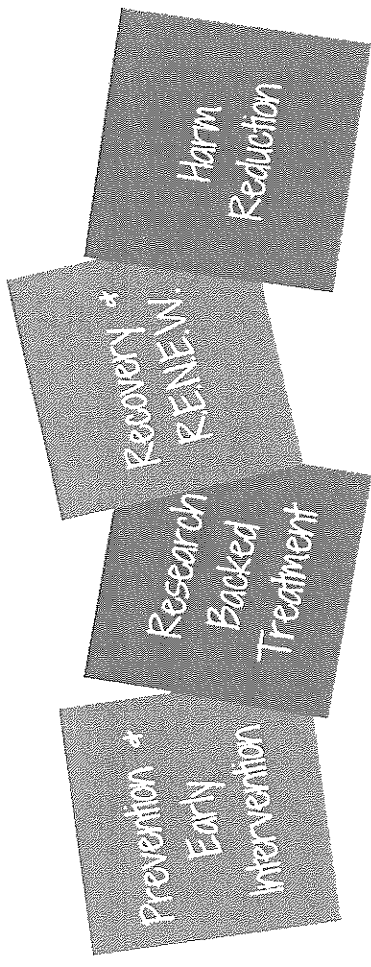


NC DEPARTMENT OF
HEALTH AND
HUMAN SERVICES



Opioid Settlement Funds

Strategic Plan 2024-2028



Angelina Noel, Assistant County Manager

2023 Board of Commissioners Budget Retreat

December 14, 2023

LEE COUNTY GOVERNMENT

“A True Community Effort”



- Wanted the plan to be a community plan. Impact statements of individuals affected by Opioid Use Disorder, OUD.
- Ability to provide continuous community input and a transparent platform. Share your story and gather up to date information on the Opioid Settlement in Lee County.

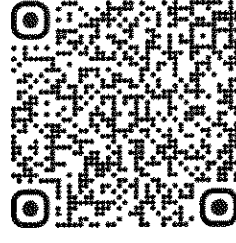
IMPACT STATEMENT

I am a mother of someone with substance use disorder

IMPACT STATEMENT

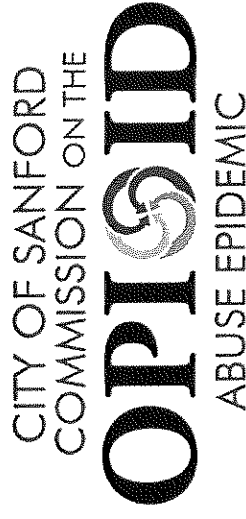
I am a living testament to the power of resilience.

Share Your Story



Collaborative Effort

- True community effort.
- Establish a subcommittee to solicit feedback.
- Conducted a SWOT analysis during community forum.
- Engaged, LE, EMS, local mental health providers, individuals with lived experience, LCS, CCCC, and other key stakeholders.
- Focused on the main purpose of the settlement, getting help to those individuals in our community most impacted by the Opioid Epidemic.



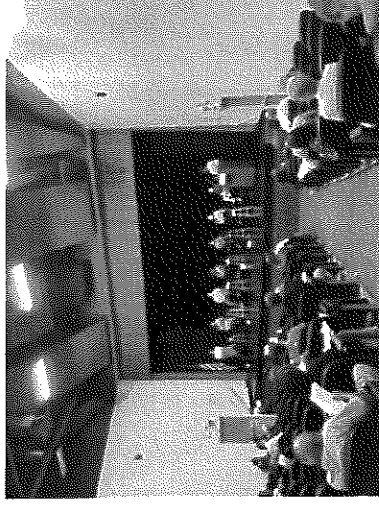
The City of Sanford Established the Commission of the Opioid Abuse Epidemic in 2019, whose final information and findings are incorporated into our current planning.



Lee County Established a "Project Lazarus" Subcommittee in 2012.



Lee County Commissioners Voted to Join Opioid Litigation in March 2019.



Lee County DSS Director, Yekisha McMiller, speaks at the Opioid Public Forum.

Community SWOT Analysis



- Opioid Crisis Community Forum, hosted on September 14, 2023 at the Dennis A. Wicker Civic Center.
- Over 75 community members participated in this SWOT.
- Analysis contained wide ranges of views, with various levels of education, race, gender, and socioeconomic status.

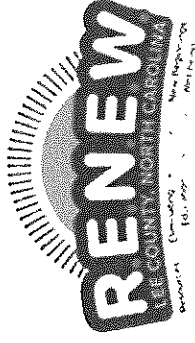


High Participation in the Community SWOT Analysis at the Opioid Public Forum

R.E.N.E.W. Opioid Use Disorder Reduction Initiative



- LCG will be providing Resources for Eliminating Barriers, creating New Beginnings, and providing Education for an enhanced Well-being.
- Second Initiative- Opioid Use Disorder Reduction Initiative
- Community Support Services will coordinate services within the community. Currently, meeting with County human service agencies to have a better understanding of available services.
- Taking on the challenge of meeting with all local mental health providers in the community to create a resource bank of services.
- Begin MDTs (multidisciplinary teams) for better service delivery of social workers.
- Meet with all local non-profits to solicit information on services they provide within our community in an effort to refer individuals in need.



Our Five-Year Vision by 2028.....

By 2028, Lee County will decrease the rate of Overdose Deaths in our community by at least 20%

In Lee County, 35 residents died from overdose in 2021 as reported by CORE NC. This equates to an overdose death rate of 58 per 100,000 people in 2021. This trend places Lee County in the middle grouping in comparison to the remainder of the state. This rate has continued to trend upward since 2002 when the overdose death rate was 10 per 100,000 people and represents a reduction of 5 deaths by 2028

OBJECTIVE MEASURE: Less than 46 overdose deaths per 100k people by 2028

By 2028, Lee County will decrease the number of Emergency Department Visits for Overdose by at least 20%

In Lee County, 169 residents were seen in an emergency department for overdose in 2022 as reported by CORE NC. This equates to a rate of 274 out of 100,000 people. This trend places Lee County in the middle grouping of counties compared to the remainder of the state. Decreasing this rate would lessen the burden on area emergency departments and would indicate a decrease in drug usage in Lee County. This represents a reduction of 34 Emergency Department visits for drug overdoses by 2028

OBJECTIVE MEASURE: Less than 219 ER visits for overdose per 100k people by 2028

By 2028, Lee County will decrease the opioid related overdose response call rate by at least 15%

In Lee County, First Health EMS responded to 203 opioid related overdose response calls in 2022 as reported by First Health EMS. This equates to a rate of 475 out of 100,000 people. This trend is specific to Lee County and is not captured statewide. Decreasing this rate would indicate a decrease in overall opioid specific drug usage in Lee County and lessen the burden on local EMS. This would represent a reduction of 44 EMS response calls to overdoses by 2028

OBJECTIVE MEASURE: Less than 404 opioid related overdose response calls per 100k people by 2028

By 2028, Lee County will decrease the number of Opioid Related Justice-involved Individuals by at least 10%

Lee County captures individuals arrested for opioid related issues. Opioid related arrests put a stress on local law enforcement agencies, the Lee County Jail, and on local health care resources. Being both a public health and law enforcement concern, decreasing this rate would lessen significant burdens across Lee County.

OBJECTIVE MEASURE: Data collection is ongoing and measure will be defined at a later date.

Reduce key indicators of the Opioid Use Disorder epidemic in our community utilizing the R.E.N.E.W. approach.

How do we measure success?

- Reduce the amount of opioid related overdose deaths in Lee County by 20%.
- Reduce the number of Emergency Department visits for overdoses related to opioid use by 20%.
- Reduce the number of opioid related overdose response calls by 15%.
- Reduce the overall number of opioid related arrests by 10%.

Our Goals for Success

Support recovery with increased resources.

Link resources and support services for individuals in our local jail.

Develop community support network.

Support and promote recovery friendly workplace initiatives.

Eliminate barriers to evidence-based treatment.

Increase access to evidence-based treatment.

Remove barriers to treatment by providing supportive services.

Support Prevention and Early Intervention.

Identify and provide support for at risk youth and families.

Promote community awareness.

Enable new beginnings through harm reduction efforts.

Increase Harm Reduction Efforts with a focus on recovery.

Improve the health and safety for substance users and our community.

Support research backed evidence-based treatment.

Main purpose of the settlement is to assist individuals who are at highest risk.

TREATMENT, TREATMENT, TREATMENT

Action Steps

Support recovery with increased resources.

Launch LCG R.E.N.E.W. Program through CSW, NCPSS, Pre-trial and Re-entry Coordinator.

Engage local non-profits and faith-based communities.

Partner with local employers and CCCC to promote employment programs for individuals in recovery and justice involved.

Eliminate barriers to evidence-based treatment.

Contract with qualified mental health providers to provide MCUD/MAT.

Implement treatment model for justice-involved (MAT and Drug Court).

Allocate funding to service providers for treatment.

Allocate funding to COLTS for transportation services for individuals in treatment.

Support Prevention and Early Intervention.

Support LCS in evidenced-based programs for at risk youth and families.

Increase distribution of information to the public.

Continue community series forum and provide education to school staff.

Create webpage to provide transparency and educate the public.

Enable new beginnings through harm reduction efforts.

Increase Naloxone distribution to those at risk of overdosing.

LCG Health Department provide ongoing training and distribution of Naloxone to the public.

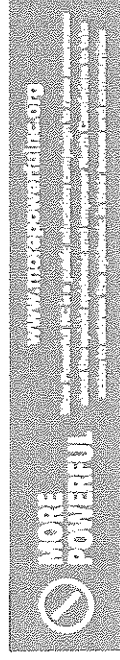
Support distribution of post overdose recovery kits.

Support to the Safe Syringe Program.

Resources

- Strategic Plan will be posted online.
- Link local mental health resources on our website.
- Present annually to the commissioners.
- Strategic Plan, funding resolution and ordinance for adoption during the January 8, 2024 meeting.
- Seeking continuous feedback on our website.

For more information on treatment options and locations offering these resources in your area, please visit:



988 Suicide & Crisis Line
Call or text 988 or 988lifeline.org

SAMHSA's National Helpline
1-800-662-HELP (4357)

Veterans Crisis Line
Dial 988 (Press 1) Text 838255

Find Treatment
Go to findtreatment.gov

Disaster Distress Helpline
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Find Support
Go to findsupport.gov

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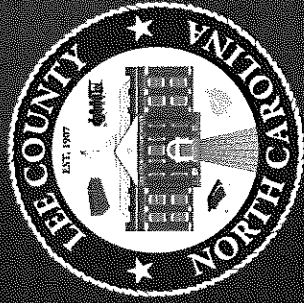
www.morepowerfulinc.org | www.ncdhs.gov | www.ncpcidsettlement.org
www.ncacc.org | www.ncdhs.gov | www.nida.nih.gov

Acknowledgements



- Recognize all the LCG staff that worked for months to finalize this plan.
- Community members that participated.
- Project Lazarus committee and subcommittee.
- City of Sanford Opioid Commission.
- Panelist for LCGs community forum.
- Those individuals that had the courage to share their story.

Questions?



LEE COUNTY
GOVERNMENT

NORTH CAROLINA



LEE COUNTY GOVERNMENT

NORTH CAROLINA

Courthouse Renovations, LCGC Renovations, and Park Projects

Funds remaining in projects:	
Courthouse Renovations	\$ 902,878
LCGC Renovations	170,980
Park Improvements	<u>1,134,627</u>
Subtotal	<u>2,208,485</u>
Pending uses of funds	
Jail inmate housing for lock project	7,560
Fire alarm device replacement	49,500
Roof Wellness Clinic Building	64,000
Roof Defense Room Building	65,000
Wastewater pipe replacement Jail/Courthouse	500,000 *
Horton Parking Lot	236,400
OT Sloan Parking	<u>100,000</u>
Subtotal	<u>1,022,460</u>
Remaining funds	1,186,025
Transfer of funds back to the General Fund	<u>(1,105,500) **</u>
	<u>\$ 80,525</u>

* Wastewater piper project will probably require that inmates be moved to other facilities. That cost is not included here.

** Funds would need to be designated for LCGC generator replacement and waterproofing of LCGC.



LEE COUNTY GOVERNMENT

NORTH CAROLINA

Historic Courthouse

Architect Fees	\$ 132,000.00
Central Pines Regional Council - Grant Administration	68,200.00
Estimated cost for roofing and parapet walls and new precast concrete copings	763,072.50
Lintel repair - estimate	30,500.00
Stormwater drainage	<u>50,000.00</u>
	1,043,772.50
Current project funding	<u>(926,785.00)</u>
Project shortfall	<u>\$ 116,987.50</u>
Other estimated repairs to include masonry repairs below cornice, window repairs/replacement, new entrance doors, and waterproofing of basement	<u>\$ 423,337.50</u>

Grant Administrator

Department: *Finance*

FLSA Status: *Non-Exempt*

General Definition of Work

The purpose of this job is to coordinate, review, evaluate and audit for compliance, accuracy, and accountability of state and federal grants administration programs and business operations. This position has oversight and will help coordinate county-wide grant activities. This job is performed under general supervision, independently developing work methods and sequences.

Qualification Requirements

To perform this job successfully, an individual must be able to perform each essential function satisfactorily. The requirements listed below are representative of the knowledge, skill and/or ability required. The list below is not meant to be an exhaustive list of the functions, knowledge, skills, or abilities required to perform the job satisfactorily. Reasonable accommodations may be made to enable an individual with disabilities to perform the essential functions.

Essential Functions

Ensure programmatic, fiscal, and regulatory requirements are consistently met across County departments.

Develop reporting mechanisms to track grant expenditures and to monitor program activities.

Assist with the evaluation process of grant applications and executing of pre and post award activities in collaboration with Durham County Finance Department.

Develop and implement solutions to highly complex and often controversial problems that may have community-wide impact and establish new approaches for problem solving.

Develop, evaluate, enhance, and/or implement quality improvement practices, processes, procedures, or policies that have a strategic impact on county operations.

Ensure adherence to policies and standards by facilitating meetings and/or providing counsel to internal and external parties, as needed, regarding procedures, Federal and State statutory requirements and filings.

Ensure all project approval documents and legal agreements are prepared following Durham County policies and procedures.

Research, prepare and submit all funding proposals, applications, and contracts.

Coordinate the development, review, and evaluation of Request for Proposals (RFP's) to ensure appropriate level of specificity, accuracy, feasibility, and budget alignment occurs.

Maintain and provide timely reporting data for all grants (progress reports, yearend, financial reporting, audit requests, field visit requests, expenditures and revenue reconciliation, data collection from programs and special reports as required).

Assist with performance measurement, data analysis, visualization and reporting programs and grants.

Grant Administrator

Oversee overall grants flow process, document procedures, and manages all aspects of process implementation.

Administer all components of the grants cycle, including database management, grant documentation and grant compliance.

Prepare and provide accurate grant data information to internal and external stakeholders.

Provide clear, concise instruction on grants administration policies and procedures to grantee, leadership team and stakeholders.

Analyze budget and expenditure reports and ensure compliance for all department grants.

Perform related tasks as required.

Knowledge Skills And Abilities

Considerable knowledge of:

Grant writing and application process

Grant funding sources and reporting requirements

Working knowledge of the general principles of financial management and generally accepted accounting principles and/or grants administration practices.

Working knowledge of current federal, state and local government grant programs.

Working knowledge of technical and administrative rules and regulations in the subject area.

Ability to prepare written findings and present recommendations supported by facts and to prepare and analyze financial information involving existing issues pertaining to the subject area and to present it in oral and/or written form.

Problem-solving skills to interpret compliance and report findings to management.

Demonstrate awareness of broad issues and management trends and evaluate the impact of policy and procedure changes required for internal and external grant management.

Demonstrate high level of diplomacy in persuading and influencing a wide variety of people at various levels and locations to achieve results.

Project management skills to work as a team to develop new processes and procedures based upon changes in laws and regulations or industry practice.

Ability to provide appropriate documentation to support conclusions.

Ability to organize and format reports to comply with applicable guidelines.

Ability to review and document compliance with laws and regulations.

Ability to implement effective workflow processes and procedures.

Detail-oriented and able to efficiently organize and manage multiple responsibilities.

Grant Administrator

Education and Experience

Requires a bachelor's degree in accounting, finance, business administration, public administration, or a related discipline from an accredited institution plus four years of work experience in grants administration or an equivalent combination of education and experience. MBA, MPA or equivalent degree and seven years of progressive work experience preferred.

Physical Demands

This work requires the occasional exertion of up to 10 pounds of force; work regularly requires sitting, speaking or hearing, using hands to finger, handle or feel and repetitive motions and occasionally requires standing, walking, reaching with hands and arms, pushing or pulling and lifting; work has standard vision requirements; vocal communication is required for expressing or exchanging ideas by means of the spoken word; hearing is required to perceive information at normal spoken word levels; work requires preparing and analyzing written or computer data, operating machines, operating motor vehicles or equipment and observing general surroundings and activities; work has no exposure to environmental conditions; work is generally in a moderately noisy location (e.g. business office, light traffic).

Special Requirements

Valid driver's license in the State of North Carolina.

Last Revised: 12/12/2023

Please note this job description is not designed to cover or contain a comprehensive listing of activities, duties or responsibilities that are required of the employee for this job. Duties, responsibilities, and activities may change at any time with or without notice.



LEE COUNTY GOVERNMENT

NORTH CAROLINA

ARPA Revenue Loss Funds

Unallocated Revenue Loss Funds (ARPA)	<u>\$ 526,230</u>
Potential uses of funds	
Town of Broadway grant match for water/sewer projects	\$ 180,000
Historic Courthouse - fully fund project partial funding would still need \$116,988	\$ 540,325
Book mobile	\$ 250,000
Library lockers and drop box	\$ 120,000
Sanford PSAP automatic vehicle location system	\$ 61,000
Correct stormwater runoff issues at Kiwanis Family Park	\$ 59,775
Hazardous waste mitigation at Moore Center	????
Chiller for Jail/Courthouse	\$ 500,000
Seam issue at Jail/Courthouse	????
Mental health funding	????
Horton sidewalk and curb and guttering along Washington Ave.	241,109

P.O. Box 1968 - Sanford, North Carolina 27331 | (919) 718-4605 | LeeCountyNC.gov | @LeeCountyNC

NORTH CAROLINA, LEE COUNTY
Presented for registration on this 12th day
of Jan 20, 24 at 9:05 AM/PM
recorded in Book 36 Page 1688
Pamela G. Britt, Register of Deeds